



DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY

Board of Directors

DC Retail Water and Sewer Rates Committee

Tuesday February 24, 2015

9:30am

- 1. Call to Order Alan Roth, Chairman
2. FY 2015 Fire Protection Fee Cost of Service Study Review (Attachment A) Mark Kim
3. Alternative Charges Review Mark Kim
4. Action Items (Attachment C) Mark Kim
5. DCGIS FY 2014 Flyover Update Lauren Preston
6. DC Retail Water and Sewer Rates Committee Workplan Mark Kim
7. Other Business Mark Kim
8. Executive Session
9. Agenda for March 24, 2015 Committee Meeting (Attachment E) Alan Roth, Chairman
10. Adjournment

* The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); contract negotiations under D.C. Official Code § 2-575(b)(1); legal, confidential or privileged matters under D.C. Official Code § 2-575(b)(4); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(10); proprietary matters under D.C. Official Code § 2-575(b)(11); decision in an adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14), and other matters provided in the Act.

FOLLOW-UP-ITEMS – DC Retail Water and Sewer Rates Committee Meeting (January 27, 2015)

- 1. Prepare CAP customers average usage analysis. (Mr. Gibbs) Status: February 2015
2. Are most of the low-income customers seniors? (Ms. Richardson) Status: February 2015



DC WATER

DC Retail Water & Sewer Rates Committee

Fire Protection Cost of Service Fees

February 24, 2015

Background

- DC Water assesses a fire protection fee to the District based on Title 21 DCMR, Chapter 21, Section 4103 Fire Protection Service Fee (April 2000)
- The purpose of this presentation is to review the 2015 Cost of Service Study (COS) and recommend the appropriate fees for recovering those costs from the District.

2013 Fire Protection Fee MOU

- In May 2013, DC Water and the District FEMS MOU established:
 - DC Water is required to inspect all public fire hydrants once per year in accordance with National Fire Protection Association (NFPA) guidelines
 - DC Water is responsible for identifying and installing new hydrants as part of their ongoing capital program
 - Develop manuals and protocols for hydrant inspection and inspection data management
 - Ensure that the required preventative maintenance is performed on each hydrant as required by the manufacturer
 - DC Water is required to flow test all hydrants every 6 years
 - DC Water has committed to providing water supply personnel on scene to FEMS when requested for 2 alarm fires or greater

Methodology

- Reviewed and tabulated historical fire service costs of DC Water (FY 2006-13)
- Compared recent DC Water costs with the revenues received from the District for fire protection services
- Developed projections of DC Water costs under the most recent MOU for FY 2014-17
- Developed cost recovery options for consideration by DC Water

Historical and Projected – Cost of Service

Cost Category		2009	2010	2011	2012	2013	2014	2015	2016	2017
		Historical					Projected			
	Direct Fire Costs									
1	Full time assigned personnel costs	1,109,400	887,875	964,586	1,266,389	1,369,145	1,424,100	1,481,064	1,540,306	1,601,918
2	Hydrant Parts	393,857	234,585	700,576	711,932	520,973	357,368	150,000	150,000	150,000
3	Material & Equipment (Fire Hydrant Program)	680,826	203,022	27,893	81,790	114,146	106,632	106,632	139,661	139,661
4	Contractor & DC Water Costs - Hyd Installation	11,485,736	5,178,977	2,715,478	2,700,195	1,580,771	820,762	565,149	562,863	554,910
	Personnel loaned from other departments (documented via WO)	140,636	74,524	476,081	513,212	546,562	547,750	569,660	592,447	616,145
6	DDOT Open Space Permits	132,000	74,830	18,718	7,529	23,203	9,367	1,470	1,470	1,470
7	Paid to Fire Department for Inspection Services (NTE)	480,790	56,886	150	15	134	0	0	0	0
8	Burden applied to DC Water personnel costs	556,919	445,713	976,667	1,300,890	1,386,586	1,551,226	1,688,412	1,755,949	1,826,187
	Burden applies to Personnel loaned (Hourly Rate, Salary Rate & OH)	70,599	37,411	482,043	527,193	553,525	596,647	649,413	675,389	702,405
10	Burden applied to Parts	71,682	42,695	329,480	335,903	248,689	171,537	72,000	72,000	72,000
11	Burden applied to Material & Equipment	123,910	36,950	13,118	38,590	54,488	51,183	51,183	67,037	67,037
12	Subtotal Direct Costs	15,246,356	7,273,469	6,704,791	7,483,638	6,398,222	5,636,572	5,334,984	5,557,122	5,731,733
	Allocated Fire Costs									
13	Fire Share of Water Base Costs @ 0.5%	407,970	462,503	473,951	463,425	471,198	497,342	507,065	522,277	537,945
14	Fire Share of Peak Costs @ 1.34% for 2009, increasing to 1.62% by 2013	144,702	159,720	182,085	172,122	189,013	188,912	178,575	183,932	189,450
15	Subtotal	552,672	622,224	656,037	635,547	660,211	686,254	685,639	706,209	727,395
16	Allocated Public Fire Costs	409,828	460,387	486,292	470,161	495,777	516,216	515,754	531,226	547,163
17	Total Direct and Allocated Public Fire Costs	15,656,184	7,733,856	7,191,083	7,953,799	6,893,999	6,152,788	5,850,737	6,088,348	6,278,896
Cost Category		2009	2010	2011	2012	2013	2014	2015	2016	2017
		Historical					Projected			
17	Total Direct and Allocated Fire Costs	15,656,184	7,733,856	7,191,083	7,953,799	6,893,999	6,152,788	5,850,737	6,088,348	6,278,896
4	Less: Construction Costs	11,485,736	5,178,977	2,715,478	2,700,195	1,580,771	820,762	565,149	562,863	554,910
21	Expense- Related Fire Costs	4,170,448	2,554,879	4,475,605	5,253,605	5,313,228	5,332,026	5,285,588	5,525,485	5,723,986
22	Capital Costs to be Amortized	11,485,736	5,178,977	2,715,478	2,700,195	1,580,771	820,762	565,149	562,863	554,910
23	Debt Service on 2006 Capital Costs	12,405	12,405	12,405	12,405	12,405	12,405	12,405	12,405	12,405
24	Debt Service on 2007 Capital Costs	325,540	325,540	325,540	325,540	325,540	325,540	325,540	325,540	325,540
25	Debt Service on 2008 Capital Costs	863,533	863,533	863,533	863,533	863,533	863,533	863,533	863,533	863,533
26	Debt Service on 2009 Capital Costs		822,746	822,746	822,746	822,746	822,746	822,746	822,746	822,746
27	Debt Service on 2010 Capital Costs			285,381	285,381	285,381	285,381	285,381	285,381	285,381
28	Debt Service on 2011 Capital Costs				149,633	149,633	149,633	149,633	149,633	149,633
29	Debt Service on 2012 Capital Costs					142,889	142,889	142,889	142,889	142,889
30	Debt Service on 2013 Capital Costs						79,008	79,008	79,008	79,008
31	Debt Service on 2014 Capital Costs							8,208	16,415	26,675
32	Debt Service on 2015 Capital Costs								32,984	32,984
33	Debt Service on 2016 Capital Costs									37,135
34	Total Debt Service	1,201,478	2,024,224	2,309,604	2,459,237	2,602,126	2,681,134	2,689,342	2,730,533	2,777,928
35	Total Annual Costs	5,371,926	4,579,103	6,785,209	7,712,842	7,915,354	8,013,161	7,974,930	8,256,019	8,501,914

Cost Recovery: Recommended Approach

- From FY 2006 to FY 2014, DC Water expended approximately \$47.0 million (including debt service for the capital costs) to provide fire protection services to the District
- To date, the District has reimbursed DC Water approximately \$40.0 million for the same period, leaving approximately \$7.0 million unrecovered
- The “true-up” of the shortfall in District reimbursements will be spread over the next three years (FY 2015 – FY 2017) resulting in a new fire protection service fee of approximately \$10.8 million per year, paid quarterly

Recommendations

- Per terms of the 2013 MOU and based on the results of the 2015 COS, establish a fire service protection fee at \$10.8 million for fiscal years FY 2015, FY 2016 and FY 2017



DC WATER

DC Water & Sewer Retail Rates Committee

Development Impact Fee

February 24, 2015

Development Impact Fee Overview

- Many utilities have implemented a fee assessed to new development (or redevelopment) to recover the investment in available system capacity:
 - Water source of supply and treatment
 - Water transmission
 - Wastewater interceptors and CSO storage
 - Wastewater treatment
- Fees are based on the cost of system assets
- Credits must be given for debt payments made through future rates and for capacity returned to the system in redevelopment

Proposed Development Impact Fee Schedule

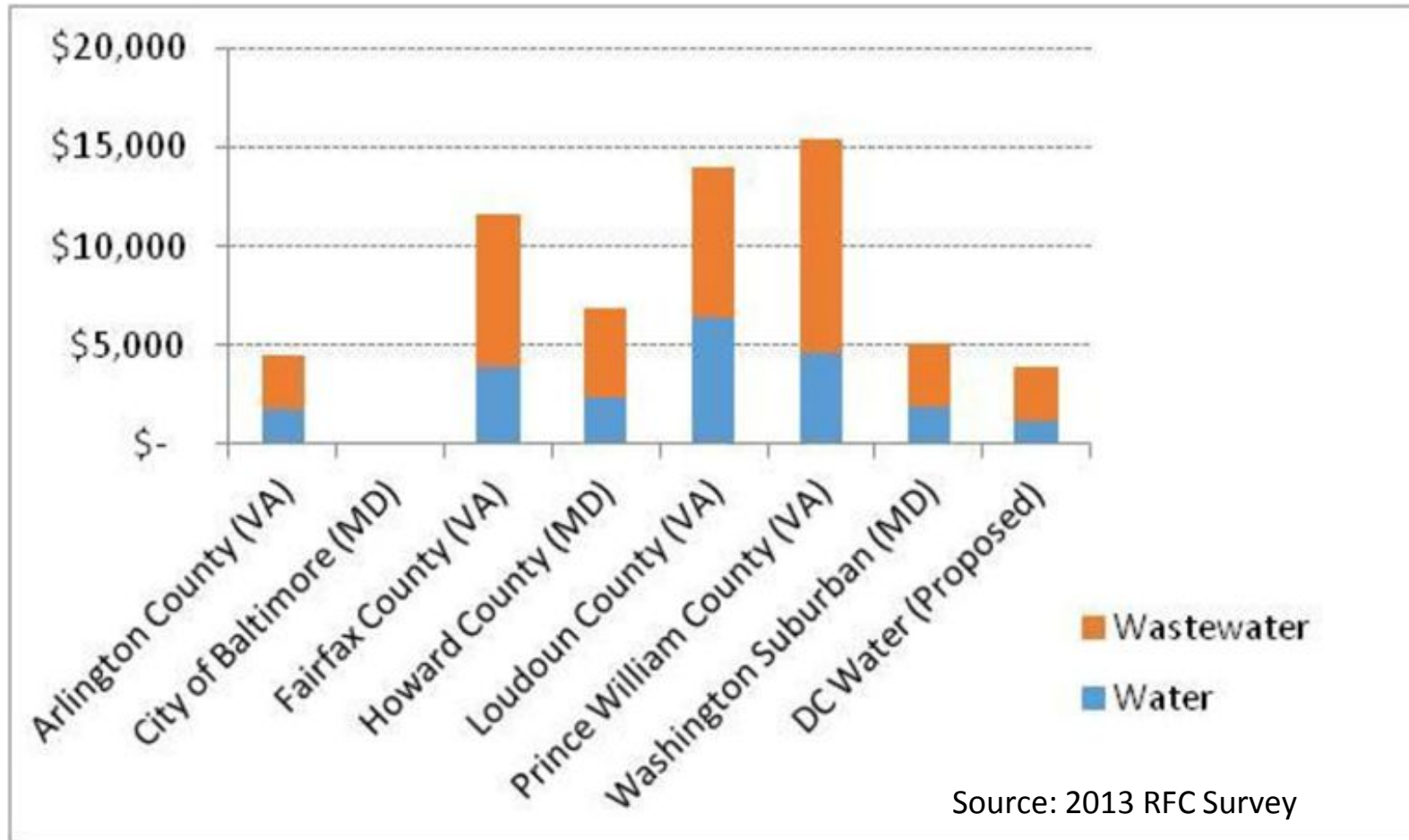
All Single Family Residential (SFR) accounts 1 inch and smaller will use the same set of fees

Account Size	Est Usage (gpd)	Water Fee	Sewer Fee	Total Fee
SFR Accounts (5/8", 3/4", 1")	206.24	\$ 1,135	\$ 2,808	\$ 3,943

All Non-Residential accounts and SFR accounts larger than 1 inch will have fees based on meter size

Meter Size	Est. Usage (gpd)	Water Fee	Sewer Fee	Total Fee
1" or smaller	233	\$1,282	\$3,173	\$4,455
1.5"	998	\$5,491	\$13,591	\$19,082
2"	2,022	\$11,125	\$27,536	\$38,661
3"	5,907	\$32,500	\$80,442	\$112,942
4"	15,156	\$83,388	\$206,395	\$289,783
6" and larger	41,666	\$229,246	\$567,408	\$796,654

Regional Fee Comparison (SFR)



Regional Fee Comparison (Non-Res)

Utility	Service	Size	Impact Fee	Difference
Fairfax County (VA)	water	2"	\$42,150	\$31,025
	water	10"	\$605,700	\$376,454
Howard County (MD)	water	2"	\$7,680	(\$3,445)
	water	10"	\$336,000	\$106,754
Loudoun County (VA)	water	2"	\$78,168	\$67,043
	sewer	2"	\$94,752	\$67,216
Prince William Co. (VA)	water	2"	\$55,200	\$44,075
	sewer	2"	\$129,600	\$102,064

- Comparisons for regional utilities that publish Development Impact Fees by meter size are shown here
- Some utilities do not publish fees for larger accounts or they scale fees differently

Sample Development Impact Fees

Development Scenarios		Fee Due
1.	New SFR connection (water and sewer connection)	\$ 3,943.24
2.	New 3" Non-residential connection with projected water and sewer needs of 5,907 gallons per day (gpd)	\$ 112,941.84
3.	New 4" Non-residential connection with projected water and sewer needs of 15,156 gallons per day (gpd)	\$ 289,782.72
	less: demolition of 20 SFR 1" active water and sewer connections	\$ (78,864.88)
	Net amount due	\$ 210,917.84

Preliminary Revenue Projections

- Preliminary revenue projections are based on the number of new permits issued less an allowance for redevelopment credits

Account Size	Fee Estimate	# per year	Redevelopment Credit	Net Additions	Incremental Revenue
1" Meter (SFR std)	\$3,943.24	150	40%	90	\$ 354,892
1.5" Meter	\$19,081.76	66	40%	40	\$ 763,270
3" and larger	\$112,941.84	104	40%	62	\$ 7,002,394
Total:					\$ 8,120,556

Recommendation

- Management recommends to adopt the Development Impact Fee effective October 1, 2015

Appendix

(Fee Calculation)

Water Fee Calculation

		OCLD	RCNLD	OCLD + CIP	RCNLD + CIP
Categories:					
AQU	Aqueduct	\$ 233,657,382	\$ 333,682,481	\$ 263,657,382	\$ 363,682,481
SEN	Little Senaca Reservoir	6,334,718	14,973,524	6,334,718	14,973,524
WAT	Water Transmission (8)	563,052,893	866,774,067	563,138,002	866,859,177
	Unrestricted Reserves (5)	49,175,000	49,175,000	49,175,000	49,175,000
Total Buy-In Value		\$ 852,219,992	\$ 1,264,605,073	\$ 882,305,102	\$ 1,294,690,182
	less: Debt Service Credit	20.0%	\$ (228,099,829)	\$ (228,099,829)	\$ (238,382,031) \$ (238,382,031)
Net Buy-In Value		\$ 624,120,163	\$ 1,036,505,243	\$ 643,923,071	\$ 1,056,308,151

		Unit Cost (in \$/gpd)		Unit Cost (in \$/gpd)		
		OCLD	RCNLD	OCLD + CIP	RCNLD + CIP	
Categories:						
AQU	Aqueduct	192	\$ 1.217	\$ 1.738	\$ 1.373	\$ 1.894
SEN	Little Senaca Reservoir	192	0.033	0.078	0.033	0.078
WAT	Water Transmission (8)	192	2.933	4.514	2.933	4.515
	Unrestricted Reserves (5)	192	0.256	0.256	0.256	0.256
Total Buy-In Value		\$ 4.439	\$ 6.586	\$ 4.595	\$ 6.743	
	less: Debt Service Credit	192	\$ (1.188)	\$ (1.188)	\$ (1.242) \$ (1.242)	
Net Buy-In Value (in \$/gpd)		\$ 3.251	\$ 5.398	\$ 3.354	\$ 5.502	
Water Capacity per ERU (gpd)		206.24	206.24	206.24	206.24	
Fee per ERU		\$ 670.41	\$ 1,113.38	\$ 691.68	\$ 1,134.65	

Wastewater Fee Calculation

		OCLD	RCNLD	OCLD + CIP	RCNLD + CIP
Categories:					
WWT	Wastewater Treatment	\$ 1,407,632,232	\$ 4,379,762,892	\$ 1,996,300,232	\$ 4,968,430,892
CSO	Combined Sewer System (5)	102,773,706	185,231,640	755,726,706	838,184,640
STW	Stormwater	-	-	-	-
SEW	Sanitary Sewer System (6)	39,628,722	67,817,821	66,088,422	94,277,521
	Unrestricted Reserves (7)	91,325,000	91,325,000	91,325,000	91,325,000
Total Buy-In Value		\$ 1,641,359,660	\$ 4,724,137,353	\$ 2,909,440,360	\$ 5,992,218,053
	less: Debt Service Credit	80.0%	\$ (912,399,317)	\$ (912,399,317)	\$ (953,528,123)
Net Buy-In Value		\$ 728,960,343	\$ 3,811,738,036	\$ 1,955,912,237	\$ 5,038,689,930

		Unit Cost (in \$/gpd)		Unit Cost (in \$/gpd)		
		OCLD	RCNLD	OCLD + CIP	RCNLD + CIP	
		Capacity (MGD)				
Categories:						
WWT	Wastewater Treatment	370	\$ 3.804	\$ 11.837	\$ 5.395	\$ 13.428
CSO	Combined Sewer System (5)	370	0.278	0.501	2.043	2.265
STW	Stormwater	370				
SEW	Sanitary Sewer System (6)	370	0.107	0.183	0.179	0.255
	Unrestricted Reserves (7)	370	0.247	0.247	0.247	0.247
Total Buy-In Value		\$ 4.436	\$ 12.768	\$ 7.863	\$ 16.195	
	less: Debt Service Credit	370	\$ (2.47)	\$ (2.47)	\$ (2.58)	\$ (2.58)
Net Buy-In Value (in \$/gpd)		\$ 1.970	\$ 10.302	\$ 5.286	\$ 13.618	
WWater Capacity per ERU (gpd)		206.24	206.24	206.24	206.24	
Fee per ERU		\$ 406.33	\$ 2,124.68	\$ 1,090.24	\$ 2,808.59	

Regional Impact Fee Links

Arlington County: <http://topics.arlingtonva.us/building/new-water-sewer-service/>

Fairfax Water: <http://www.fairfaxwater.org/rates/FairfaxWaterRates2014.pdf>

Howard County: <http://www.howardcountymd.gov/Departments.aspx?ID=1520>

Loudoun Water: <http://www.loudounwater.org/Developers-and-New-Construction/Availability-and-Connection-Charges/>

PWCSA: <http://www.loudounwater.org/Developers-and-New-Construction/Availability-and-Connection-Charges/>

WSSC: <https://www.wsscwater.com/business--construction/permit-services/fees--charges.html>

DC Retail Water and Sewer Rates Committee

Action Items

1. Fire Protection Fee Proposal FY 2015, FY 2016 & FY 2017
2. Development Impact Fee Proposal

Action Item 1

DC RETAIL WATER AND SEWER RATES COMMITTEE PROPOSED FIRE PROTECTION SERVICE FEE

ACTION ITEM 1: DISTRICT OF COLUMBIA FIRE PROTECTION SERVICE FEE

DC Water requests that the DC Retail Water and Sewer Rates Committee recommend to the Board of Directors the publication for rulemaking, the proposed fire protection service fee, as shown below:

- 4103.1 The Charge to the District of Columbia for fire protection service, including, but not limited to the delivery of water flows for firefighting as well as maintaining and upgrading public fire hydrants in the District of Columbia, (plus the cost of fire hydrant inspections performed by the DC Fire and Emergency Medical Services) shall be Ten Million Seven Hundred Ninety Six Thousand Dollars (\$10,796,000) per fiscal year (FY) for FY 2015, FY 2016, and FY 2017.
- 4103.2 The fee may be examined every three years to determine if the fee is sufficient to recoup the actual costs for providing this service. In the event the costs are not being recouped, the District shall pay the difference and the fee will be appropriately adjusted pursuant to the rulemaking process.

This rulemaking will be effective upon publication of the Notice of Final Rulemaking in the *D.C. Register*.

The proposed schedule of rulemaking shall be as follows:

February 24, 2015	Presentation of proposal to Rates Committee
March 5, 2015	BOD Approval of NOPR
March 20, 2015	Publish NOPR and Notice of Public Hearing in DC Register
March 30 - April 17, 2015	Public Hearing (TBD)
April 20, 2015	Public Comment Period Ends
April 28, 2015	Presentation of final proposal to Rates Committee
May 7, 2015	BOD Approval of NOFR
May 22, 2015	Publish NOFR in DC Register

Action Item 2

Action Item
Development Impact Fee
(Effective October 1, 2015)

1. Management recommends the following proposed Development Impact Fee:

Development Impact Fee

Development Impact Fee – fee assessed to new development (or redevelopment) to recover the investment in available system capacity based on meter size.

- All Single Family Residential (SFR) Customers with meters 1” inch or smaller will use the same set of fees.

Meter Size (inches)	Meter Register Type	Water Development Impact Fee	Sewer Development Impact Fee	Total Development Impact Fee
5/8”	Single Register	\$ 1,134.73	\$ 2,808.58	\$ 3,943.31
3/4”	Single Register	\$ 1,134.73	\$ 2,808.58	\$ 3,943.31
1”	Single Register	\$ 1,134.73	\$ 2,808.58	\$ 3,943.31

- All SRF Customers with meters larger than 1”, and all Multi-Family and Non-Residential Customers will have development impact fees based on their meter size as listed below:

Meter Size (inches)	Meter Register Type	Water Development Impact Fee	Sewer Development Impact Fee	Total Development Impact Fee
1” or smaller	Single Register	\$ 1,281.97	\$ 3,172.99	\$ 4,454.96
1”x1.25”	Single and Multiple Register	\$ 2,046.74	\$ 5,065.90	\$ 7,112.64
1.5”	Single Register	\$ 5,491.00	\$ 13,590.76	\$ 19,081.76
2”	Single and Multiple Register	\$ 11,125.04	\$ 27,535.60	\$ 38,660.64
3”	Single and Multiple Register	\$ 32,500.31	\$ 80,441.53	\$ 112,941.84
4”	Single and	\$ 83,388.31	\$ 206,394.41	\$ 289,782.72

Meter Size (inches)	Meter Register Type	Water Development Impact Fee	Sewer Development Impact Fee	Total Development Impact Fee
	Multiple Register			
6"	Single and Multiple Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
8"	Single Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
8"x2"	Multiple Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
8"x4"x1"	Multiple Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
10"	Single and Multiple Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
12"	Single and Multiple Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92
16"	Single Register	\$ 229,246.33	\$ 567,407.59	\$ 796,653.92

The proposed Development Impact Fee will be assessed for all new buildings, structures or properties under development and properties under redevelopment. For properties under redevelopment, DC Water will determine the net system impact fee by determining the property's future impact fee and applying a credit for the capacity of accounts being removed from the system. However, if the capacity removed is equal to or greater than the future impact fee, the net impact fee shall be zero. Properties under redevelopment shall not receive a credit for accounts that are inactive for more than 12 months.

The following terms will also be added to the rulemaking:

Development – the construction of a building or structure that establishes a new water and/or sewer connection.

Redevelopment – the renovation or alteration of a building or structure, or reconstruction of a property that increases the water supply demand or drainage, waste, and vent (DWV) system load. Redevelopment shall not include the up-sizing of a water service or sewer lateral to comply with the current D.C. Plumbing Code, provided the water supply demand and DMV system load remain the same.

FY 2015 Proposed Committee Workplan			
Objective/ <i>Activities</i> /Task	Date of Activity	Completed	Responsible Department
1. Develop Realistic Retail Rate Revenue Projections and Alternative Retail Revenue Sources			
<i>a. Propose and establish Retail Rates in FY 2016</i>			Rates and Revenue
i. RRC preliminary recommendation on FY 2016 rates	December 19, 2014	√	
ii. FY 2016 Budget workshop	January 8, 2015	√	
iii. RRC final recommendation on proposed FY 2016 rates	January 27, 2015	√	
iv. Board approval	February 5, 2015	√	
v. Publish Proposed Rates in DCMR	February 20, 2015		General Counsel
vi. Public Outreach	April 2015		External Affairs
vii. Public Hearing	May 13, 2015		Board Secretary
viii. RRC final recommendation to approve FY 2016 rates	June 23, 2015		
ix. Board Approval on FY 2016 rates	July 2, 2015		
x. Publish Final Rates in DCMR	July 17, 2015		General Counsel
2. 2015 Cost of Service Study Water & Sewer			
<i>a. Final 2015 Cost of Service Study Water & Sewer</i>	January 27, 2015	√	Rates and Revenue
<i>b. Alternative Charges: Development Impact Fee</i>			
i. RRC recommendation on proposed Development Impact Fee	February 24, 2015	√	Rates and Revenue
ii. BOD approval of Notice of Public Rulemaking (NOPR)	March 5, 2015		
iii. Publish NOPR in DC Register	March 20, 2015		General Counsel
iv. Public comments period ends	April 20, 2015		
v. RRC final recommendation on proposed Development Impact Fee	April 28, 2015		
vi. BOD approval of Notice of Final Rulemaking (NOFR)	May 7, 2015		
vii. Publish NOFR in DC Register	May 22, 2015		General Counsel

FY 2015 Proposed Committee Workplan			
Objective/ <i>Activities/Task</i>	Date of Activity	Completed	Responsible Department
3. 2015 Cost of Service Study Fire Protection Fee			
a. <i>Fire Protection Service Fee COS</i>			Rates and Revenue
i. RRC recommendation on proposed Fire Protection Service Fee	February 24, 2015	√	
ii. BOD approval of Notice of Public Rulemaking (NOPR)	March 5, 2015		General Counsel
iii. Publish NOPR in DC Register	March 20, 2015		Board Secretary
iv. Public Hearing (TBD)	March 30 – April 17, 2015		
v. Public comment period ends	April 20, 2015		
vi. RRC final recommendation on proposed Fire Protection Fee	April 28, 2015		
vii. BOD approval of Notice of Final Rulemaking (NOFR)	May 7, 2015		General Counsel
viii. Publish NOFR in DC Register	May 22, 2015		
4. Delinquent Accounts			
a. <i>Soldiers Home Negotiations</i>	Monthly, as needed		General Counsel
5. Strategic Plan			
a. Develop Alternative Revenue Sources and Achieve Realistic Revenue Projections (DC Water Strategic Plan Framework)	On-going updates to Committee		Rates and Revenue
i. <i>Identify and evaluate potential revenue generating initiatives annually</i>			
6. DCGIS FY 2014 Flyover			
a. <i>Update Committee on FY 2014 Flyovers</i>	February 24, 2015	√	Customer Service



D.C. WATER AND SEWER AUTHORITY
BOARD OF DIRECTORS
RETAIL WATER & SEWER RATES
COMMITTEE MEETING

TUESDAY, March 24, 2015; 9:30 a.m.
AGENDA

Call to Order	Committee Chairman
Monthly Updates	Chief Financial Officer
Committee Workplan	Chief Financial Officer
Other Business	Chief Financial Officer
Agenda for April 28, 2015 Committee Meeting	Committee Chairman
Adjournment	

*Detailed agenda can be found on DC Water's website at www.dewater.com/about/board_agendas.cfm