



**DISTRICT OF COLUMBIA  
WATER AND SEWER AUTHORITY**

**BOARD OF DIRECTORS**

**GOVERNANCE COMMITTEE**

**MEETING MINUTES  
April 21, 2015**

**Committee Members**

Ellen Boardman  
Shirley Branch  
Matthew Brown  
Rachna Butani

**D.C. Water Staff**

George Hawkins, CEO and GM  
Randy Hayman, General Counsel  
Linda Manley, Board Secretary

Chairperson Boardman convened the meeting which was held telephonically. This special meeting was requested in order for the Committee to review the Memorandum of Agreement with the District of Columbia Regarding Job Opportunities for District Residents and Contracting Opportunities for District Businesses for Designing, Inspecting and Maintaining Green Infrastructure (MOA), and, if appropriate, to forward the MOA to the full Board to consider during its May meeting. CEO and General Manager George Hawkins thanked the Committee for meeting in April when a meeting was not scheduled.

As a preliminary matter, the Chairperson asked Mr. Hawkins for the status of the Consent Decree Modification. Mr. Hawkins noted that DC Water, the District of Columbia government, the U.S. Environmental Protection Agency (EPA) and the U.S. Department of Justice (DOJ) have agreed to modify the Decree in order to incorporate green infrastructure as part of the CSO controls in certain CSO sewersheds. Once the modified Decree has been signed by all the parties, DOJ will lodge it with the court, followed by a 30-daying public comment period. Assuming EPA and DOJ secure all of their signatures on the modified Decree by the end of this month (May), we should expect the modified Decree to be lodged with the court and public noticed by the end of June based on experience in other cases. Following the close of the comment period, DOJ will ask the court to enter the modified Decree provided EPA and DOJ do not decide that the modified Decree should be withdrawn or modified further based on comments received from the public.

Mr. Hawkins noted that going from "gray" to "green" infrastructure in the specified areas would stay within the anticipated budget. The cost would be the same overall but these costs could be

extended over an additional five (5) year period. This would give the rate payers a “breather” between rate increases.

Mr. Hawkins stated that both the District and DC Water saw the introduction of the green infrastructure as a great opportunity to create green job opportunities for District residents and businesses. This shared view resulted in the MOA under review. The overall goal of the MOA is to have 51% of new jobs created by contracts or procurements entered into by DC Water with third parties to implement the green infrastructure required by the Consent Decree Modification be filled by District residents.

Mr. Hawkins then reviewed the measures to be implemented by the MOA in furtherance of this goal. DC Water’s permanent employment plan, DC Water Works!, would be applied to green infrastructure. DC Water’s job opportunity centers would be used to disseminate information about green job opportunities. Third parties such as the Water Environment Federation (WEF) would be funded to develop standards for the certification of green infrastructure workers for construction, inspection and maintenance of such infrastructure. Third party organizations would be funded to develop and operate job training and job placement programs for green infrastructure jobs. Third party organizations would be allowed to use District and DC Water facilities for such training. Contractors working on green infrastructure would be required to operate a mentor/internship program for District residents. Contractors would further be required, when working on green infrastructure, to utilize District residents who are certified under the certification standards. Waivers would be allowed. District resident hiring will be used as an evaluation factor when selecting professional service firms and contractors. The inclusion of CBEs will also be used as an evaluation factor when selecting professional service firms and contractors. Third party CBE training programs would be funded and enhanced outreach would ensure local CBEs.

Mr. Hawkins concluded his presentation with a recap of the benefits to be received by the consent decree modifications and the Green Infrastructure Jobs MOA. Regarding the decree modification, the following benefits would be realized: (i) the creation of the largest green commitment in the District; (ii) earlier CSO control that would occur incrementally as each green facility was built; (iii) reduction in rate increases because of the extended time period for compliance; and (iv) the elimination of the proposed Potomac Tunnel Pumping Station. Additionally, the Green Infrastructure jobs MOA creates the framework for one of the major benefits, which is the promotion of job development for District residents who are paying for the program. The GI certification program developed under the MOA could serve as a national model.

The Committee was informed that the programs put in place by the MOA would be monitored by the Governance Committee. The Committee then recommended that the MOA be approved by the full Board at its May meeting.

With no other items being raised, the Chairperson adjourned the meeting at 11:40 a.m.