

## **WATER AND SEWER AUTHORITY**

## **Board of Directors**

DISTRICT OF
COLUMBIA

Finance and Budget Committee

Thursday, January 28, 2016

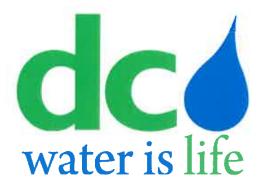
11:00 a.m.

| 1. | Call to Order  | Timothy L. Firestine, Chairperson |
|----|--|-----------------------------------|
| 2. | December 2015 Financial Report (Attachment 1)        | Gail Alexander-Reeves             |
| 3. | Financing Update                                     | Robert Hunt                       |
| 4. | Digester Project Update (Attachment 2)               | Len Benson & Diala Dandach        |
| 5. | Healthcare Cost Presentation (Attachment 3)          | Otho Milbourne                    |
| 6. | Agenda for February Committee Meeting (Attachment 4) | Timothy L. Firestine              |
| 7. | Executive Session*                                   |                                   |
| 8. | Adjournment  |                                   |

#### FOLLOW-UP ITEMS - Follow-up Items from the meeting held November 20, 2015.

- 1. Provide cost/benefit analysis of the estimated operational savings from Digester project in comparison to the original project assumptions (Chairman Firestine) Status: See Agenda Item 4
- 2. Provide benchmark analysis on the escalating health care costs for employees in comparison to similar entities and industry trends (Chairman Firestine) Status: See Attachment 3.

<sup>\*</sup> The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); contract negotiations under D.C. Official Code § 2-575(b)(1); legal, confidential or privileged matters under D.C. Official Code § 2-575(b)(4); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(9); personnel matters under D.C. Official Code § 2-575(b)(10); proprietary matters under D.C. Official Code § 2-575(b)(13); civil or criminal matters where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14), and other matters provided in the Act.



## Fiscal Year 2016

## Monthly Financial Report

Period Ending December 31, 2015

#### **DEPARTMENT OF FINANCE, ACCOUNTING & BUDGET**

Mark Kim, Chief Financial Officer

Gail Alexander-Reeves, Director, Budget

Robert Hunt, Director, Finance

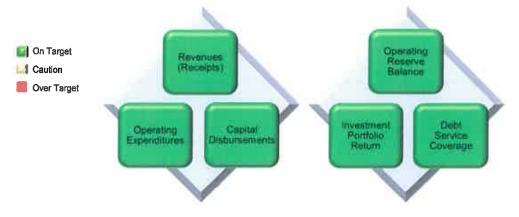
Syed Khalil, Manager, Financial Planning & Revenues

John Madrid, Controller

## **DECEMBER 2015**

#### **EXECUTIVE SUMMARY**

As of the end of the first quarter of FY 2016, with approximately 25 percent of the fiscal year completed, we are on track with budgetary expectations and targeted performance metrics.



|                                  |         | (\$ in milli  | ons)    |                        |        |                    |
|----------------------------------|---------|---------------|---------|------------------------|--------|--------------------|
|                                  | Budget  | YTD<br>Budget | Actual  | Varia<br>Favorable (Un |        | Actual %<br>Budget |
| Revenues (Receipts)*             | \$580.5 | \$145.1       | \$148.9 | \$3.8                  | 2.6%   | 26%                |
| Expenditures*                    | \$541.6 | \$135.4       | \$112.3 | <b>\$2</b> 3.1         | 17.1%  | 21%                |
| Capital Disbursements            | \$549.0 | \$156.1       | \$168.2 | (\$12.1)               | (7.8%) | 31%                |
| * Straight-lined (3/12 of budget | Ð       |               |         |                        |        |                    |

#### Highlights:

- FY 2015 Status Update:
  - Year-end financial results favorable to budget
  - Financial audit completed with unmodified "clean" opinion issued on December 18, 2015
  - A-133 Single Audit is ongoing
- The internal auditors completed the overtime report which is scheduled for discussion at the Audit Committee meeting on January 28, 2016
- Approved FY 2017 budget book is available online at dcwater.com
- Alternative Payment Sites (APS), which offer DC Water customers the convenience of making their water bill payments in their neighborhoods via a DC Water selected payment vendor went live on December 9, 2015
- Refinancing of existing debt is anticipated prior to the end of January 2016

Mark T. Kim, Chief Financial Officer

| Operating Revenues (\$000's)        |                   |               |                    |                       |                                    |                             |  |
|-------------------------------------|-------------------|---------------|--------------------|-----------------------|------------------------------------|-----------------------------|--|
| Category                            | FY 2016<br>BUDGET | YTD<br>BUDGET | C<br>YTD<br>ACTUAL | D=C/A ACTUAL % BUDGET | E=CB<br>VARIANCE \$<br>Fav/(Unfav) | F=EB VARIANCE % Fav/(Unfav) |  |
| Res. / Comm. / Multi.               | \$311,897         | \$77,974      | \$87,156           | 27.9%                 | \$9,182                            | 11.8%                       |  |
| Federal                             | 62,989            | 15,747        | 15,526             | 24.6%                 | (221)                              | (1.4%)                      |  |
| Municipal (DC Govt.)                | 15,175            | 3,794         | 4,991              | 32.9%                 | 1,198                              | 31.6%                       |  |
| DC Housing                          | 8,083             | 2,021         | 2,744              | 33.9%                 | 723                                | 35.8%                       |  |
| Metering Fee                        | 10,776            | 2,694         | 2,861              | 26.5%                 | 167                                | 6.2%                        |  |
| Water System Replacement Fee (WSRF) | 40,000            | 10,000        | 4,421              | 11.1%                 | (5,579)                            | (55.8%)                     |  |
| Wholesale                           | 79,458            | 19,865        | 20,048             | 25.2%                 | 184                                | 0.9%                        |  |
| PILOT/ROW                           | 20,584            | 5,146         | 5,876              | 28.5%                 | 730                                | 14.2%                       |  |
| All Other                           | 31,553            | 7,888         | 5,285              | 16.7%                 | (2,603)                            | (33.0%)                     |  |
| TOTAL                               | \$580,514         | \$145,129     | \$148,909          | 25.7%                 | \$3,780                            | 2.6%                        |  |

<sup>\*</sup>Straight-lined (3/12 of budget)

#### VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of December 2015, cash receipts totaled \$148.9 million, or 25.7 percent of the revised FY 2016 budget. Several categories of customers make payments on a quarterly basis, including the Federal Government and wholesale customers.

Residential, Commercial and Multi-Family – Receipts for this category are higher at \$87.2 million or 27.9 percent of the revised budget. The higher receipts are on account of (a) higher consumption as compared to budget and (b) collection of \$2.6 million on October 5, 2015 (FY 2016) from DC Events/Sports Authority, which falls under Commercial category, following resolution of the dispute with D.C. Government regarding the Clean Rivers Impervious Surface Area Charges (CRIAC) associated with RFK stadium.

<u>District Government</u> — Receipts are higher at \$5.0 million or 32.9 percent of the revised budget. The increase in municipal payment is on account of (a) collection of prior year's short payment of approximately \$0.5 million from Federal National Capital Region/Parks Service (DCPA) and (b) stormwater adjustment of approximately \$0.7 million with respect to the resolution of the dispute of the Clean Rivers Impervious Service Area Charges (CRIAC) associated with RFK stadium.

<u>DC Housing</u> – Receipts are higher at \$2.7 million or 33.9 percent of the revised budget. The DC Housing Authority did not pay the August billed amount of \$807,477.89 as anticipated in September. The overdue amount was collected in October (FY2016), which resulted in higher receipts compared to the revised budget.

<u>Water System Replacement Fee (WSRF)</u> – Receipts are lower at \$4.4 million or 11.1 percent of the revised budget. The lower receipts for this new fee are due to (a) partial billing of WSRF for the month of October 2015, (b) time lag for collections, which follow billings by a month and (c) non-receipt of WSRF for Federal category since the 2016 Federal Bill, prepared in April 2014, did not include account-wise estimates for WSRF. The FY 2016 WSRF will be trued-up in FY 2019 Federal Bill.

Other Revenue – Receipts are slightly lower than the straight-lined budget at \$5.3 million or 16.7 percent of the budgeted category primarily due to IMA Indirect Cost Reimbursement, which is not anticipated to be received until the fourth quarter of the fiscal year.

| Operating Expenditur               | es (\$000's  | )         |           |                  |                      |                      |
|------------------------------------|--------------|-----------|-----------|------------------|----------------------|----------------------|
|                                    | A<br>FY 2016 | B*<br>YTD | YTD       | D=CA<br>ACTUAL % | E=B-C<br>VARIANCE \$ | F= E/B<br>VARIANCE % |
| Category                           | BUDGET       | BUDGET    | ACTUAL    | BUDGET           | Fav/(Unfav)          | Fav/(Unfav)          |
| Personnel                          | \$140,034    | \$35,009  | \$34,922  | 24.9%            | \$87                 | 0.2%                 |
| Contractual Services               | 79,244       | 19,811    | 15,694    | 19.8%            | 4,117                | 20.8%                |
| Water Purchases                    | 30,740       | 7,685     | 6,291     | 20.5%            | 1,394                | 18.1%                |
| Supplies & Chemicals               | 35,951       | 8,988     | 6,610     | 18.4%            | 2,378                | 26.5%                |
| Utilities                          | 35,018       | 8,755     | 5,850     | 16.7%            | 2,905                | 33.2%                |
| Small Equipment                    | 1,465        | 366       | 76        | 5.2%             | 290                  | 79.2%                |
| SUBTOTAL O&M                       | \$322,452    | \$80,613  | \$69,443  | 21.5%            | \$11,170             | 13.9%                |
| Debt Service                       | 174,766      | 43,692    | 37,704    | 21.6%            | 5,988                | 13.7%                |
| PILOT/ROW                          | 20,744       | 5,186     | 5,186     | 25.0%            | 0                    | 0.0%                 |
| Cash Financed Capital Improvements | 23,644       | 5,911     | 0         | 0.0%             | 5,911                | 100.0%               |
| TOTAL OPERATING                    | \$541,606    | \$135,402 | \$112,334 | 20.7%            | \$23,068             | 17.0%                |
| Capital Labor                      | (18,993)     | (4,748)   | (4,344)   | 22.9%            | (404)                | 8.5%                 |
| TOTAL NET OPERATING                | \$522,613    | \$130,653 | \$107,990 | 20.7%            | \$22,663             | 17.3%                |

<sup>\*</sup>Straight-lined (3/12 of budget)

#### VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of the first quarter, operating expenditures totaled \$112.3 million, or 20.7 percent of the FY 2016 budget of \$541.6 million. These numbers include estimated, incurred but unpaid, invoices and are subject to revision in subsequent months.

<u>Personnel Services</u> – Expenditures total \$34.9 million or 24.9 percent of budget and is consistent with expectations and impact of increased hiring effort to reduce Authority-wide vacancies. Of the 1260 positions authorized, 1129 positions were filled with a YTD vacancy rate of 10%. Overtime spending totals \$1.7 million of the annual budget of \$6.6 million.

<u>Contractual Services</u> - Underspending is attributable to various contracts throughout the Authority, which is typical at this time of year due to fiscal year startup. This includes materialized savings from biosolids hauling costs and impact of the delayed fee to operate the CHP project, which is undergoing acceptance testing.

<u>Supplies & Chemicals</u> – YTD underspending is primarily for chemicals as a result of a change in the treatment process from lime stabilization, which utilizes less lime and polymer to the innovative thermal hydrolysis and Digester system which uses intense heat and pressure to treat wastewater.

<u>Utilities</u> – YTD underspending is consistent with expectations primarily due to onsite electricity generation from the CHP project, which became operational in the summer of 2015. To mitigate the Authority's exposure to uncertainties in the electricity market, we have 15MW of the Authority's FY 2016 electricity load locked at an average Western Hub unit price of \$40.43/MWh, 17MW at \$36.95/MWh for FY 2017 and 10MW at \$35.75/MWh for FY 2018. Other areas of underspending include lower automobile fuel costs due to global decline in the oil market prices.

<u>Debt Service</u> – Year to date actual debt service is trending lower than budget primarily due to current interest rates being lower than forecast.

| Capital Disbursements            | s (\$000's | )         |           |          |             |             |
|----------------------------------|------------|-----------|-----------|----------|-------------|-------------|
|                                  | Α          | В         | C         | D=C/A    | E=B-C       | F=E/B       |
|                                  | FY 2016    | YTD       | YTD       | ACTUAL % | VARIANCE \$ | VARIANCE %  |
| Service Area                     | BUDGET     | BUDGET    | ACTUAL    | BUDGET   | Fav/(Unfav) | Fav/(Unfav) |
| Non Process Area                 | \$9,309    | \$1,027   | \$1,415   | 15.2%    | (388)       | (37.8%)     |
| Wastewater Treatment             | 168,637    | 48,729    | 52,216    | 31.0%    | (3,487)     | (7.2%)      |
| Combined Sewer Overflow          | 223,105    | 69,692    | 67,591    | 30.3%    | 2,101       | 3.0%        |
| Stormwater                       | 1,263      | 320       | 1,350     | 106.9%   | (1,029)     | (321.5%)    |
| Sanitary Sewer                   | 34,786     | 9,247     | 16,060    | 46.2%    | (6,813)     | (73.7%)     |
| Water_                           | 61,878     | 16,056    | 25,892    | 41.8%    | (9,836)     | (61.3%)     |
| SUBTOTAL: CAPITAL PROJECTS       | \$498,977  | \$145,072 | \$164,524 | 33.0%    | (\$19,064)  | (13.1%)     |
| Capital Equipment                | 39,226     | 8,326     | 3,720     | 9.5%     | 4,606       | 55.3%       |
| Washington Aqueduct              | 10,838     | 2,709     | -         | 0.0%     | 2,709       | 100.0%      |
| SUBTOTAL: ADD'L CAPITAL PROGRAMS | \$50,063   | \$11,036  | \$3,720   | 7.4%     | \$7,316     | 66.3%       |
| TOTAL                            | \$549,040  | \$156,108 | \$168,244 | 30.6%    | (\$12,136)  | (7.8%)      |

#### **VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS**

At the end of December 2015, capital disbursements are \$168.2 million or 30.6 percent of the FY 2016 budget.

<u>Capital Projects</u> - Project performance will be reviewed in detail as part of the quarterly CIP update by DETS at the February 2016 Environmental Quality and Sewerage Services committee meeting.

<u>Capital Equipment</u> - Lower than planned disbursements are driven by the unspent reserve funds in the Finance, Accounting and Budget to accommodate requests for projects Authority-wide and IT reserve funds for enterprise technology initiatives. The IT department will provide an update on the IT Strategy Plan for FY 2016 at the February committee meeting.

<u>Washington Aqueduct (WAD)</u> - Lower disbursements represents WAD's plan to postpone customer billing until 2<sup>nd</sup> quarter to draw down the pre-paid balances currently in escrow and US Treasury accounts.

## Monthly Financial Report

## Fiscal Year-to-Date As of December 31, 2015

## Cash Investments and Insurance (\$ in millions)

#### **Cash Balances**

| Rate Stabilization Fund Account (RSF) DC Insurance Reserve Operating Reserve Accounts | \$32.5<br>1.0<br>130.2 |
|---|------------------------|
| Operating Cash Balance Including RSF  | \$163.7                |
| Debt Service Reserve - Series 1998  | 23.6                   |
| Bond Fund- Construction Fund 2014A  | 67.6                   |
| Bond Fund- Construction Fund 2015A  | 115.8                  |
| Bond Fund- Construction Fund 2015B  | 165.2                  |
| Total All Funds   | \$535.9                |

#### **OVERALL PORTFOLIO PERFORMANCE**

- The operating reserve balance was \$130.2 million as compared to the operating reserve level objective of \$125.5 million for FY 2016
- Average cash balance for the month of December was \$145.0 million
- Total investment portfolio was in compliance with the Authority's Investment Policy
- Returns exceeded the established benchmarks for short term (less than one year). The
  return on core funds did not exceed the benchmark. A review of the portfolio performance
  and selected benchmark will be presented to the Finance and Budget Committee at the
  February meeting
- Operating funds interest income for December (on a cash basis) was \$152,752;
   YTD \$300,263
- A detailed investment performance report is attached

## Cash Flow Summary (\$000's)

|   | Annual<br>Budget<br>Cash Basis | YTD<br>25%<br>Cash Budget | YTD<br>Actual Cash<br>Oct. 1, 2015 -<br>Dec. 31, 2015 | Variance<br>Favorabl<br>(Unfavorab | Ð           |
|---|--------------------------------|---------------------------|---|------------------------------------|-------------|
| OPERATING BUDGET  |                                |                           |   |                                    |             |
| Cash Provided   |                                |                           |   |                                    |             |
| Retail  | \$448,920                      | \$112,230                 | \$117,700   | <b>\$</b> 5, <b>47</b> 0           | 5%          |
| Wholesale   | 79,458                         | 19,864                    | 20,048  | 184                                | 1%          |
| Other   | 51,890                         | 12,973                    | 11,161  | (1,812)                            | -14%        |
| Total Cash Provided   | 580,268                        | 145,067                   | 148,909   | 3,842                              | 3%          |
| Operating Cash Used   |                                |                           |   |                                    |             |
| Personnel Services  | 121,041                        | 30,260                    | 32,065  | (1,805)                            | -6%         |
| Contractual Services  | 79,243                         | 19,811                    | 20,770  | (959)                              | -5%         |
| Chemicals & Supplies  | 35,951                         | 8,988                     | 10,356  | (1,368)                            | -15%        |
| Utilities   | 35,018                         | 8,755                     | 13,646  | (4,891)                            | -56%        |
| Water Purchases   | 30,740                         | 7,685                     | 7,653   | 32                                 | 0%          |
| Small Equipment   | 1,465<br>303,458               | 366<br>75,865             | 76<br>84.565  | 290<br>(8,700)                     | 79%<br>-11% |
| Total Operating Cash Used   | 303,438                        | 75,865                    | 84,565  | (8,700)                            | -11%        |
| Defeasance D.S./Cash Financed Capital Improvements                        | 23,475                         | 5,869                     |   | 5,869                              | 100%        |
| Other Cash Used   |                                |                           |   |                                    |             |
| Debt Service  | 157,640                        | 39,410                    | 37,704  | 1,706                              | 4%          |
| Payment In Lieu of Taxes/Right of Way                                     | 20,744                         | 5,186                     | 5,186   |                                    | 0%          |
| Total Other Cash Used   | 178,384                        | 44,596                    | 42,890  | 1,706                              | 4%          |
| Total Cash Used   | 505,317                        | 126,329                   | 127,454   | (1,125)                            | -1%         |
| Net Cash Provided (Used) by Operating Act.                                | 74,950                         | 18,738                    | 21,454  | 2,717                              |             |
| CAPITAL BUDGET  |                                |                           |   |                                    |             |
| Cash Provided   |                                |                           |   |                                    |             |
| Debt Proceeds   | 238,487                        | 59,622                    | 61,210  | 1,588                              | 3%          |
| EPA Grants  | 27,244                         | 6,811                     | 3,855   | (2,956)                            | -43%        |
| CSO Grants  | 14,000                         | 3,500                     |   | (3,500)                            | -100%       |
| Transfer from Operations  | 82,548                         | 20,637                    |   | (40)                               | 400/        |
| Interest Income   | 998                            | 249                       | 203   | (46)                               | -19%        |
| Wholesale Capital Contributions   | 126,693<br>489,969             | 31,673<br>122,492         | 53,735<br>119,002                                     | 22,062                             | 70%         |
| Total Cash Provided   | 409,909                        | 122,432                   | 119,002   | (3,490)                            | -370        |
| Cash Used   |                                |                           |   |                                    |             |
| DC Water Capital Program  | 538,204                        | 134,551                   | 168,244   | (33,693)                           | -25%        |
| Washington Aqueduct Projects  | 10,838                         | 2,710                     |   | 2,710                              | 100%        |
| Total Cash Used   | 549,042                        | 137,261                   | 168,244   | (30,983)                           | -23%        |
| Net Cash/PAYGO Provided (Used) by Cap. Act.                               | (\$59,073)                     | (\$14,768)                | (\$49,242)  | (\$34,473)                         |             |
| Profesion Polices - Outshard Object Park Outs - Free Police               | #400 0                         |                           | \$4.00 OFF  |                                    |             |
| Beginning Balance, October 1 (Net of Rate Stab. Fund) Projected           | \$160,055<br>74,050            | 40 700                    | \$160,055   |                                    |             |
| Plus (Less) Operating Surplus Wholesale Customer Refunds from Prior Years | 74,950<br>(5,500)              | 18,738<br>(1,375)         | 21,454  |                                    |             |
| Interest Earned From Bond Reserve   | (5,500)                        | (1,375)                   |   |                                    |             |
| Transfer to Rate Stabilization Fund                                       | (19,000)                       | (4,750)                   |   |                                    |             |
| Prior Year Federal Billing Reconciliation                                 | (11,679)                       | (2,920)                   | (2,920)   |                                    |             |
| DC Fleet Payment  | (,510)                         | (=,520)                   | 819   |                                    |             |
| Cash Used for Capital   | (59,073)                       | (14,768)                  | (49,242)  |                                    |             |
| Balance Attributable to O&M Reserve                                       | \$140,000                      |                           | \$130,166   |                                    |             |
|   | Current                        |                           |   |                                    |             |
| OTHER CASH RESERVES   | Balance                        |                           |   |                                    |             |
| Rate Stabilization Fund   | \$32,450                       |                           |   |                                    |             |
| DC Insurance Reserve  | 1,039                          |                           |   |                                    |             |
|   |                                |                           |   |                                    |             |

## **Monthly Financial Report**

## **APPENDIX**

| Operating Revenues Detail            | 9   |
|--------------------------------------|-----|
| Retail Accounts Receivable           |     |
| Overtime by Department               | .11 |
| Capital Disbursements Detail         |     |
| Accounts Payable                     | .13 |
| Grants Report                        |     |
| FY 2015 Budget to Actual Performance |     |
| Investment Report                    |     |

## **Monthly Financial Report**

## Fiscal Year-to-Date As of December 31, 2015

## **Operating Revenues Detail**

## (\$ in millions)

| Revenue Category  | Budget                 | YTD<br>Budget         | YTD<br>Actual          | Varia<br>Favorable / (U |                           | YTD % of<br>Budget     |
|---|------------------------|-----------------------|------------------------|-------------------------|---------------------------|------------------------|
| Residential, Commercial, and Multi-family   | \$311.9                | \$78.0                | \$87.2                 | \$9.2                   | 11.8%                     | 27.9%                  |
| Federal   | 63.0                   | 15.7                  | 15.5                   | (0.2)                   | -1.4%                     | 24.6%                  |
| District Government   | 15.2                   | 3.8                   | 5.0                    | 1.2                     | 31.6%                     | 32.9%                  |
| DC Housing Authority  | 8.1                    | 2.0                   | 2.7                    | 0.7                     | 35.8%                     | 33.9%                  |
| Customer Metering Fee   | 10.8                   | 2.7                   | 2.9                    | 0.2                     | 6.2%                      | 26.5%                  |
| Water System Replacement Fee (WSRF)   | 40                     | 10.0                  | 4.4                    | (5.6)                   | -55.8%                    | 11.1%                  |
| Wholesale   | 79.5                   | 19.9                  | 20.1                   | 0.2                     | 0.9%                      | 25.2%                  |
| Right-of-Way Fee/PILOT Subtotal (before Other Revenues)                                     | 20.6<br><b>\$548.9</b> | 5.1<br><b>\$137.2</b> | 5.9<br><b>\$143.</b> 7 | 0.7<br><b>\$6.4</b>     | 14.2%<br><b>4.7%</b>      | 28.5%<br><b>26.2%</b>  |
| Other Revenue without RSF   |                        |                       |                        |                         |                           |                        |
| IMA Indirect Cost Reimb. For Capital Projects<br>DC Fire Protection Fee<br>Stormwater (MS4) | 8.0<br>10.8<br>1.0     | 2.0<br>2.7<br>0.3     | 0.0<br>2.7<br>0.2      | (2.0)<br>0.0<br>(0.1)   | -100.0%<br>0.0%<br>-33.3% | 0.0%<br>25.0%<br>20.0% |
| Interest<br>Developer Fees (Water & Sewer)  | 1.3<br>7.5             | 0.3<br>1.9            | 0.3<br>1.4             | 0.0<br>(0.5)            | 0.0%<br>-26.3%            | 23.1%<br>18.7%         |
| Others Subtotal   | 2.9<br><b>\$31.6</b>   | 0.7<br><b>\$7.9</b>   | 0.7<br><b>\$5.3</b>    | 0.0<br><b>(\$2.6)</b>   | 0.0%<br><b>-33.0</b> %    | 24.1%<br>16.7%         |
| Rate Stabilization Fund Transfer  | \$0.0                  | \$0.0                 | \$0.0                  | \$0.0                   | 0.0%                      | 0.0%                   |
| Other Revenue Subtotal  | \$31.55                | \$7.9                 | \$5.3                  | (\$2.6)                 | -33.0%                    | 16.7%                  |
| Grand Total   | \$580.5                | \$145.1               | \$148.9                | \$3.8                   | 2.6%                      | 25.7%                  |

## BREAKDOWN OF RETAIL RECEIPTS BY CUSTOMER CATEGORY (\$ in 000's)

| Clean Rivers         |          |          |          |              |         |           |
|----------------------|----------|----------|----------|--------------|---------|-----------|
| Customer Category    | Water    | Sewer    | IAC      | Metering Fee | WSRF    | Total     |
| Residential          | \$8,520  | \$10,371 | \$6,654  | \$1,278      | \$1,149 | \$27,972  |
| Commercial           | 16,165   | 16,670   | 8,534    | 895          | 2,111   | 44,376    |
| Multi-family         | 7,955    | 9,490    | 2,797    | 347          | 819     | 21,408    |
| Federal              | 5,562    | 5,280    | 4,685    | 198          | 0       | 15,724    |
| District Govt        | 2,403    | 2,937    | (350)    | 108          | 264     | 5,363     |
| DC Housing Authority | 1,109    | 1,339    | 296      | 35           | 78      | 2,857     |
| Total:               | \$41,714 | \$46,088 | \$22,616 | \$2,861      | \$4,421 | \$117,700 |

Note: The breakdown of Collections into Residential, Commercial, & Multi-family and Water and sewer is approximate as it is based on percentages of historical data and does not take into account adjustments and timing differences

## Clean Rivers IAC - Actual vs Budget (\$ in 000's)

|                      | ·        | Variance     |          |                             |               |           |
|----------------------|----------|--------------|----------|-----------------------------|---------------|-----------|
|                      | FY2016   | Year-To-Date | Actual   | Favorable /                 | Variance %    | Actual %  |
| Customer Category    | Budget   | Budget       | Received | <unfavorable></unfavorable> | of YTD Budget | of Budget |
| Residential          | \$26.086 | \$6,522      | \$6,654  | \$133                       | 2%            | 26%       |
| Commercial           | 30,532   | 7,633        | 8,534    | 901                         | 12%           | 289       |
| Multi-family         | 10,202   | 2,551        | 2,797    | 247                         | 10%           | 279       |
| Federal              | 18,739   | 4,685        | 4,685    | 0                           | 0%            | 25%       |
| District Govt        | 8,357    | 2,089        | (350)    | (2,439)                     | -117%         | -49       |
| DC Housing Authority | 1,221    | 305          | 296      | (9)                         | -3%           | 249       |
| Total:               | \$95,137 | \$23,784     | \$22,616 | (\$1,169)                   | -5%           | 249       |

Page 9

## Retail Accounts Receivable (Delinquent Accounts)

The following tables show retail accounts receivable over 90 days including a breakdown by customer class.

## **Greater Than 90 Days by Month**

|                    | \$ in millions | # of accounts       |
|--------------------|----------------|---------------------|
| September 30, 2012 | \$5.5          | 13,063              |
| September 30, 2013 | \$4.9          | 11,920              |
| September 30, 2014 | \$5.3          | 12, <del>44</del> 2 |
| September 30, 2015 | \$6.5          | 11,981              |
| October 31, 2015   | \$7.1          | 11,737              |
| November 30, 2015  | \$6.7          | 11,799              |
| December 31, 2015  | \$6.9          | 12,487              |

## **Greater Than 90 Days by Customer**

|                           |             |                        |                     | Month of November (All Categories) |                |              |                |                    |               |                     |                |      |
|---------------------------|-------------|------------------------|---------------------|------------------------------------|----------------|--------------|----------------|--------------------|---------------|---------------------|----------------|------|
|                           |             | lumber of Accounts     | 5                   | Active                             |                | Inactive     |                | Total Delinquett   |               |                     |                |      |
|                           | W &S<br>a/c | Impervious Only<br>a/c | Total No. of<br>a/c | No of<br>a/c                       | Amount<br>(\$) | No of<br>a/c | Amount<br>(\$) | No. of<br>als Nov. | Amount<br>(E) | No. of<br>sie ther. | Amount<br>(S)  | *    |
| Commercial                | 10,787      | 3,279                  | 14,066              | 1,171                              | 1,607,057      | 160          | 107,653        | 1,049              | \$1,690,130   | 1,301               | E 1/21A/710    | 25%  |
| Multi-family              | 0,154       | 447                    | 8,601               | 703                                | 1 656,384      | 166          | 91,404         | 817                | 1,001,009     | MO                  | 1,747,788      | 28%  |
| Single-Family Residential | 105,786     | 3,280                  | 109,066             | 7,936                              | 2,798,941      | 2,351        | 655,675        | 9.900              | 3.547,585     | 10:287              | \$1: 004540000 | 30%  |
| Total                     | 124,727     | 7,006                  | 131,733             | 9,810                              | 6,062,382      | 2,677        | 854,732        | 51(199)            | 8.6/719;502   | 12,487              | \$ 6,917,114   | 100% |

Notes: Included in the above \$6.06M (or 9,810 accounts) of the DC Water Over 90 days delinquent accounts, \$2,125,768.60 (or 2,239 accounts) represents

Impervious only accounts over 90 days delinquent.

-Reportable delinquencies do not include balances associated with a long standing dispute between DC Water and a large commercial customer.

## **Monthly Financial Report**

## Fiscal Year-to-Date As of December 31, 2015

## **Overtime by Department**

|  | FY 2016     |             |                    |                     |  |  |  |  |
|--|-------------|-------------|--------------------|---------------------|--|--|--|--|
| Department                                   | Budget      | Actual      | Actual % of Budget | % of<br>Regular Pay |  |  |  |  |
| Office of the Board Secretary                | \$5,000     | \$3,019     | 60.4%              | 5.0%                |  |  |  |  |
| General Manager                              | 7,500       | 3,114       | 41.5%              | 0.5%                |  |  |  |  |
| General Counsel                              | 2,000       | 0           | 0.0%               | 0.0%                |  |  |  |  |
| External Affairs                             | 27,000      | 9           | 0.0%               | 0.0%                |  |  |  |  |
| Internal Audit                               | 0           | 0           | 0.0%               | 0.0%                |  |  |  |  |
| Information Technology                       | 26,670      | 418         | 1.6%               | 0.1%                |  |  |  |  |
| Procurement                                  | 30,000      | 2,996       | 10.0%              | 0.4%                |  |  |  |  |
| Customer Service                             | 260,000     | 76,609      | 29.5%              | 3.5%                |  |  |  |  |
| Finance, Accounting & Budget                 | 30,000      | 11,370      | 37.9%              | 0.9%                |  |  |  |  |
| Assistant General Manager - Support Services | 1,000       | 1,094       | 109.4%             | 1.0%                |  |  |  |  |
| Human Capital Management                     | 5,000       | 423         | 8.5%               | 0.1%                |  |  |  |  |
| Occupational Safety and Health               | 2,000       | 132         | 6.6%               | 0.1%                |  |  |  |  |
| Facilities Management                        | 250,000     | 57,841      | 23.1%              | 5.8%                |  |  |  |  |
| Department of Security                       | 0           | 0           | 0.0%               | 0.0%                |  |  |  |  |
| Distribution and Conveyance System           | 750,000     | 175,016     | 23.3%              | 10.9%               |  |  |  |  |
| Engineering and Technical Services           | 1,063,000   | 217,680     | 20.5%              | 4.9%                |  |  |  |  |
| Water Services                               | 980,000     | 421,552     | 43.0%              | 13.4%               |  |  |  |  |
| Clean Rivers                                 | 5,000       | 0           | 0.0%               | 0.0%                |  |  |  |  |
| Sewer Services                               | 900,000     | 219,677     | 24.4%              | 11.0%               |  |  |  |  |
| Wastewater Treatment - Operations            | 1,450,780   | 338,935     | 23.4%              | 12.5%               |  |  |  |  |
| Wastewater Treatment - Process Engineering   | 120,000     | 7,070       | 5.9%               | 1.2%                |  |  |  |  |
| Maintenance Services                         | 700,000     | 144,980     | 20.7%              | 6.8%                |  |  |  |  |
| Permit Operations                            | 15,000      | 1,597       | 10.6%              | 0.5%                |  |  |  |  |
| Fleet Management                             | 3,500       | 407         | 11.6%              | 0.2%                |  |  |  |  |
| Total DC WATER                               | \$6,633,450 | \$1,683,940 | 25.4%              | 6.5%                |  |  |  |  |

## Notes:

- FY 2016 actual includes accruals for five days (12/27/15 12/31/15)
- Engineering and Technical Services department includes overtime that will be charged/transferred to capital projects at the end of the fiscal year

## **Monthly Financial Report**

## Fiscal Year-to-Date As of December 31, 2015

## Capital Disbursements Detail by Program (\$000's)

|  | Bud            | get               |                    | Actual       |                | Variance        |                       |                      |  |
|--|----------------|-------------------|--------------------|--------------|----------------|-----------------|-----------------------|----------------------|--|
| Service Areas                                      | Annual         | ΥΤΟ               | Oct Nov.<br>2015   | Dec. 2015    | Υπο            | YTD %<br>Budget | YTD \$<br>Fav/(Unfav) | YTD %<br>Fav/(Unfav) |  |
| NON PROCESS FACILITIES                             |                |                   |                    |              |                |                 |                       |                      |  |
| Facility Land Use                                  | \$9,309        | \$1,027           | \$1,062            | \$353        | \$1,415        | 15.2%           | (\$388)               | -37.8%               |  |
| Subtotal   | 9,309          | 1,027             | 1,062              | 353          | 1,415          | 15.2%           | (388)                 | -37.8%               |  |
| WASTEWATER TREATMENT                               |                |                   |                    |              |                |                 |                       |                      |  |
| Liquid Processing                                  | 16,193         | 3.813             | 2,403              | 1,424        | 3,827          | 23.6%           | (14)                  | -0.4%                |  |
| Plantwide  | 15,798         | 4,273             | 2,818              | 1,619        | 4,437          | 28.1%           | (164)                 | -3.8%                |  |
| Solids Processing                                  | 28,652         | 12,312            | 8,651              | 2,635        | 11,287         | 39.4%           | 1,025                 | 8.3%                 |  |
| Enhanced Nitrogen Removal Facilities               | 107,994        | 28,331            | 19,169             | 13,496       | 32,665         | 30.2%           | (4,334)               | -15.3 <u>%</u>       |  |
| Subtotal   | 168,637        | 48,729            | 33,042             | 19,174       | 52,216         | 31.0%           | (3,487)               | -7.2%                |  |
| COMBINED SEWER OVERFLOW                            |                |                   |                    |              |                |                 |                       |                      |  |
| D.C. Clean Rivers                                  | 212,012        | 66,365            | 43,260             | 18,668       | 61,928         | 29.2%           | 4,437                 | 6.7%                 |  |
| Program Management                                 | 1,832          | 526               | 705                | 511          | 1,216          | 66.4%           | (690)                 | -131.3%              |  |
| Combined Sewer                                     | 9,261          | 2,802             | 3,081              | 1,367        | 4,448          | 48.0%           | (1,645)               | -58.7%               |  |
| Subtotal   | 223,105        | 69,692            | 47,046             | 20,546       | 67,591         | 30.3%           | 2,101                 | 3.0%                 |  |
| STORMWATER   |                |                   |                    |              |                |                 |                       |                      |  |
| Local Drainage                                     | 223            | 47                | 60                 | 0            | 60             | 26.9%           | (13)                  | -28.7%               |  |
| On-Going   | 459            | 75                | 16                 | 1,133        | 1,149          | 250.3%          | (1,075)               | -1442.6%             |  |
| Pumping Facilities                                 | 0              | 0                 | 0                  | 0            | 0              | 0.0%            | 0                     | 0.0%<br>100.0%       |  |
| DDOT   | 18             | 5<br>136          | 0 i<br>58          | 32           | 0<br>90        | 0.0%<br>35.2%   | 5<br>45               | 33.5%                |  |
| Research and Program Management Trunk/Force Sewers | 256<br>307     | 59                | 50                 | 0            | 50             | 16.4%           | 9                     | 14.7%                |  |
| Subtotal   | 1,263          | 320               | 184                | 1,165        | 1,350          | 106.9%          | (1,029)               | -321.5%              |  |
| SANITARY SEWER                                     |                |                   |                    |              |                |                 |                       |                      |  |
| Collection Sewers                                  | 4,190          | 1,291             | 365                | 87           | 452            | 10.8%           | 839                   | 65.0%                |  |
| On-Going   | 7,483          | 1,442             | 3.738              | 3,280        | 7.017          | 94.0%           | (5,575)               | -386.6%              |  |
| Pumping Facilities                                 | 2.267          | 734               | 1,020              | 316          | 1,336          | 58.9%           | (602)                 | -82.1%               |  |
| Program Management                                 | 6,742          | 1,887             | 1,938              | 1,469        | 3,408          | 50.5%           | (1,520)               | -80.5%               |  |
| Interceptor/Trunk Force Sewers                     | 14,124         | 3,893             | 3,413              | 434          | 3,847          | 27.2%           | 47                    | 1.2%                 |  |
| Subtotal   | 34,786         | 9,247             | 10,474             | 5,586        | 16,060         | 46.2%           | (6,813)               | -73.7%               |  |
| WATER  |                |                   |                    |              |                |                 |                       |                      |  |
| Distribution Systems                               | 35,667         | 10,299            | 10,046             | 1,669        | 11,715         | 32.8%           | (1,415)               | -13.7%               |  |
| Lead Program                                       | 1,575          | 507               | 222                | 166          | 388            | 24.6%           | 120                   | 23.6%                |  |
| On-Going   | 5,105          | 799               | 1,722              | 466          | 2,189          | 42.9%           | (1,390)               | -174.0%              |  |
| Pumping Facilities                                 | 3,833          | 1,106             | 1,814              | 170          | 1,984          | 51.7%           | (878)                 | -79.4%               |  |
| DDOT   | 893            | 235               | 1,849              | 0<br>2,514   | 1,849          | 207.1%<br>57.5% | (1,614)<br>(3,299)    | -687.3%<br>-151.7%   |  |
| Storage Facilities                                 | 9,515<br>5,288 | 2,176<br>934      | 2,961<br>1,418     | 2,514<br>875 | 5,475<br>2,293 | 43.4%           | (3,299)               | -151.7%              |  |
| Program Management Subtotal                        | 61,878         | 16,056            | 20,032             | 5,860        | 25,892         | 41.8%           | (9,836)               | -61.3%               |  |
|  | 8400 000       | 24 AF 070         | 2444 040           | \$50.000     | CADA FOA       | 33.0%           | (\$19,452)            | -13.4%               |  |
| Capital Projects                                   | \$498,977      | \$ <u>145,072</u> | \$111 <u>,</u> 840 | \$52,683     | \$164,524      | 33.0%           | (\$15,432)            | -13.476              |  |
| CAPITAL EQUIPMENT                                  | 39,226         | 8,326             | 3,013              | 708          | 3,720          | 9.5%            | 4,606                 | 55.3%                |  |
| WASHINGTON AQUEDUCT                                | 10,838         | 2,709             | 0                  | 0            | 0              | 0.0%            | 2,709                 | 100.0%               |  |
| Additional Capital Programs                        | \$50,083       | \$11,036          | \$3,013            | \$708        | \$3,720        | 7.4%            | \$7,316               | 66.3%                |  |
|  |                |                   |                    | Ar           |                |                 | 40.40.40              | =                    |  |
| Total  | \$549,040      | \$156,108         | \$114,853          | \$53,391     | \$168,244      | 30.6%           | (\$12,136)            | -7.8%                |  |

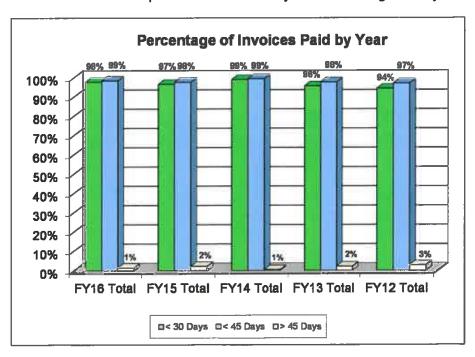
## Accounts Payable

During the third month of FY 2016, a total of 5,548 vendor payments were processed and paid compared to 4,814 in FY 2015 (as shown in the table below) and with a dollar value of \$229.9 million compared to \$243.7 million for FY 2015.

For FY 2016, approximately 97.8% of the invoices were paid within 30 days compared to 96.7% for FY 2015. The Authority's goal is to pay 97% of all undisputed invoices within 30 days.

| Accounts Payable Performance |        |         |        |         |  |  |  |  |  |
|------------------------------|--------|---------|--------|---------|--|--|--|--|--|
|                              | FY 2   | 016     | FY 2   | 015     |  |  |  |  |  |
| Days                         | Number | Percent | Number | Percent |  |  |  |  |  |
| Less than 30                 | 5,272  | 97.8%   | 4,536  | 96.7%   |  |  |  |  |  |
| Less than 45                 | 5,308  | 98.5%   | 4,585  | 97.7%   |  |  |  |  |  |
| Greater than 45              | 80     | 1.5%    | 107    | 2.3%    |  |  |  |  |  |
| Sub-Total                    | 5,388  | 100%    | 4,692  | 100%    |  |  |  |  |  |
| Retainage/Dispute            | 160    |         | 122    |         |  |  |  |  |  |
| Total                        | 5,548  |         | 4,814  |         |  |  |  |  |  |

The chart below shows historical performance for fiscal year 2012 through fiscal year 2016.



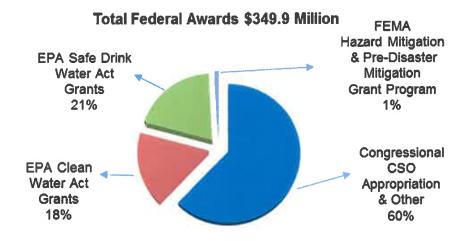
## **Grants Report**

The Authority currently receives grants to fund portions of its capital project costs from the U.S. Environmental Protection Agency (EPA) and starting in Fiscal Year 2015 additional grants awarded from the Federal Emergency Management Agency (FEMA).

The EPA grants are issued under two acts, the Clean Water Act of 1972 and the Safe Drinking Water Act of 1974.

The FEMA mitigation grants are issued under the Robert T. Stafford Disaster Relief and Emergency Assistance Act through the Hazard Mitigation Grant Program (HMGP) act of 1993 and the Pre-Disaster Mitigation Grant Program (PDM) act of 2000.

As of December 31 2015, DC Water has a total of \$349.9 million awarded in federal funds for active projects, of which, CSO appropriations total \$210.8 million, EPA Grants total \$136 million and FEMA Grants total \$2.9 million.



DC Water has received sixteen separate Congressional CSO appropriations totaling \$210.8 million plus accrued interest of \$12.3 million resulting in total CSO funding of \$223.1 million. The cumulative CSO appropriation life-to-date cash disbursement based on requested reimbursement is \$223.1 million through September 30, 2015 which has depleted all the CSO appropriations funding. The FY 2016 CSO appropriation has not been funded as of December 31, 2016.

The remaining balance of the EPA funding as of December 31 2015 is \$32.8 million and FEMA's funding balance remains the same at \$2.9 million as there are no request for reimbursement at this time.

## **Monthly Financial Report**

| FY 2015 Budget to Actual           | Performance      |                  |                        |                    |
|------------------------------------|------------------|------------------|------------------------|--------------------|
| Operating Revenues (\$ 000's)      |                  |                  |                        |                    |
|                                    | A                | В                | C=B/A<br><b>% of</b>   | D=B-A              |
| Catagory                           | BUDGET           | ACTUAL           | BUDGET                 | Fav/(Unfav)        |
| Category                           | <del></del>      |                  |                        |                    |
| Res. / Comm. / Multi.              | \$291,347        | \$291,867        | 100.2%<br>100.8%       | \$520<br>476       |
| Federal                            | 58,695<br>45,735 | 59,171           | 81.9%                  | (2,841)            |
| Municipal                          | 15,735<br>7.472  | 12,894<br>6,968  | 93.3%                  | (504)              |
| DC Housing                         |                  | 11,111           | 103.1%                 | 335                |
| Metering Fee                       | 10,776           | -                | 99.8%                  | (135)              |
| Wholesale                          | 81,365           | 81,230           |                        |                    |
| PILOT/ROW                          | 20,547<br>56,706 | 22,098<br>60,756 | 107.5%<br>107.1%       | 1,551<br>4,050     |
| All Other TOTAL                    | \$542,643        | \$546,096        | 100.6%                 | \$3,453            |
|                                    |                  | \$540,000        | 100.078                | 40,400             |
| Operating Expenditures (\$ 00      | 0's)             |                  |                        |                    |
|                                    | A                | В                | C = B/A<br><b>% of</b> | D=A-B<br><b>\$</b> |
| Category                           | BUDGET           | ACTUAL           | BUDGET                 | Fav/(Unfav)        |
| Personnel                          | \$135,544        | \$133,935        | 98.8%                  | \$1,610            |
| Contractual Services               | 76,944           | 66,241           | 86.1%                  | 10,703             |
| Water Purchases                    | 28,831           | 29,109           | 101.0%                 | (278)              |
| Supplies & Chemicals               | 36,186           | 30,306           | 83.8%                  | 5,880              |
| Utilities                          | 30,416           | 30,848           | 101.4%                 | (432)              |
| Small Equipment                    | 1,028            | 531              | 51.7%                  | 497                |
| SUBTOTAL O&M                       | \$308,950        | \$290,970        | 94.2%                  | \$17,981           |
| Debt Service                       | 160,264          | 134,845          | 84.1%                  | 25,419             |
| Cash Financed Capital Improvements | 20,058           | 0                | 0.0%                   | 20,058             |
| PILOT/ROW                          | 26,687           | 20,437           | 76.6%                  | 6,250              |
| TOTAL OPERATING                    | \$515,959        | \$446,252        | 86.5%                  | \$69,707           |
| Capital Labor                      | (17,266)         | (18,702)         | 108.3%                 | 1,436              |
| TOTAL NET OPERATING                | \$498,693        | \$427,550        | 85.7%                  | \$71,143           |
| Capital Disbursements (\$000's     | 5)               |                  |                        |                    |
|                                    | A                | 25               | C = B/A                | D=A-B              |
|                                    |                  |                  | % of                   | \$                 |
| Service Area                       | BUDGET           | ACTUAL           | BUDGET                 | Fav/(Unfav)        |
| Wastewater                         | \$206,260        | \$210,024        | 101.8%                 | (\$3,764)          |
| Sanitary Sewer                     | 40,258           | 39,363           | 97.8%                  | 895                |
| Combined Sewer Overflow            | 271,101          | 246,512          | 90.9%                  | 24,589             |
| Stormwater                         | 2,559            | 1,374            | 53.7%                  | 1,185              |
| Water                              | 65,006           | 64,861           | 99.8%                  | 145                |
| SUBTOTAL: CAPITAL PROJECTS         | \$585,183        | \$562,134        | 96.1%                  | \$23,049           |
| Capital Equipment                  | 22,191           | 9,351            | 42.1%                  | 12,840             |
| Automated Meter Reading (AMR)      | 5,314            | 5,870            | 110.5%                 | (556)              |
| Customer Information System (CIS)  | 2,586            | 61               | 2.4%                   | 2,525              |
| Washington Aqueduct                | 10, <u>0</u> 00  | 11,750           | 117.5%                 | (1,750)            |
| SUBTOTAL: ADD'L CAPITAL PROGRAMS   | \$40,091         | \$27,033         | 67.4%                  | \$13,058           |
| TOTAL                              | \$625,274        | \$589,167        | 94.2%                  | \$36,107           |



## DC Water Finance Division Economic Update

## **ECONOMIC COMMENTARY**

- ➤ At its December meeting, the Federal Open Market Committee ("FOMC") announced that it would increase the federal funds target range to 0.25% to 0.50% by a unanimous vote.
- > The manufacturing sector continued to contract, as the sector had the second straight month of declines and the weakest reading in more than six years.
- ➤ The U.S. economy added 295,000 jobs in December, well above estimates. Revisions to prior reports added a total of 50,000 jobs to payrolls in October and November. For all of 2015, employment climbed by 2.65 million after a 3.1 million gain in 2014, for the best back-to-back years since 1998-99. The unemployment rate remained at a seven year low of 5.0%.

#### **PORTFOLIO RECAP**

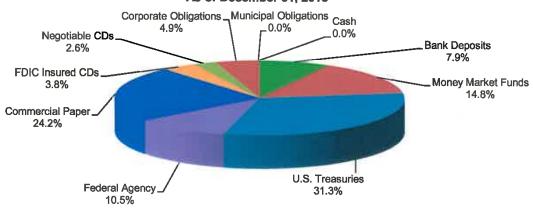
- The portfolio is diversified among Cash, Bank Deposits, U.S. Treasuries, Federal Agencies, Commercial Paper, Negotiable CDs, Corporate Notes/Bonds, Municipal Bonds, FDIC Insured CDs, and SEC registered money market funds.
- > The overall yield-to-maturity on cost of the portfolio is 0.53%.

#### **Operating Reserve Accounts**

- ➤ In December, PFM sold \$4.6 million of 11-month U.S. Treasuries and 1.0 million of \$9-month Federal Agencies and used the proceeds to purchase 3-year U.S. Treasuries at an average yield of 1.22%.
- ➤ At the end of December, PFM purchased \$4.7 million of 2 ½- to 2 ¾-year U.S. Treasury Notes at an average yield of 1.26%.



## DC Water Finance Division Investments - By Security Type As of December 31, 2015

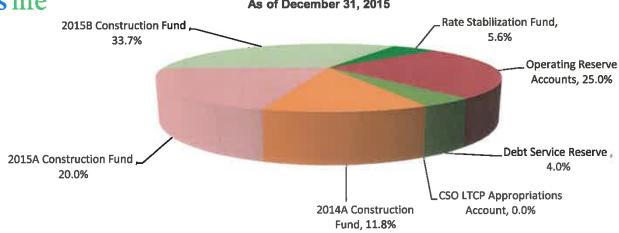


| Security Type         | Book Value + Accrued Interest | Asset Allocation | Permitted<br>By Policy |
|-----------------------|-------------------------------|------------------|------------------------|
| oeculity Type         | Accided interest              | Anocation        | By Policy              |
| Cash                  | 80,937.50                     | 0.0%             | 100.0%                 |
| Bank Deposits         | 42,812,129                    | 7.9%             | 100.0%                 |
| Money Market Funds    | 79,149,896                    | 14.8%            | 100.0%                 |
| U.S. Treasuries       | 167,667,434                   | 31.3%            | 100.0%                 |
| Federal Agency        | 56,426,377                    | 10.5%            | 80.0%                  |
| Commercial Paper      | 129,756,470                   | 24.2%            | 35.0%                  |
| FDIC Insured CDs      | 20,286,155                    | 3.8%             | 30.0%                  |
| Negotiable CDs        | 13,825,859                    | 2.6%             | 30.0%                  |
| Corporate Obligations | 26,298,161                    | 4.9%             | 30.0%                  |
| Municipal Obligations | 120,327                       | 0.0%             | 20.0%                  |
| Total                 | \$ 536,423,746                | 100.0%           |                        |





# DC Water Finance Division Investment Analysis – By Fund As of December 31, 2015



| Fund Name                       | A  | Book Value + | Yield-to-<br>Maturity<br>at Cost | Effective<br>Duration<br>(years) | Welghted<br>Average<br>Maturity (days) |
|---------------------------------|----|--------------|----------------------------------|----------------------------------|--|
| Rate Stabilization Fund         | \$ | 32.450.000   | 0.66%                            | 0.00                             | 1.0                                    |
| Operating Reserve Accounts      | \$ | 131,638,584  | 0.93%                            | 1.32                             | 499.1                                  |
| Debt Service Reserve            | \$ | 23,476,960   | 0.56%                            | 0.91                             | 337.1                                  |
| CSO LTCP Appropriations Account | \$ | 885          | 0.90%                            | 0.00                             | 1.0                                    |
| 2014A Construction Fund         | \$ | 67,631,085   | 0.23%                            | 0.10                             | 35.5                                   |
| 2015A Construction Fund         | \$ | 115,953,626  | 0.44%                            | 0.86                             | 318.0                                  |
| 2015B Construction Fund         | \$ | 165,272,606  | 0.37%                            | 0.39                             | 143.4                                  |
| Total                           | \$ | 536,423,746  | 0.53%                            | 0.68                             | 254.7                                  |

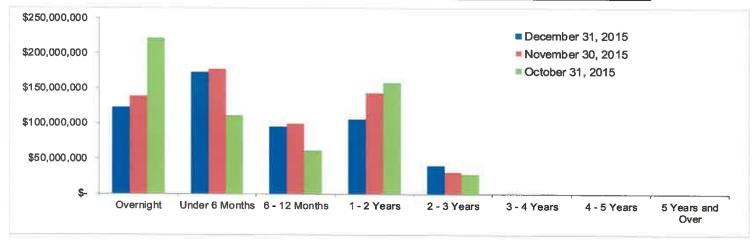




## DC Water Finance Division Investment Analysis -- By Maturity

| Maturity Distribution | December 31, 2015 | November 30, 2015 | October 31, 2015  |
|-----------------------|-------------------|-------------------|-------------------|
| Overnight             | \$ 122,042,962.98 | \$ 137,898,748.91 | \$ 220,627,538.39 |
| Under 6 Months        | 172,628,998.36    | 176,221,424.03    | 111,342,939.64    |
| 6 - 12 Months         | 95,192,988.26     | 99,584,992.77     | 61,174,880.80     |
| 1 - 2 Years           | 105,473,683.06    | 142,480,024.81    | 157,704,099.31    |
| 2 - 3 Years           | 39,958,861.48     | 31,174,965.08     | 27,447,183.96     |
| 3 - 4 Years           | 1,126,251.90      | 1,124,600.01      | 1,122,948.12      |
| 4 - 5 Years           | 2                 | -                 | 27                |
| 5 Years and Over      | <u> </u>          |                   |                   |





## **Investment Performance Report - December 2015**



## DC Water Finance Division investments – Issuer Allocation

| water is life                              | Credit Ratings<br>S&P / Moody's | Book Value     |       | Investment Policy<br>Limit | Compliance with<br>Investment Policy |
|--|---------------------------------|----------------|-------|----------------------------|--------------------------------------|
| Cash                                       |                                 |                |       |                            |                                      |
| Wells Fargo Cash                           |                                 | 80,937.50      | 0.0%  | 100.0%                     | Yes                                  |
| Sub-Total Cash                             | -                               | 80,937.50      | 0.0%  | 100.0%                     | Yes                                  |
| Bank Deposits                              |                                 |                |       |                            |                                      |
| TD Bank                                    |                                 | 37,724,183.53  | 7.0%  | 100.0%                     | Yes                                  |
| Capital One Bank                           |                                 | 5,087,945.74   | 0.9%  | 100.0%                     | Yes                                  |
| Sub-Total Bank Deposits                    | -                               | 42,812,129.27  | 8.0%  | 100.0%                     | Yes                                  |
| Money Market Mutual Funds                  |                                 |                |       |                            |                                      |
| Wells Fargo Treasury Plus MMF              | AAAm                            | 69,017,682.82  | 12.9% | 50.0%                      | Yes                                  |
| Federated Government MMF                   | AAAm                            | 10,132,213.39  | 1.9%  | 50.0%                      | Yes                                  |
| Sub-Total Money Market Mutual Funds        | -                               | 79,149,896.21  | 14.8% | 100.0%                     | Yes                                  |
| U.S. Treasuries                            |                                 |                |       |                            |                                      |
| Treasury Note                              | AA+ / Aaa                       | 167,667,434.06 | 31.3% | 100.0%                     | Yes                                  |
| Sub-Total Treasuries                       | -                               | 167,667,434.06 | 31.3% | 100.0%                     | Yes                                  |
| Federal Agencies                           |                                 |                |       |                            |                                      |
| Fannie Mae                                 | AA+ / Aaa                       | 4,528,304.19   | 0.8%  | 40.0%                      | Yes                                  |
| Federal Home Loan Bank                     | AA+ / Aaa                       | 11,816,511.79  | 2.2%  | 40.0%                      | Yes                                  |
| Freddie Mac                                | AA+ / Aaa                       | 40,081,561.04  | 7.5%  | 40.0%                      | Yes                                  |
| Sub-Total Federal Agencies                 | -                               | 56,426,377.02  | 10.5% | 80.0%                      | Yes                                  |
| Commercial Paper                           |                                 |                |       |                            |                                      |
| Bank Of Tokyo Mitsubishi UFJ               | A-1 / P-1                       | 14,088,602.09  | 2.6%  | 5.0%                       | Yes                                  |
| BNP Paribas NY Branch                      | A-1 / P-1                       | 18,989,233.27  | 3.5%  | 5.0%                       | Yes                                  |
| Credit Agricole CIB NY Comm Paper          | A-1 / P-1                       | 18,999,699.23  | 3.5%  | 5.0%                       | Yes                                  |
| JP Morgan Securities LLC                   | A-1 / P-1                       | 20,752,188.83  | 3.9%  | 5.0%                       | Yes                                  |
| Rabobank Nederland NV NY                   | A-1 / P-1                       | 18,982,950.16  | 3.5%  | 5.0%                       | Yes                                  |
| Toyota Motor Credit Corp                   | A-1+ / P-1                      | 18,990,019.68  | 3.5%  | 5.0%                       | Yes                                  |
| UBS Finance Delaware LLC                   | A-1 / P-1                       | 18,953,777.18  | 3.5%  | 5.0%                       | Yes                                  |
| Sub-Total Commercial Paper                 | •                               | 129,756,470.44 | 24.2% | 35.0%                      | Yes                                  |
| FDIC Insured Certificates of Deposit       |                                 |                |       |                            |                                      |
| CDARS - Placed by Industrial Bank          | NR / NR                         | 15,201,828.90  | 2.8%  | 5.0%                       | Yes                                  |
| CDARS - Placed by City First Bank          | NR / NR                         | 5,084,326.42   | 0.9%  | 5.0%                       | Yes                                  |
| Sub-Total FDIC-Insured Certificates of Dep | osit -                          | 20,286,155.32  | 3.8%  | 30.0%                      | Yes                                  |

**Prepared by PFM Asset Management LLC** 



#### DC Water Finance Division Investments – Issuer Allocation

| water is life                                | Credit Ratings<br>S&P / Moody's | Book Value        |        | Investment Policy<br>Limit | Compliance with<br>Investment Policy |
|--|---------------------------------|-------------------|--------|----------------------------|--------------------------------------|
| Negotiable Certificates of Deposit           |                                 |                   |        |                            |                                      |
| Canadian Imperial Bank NY                    | A-1 / P-1                       | 1,804,292.50      | 0.3%   | 5.0%                       | Yes                                  |
| Credit Suisse NY                             | A-1 / P-1                       | 1,804,790.50      | 0.3%   | 5.0%                       | Yes                                  |
| HSBC Bank USA NA                             | A-1+ / P-1                      | 1,802,099.02      | 0.3%   | 5.0%                       | Yes                                  |
| Nordea Bank Finland NY                       | AA- / Aa3                       | 1,802,070.00      | 0.3%   | 5.0%                       | Yes                                  |
| Rabobank Nederland NV                        | A-1 / P-1                       | 1,803,745.00      | 0.3%   | 5.0%                       | Yes                                  |
| Skandinaviska Enskilda Banken NY             | A-1 / P-1                       | 1,803,330.00      | 0.3%   | 5.0%                       | Yes                                  |
| Svenska Handelsbanken NY                     | A-1+ / P-1                      | 1,801,580.99      | 0.3%   | 5.0%                       | Yes                                  |
| US Bank NA Cincinatti                        | AA- / A1                        | 1,203,950.51      | 0.2%   | 5.0%                       | Yes                                  |
| Sub-Total Negotiable Certificates of Deposit | •                               | 13,825,858.52     | 2.6%   | 30 0%                      | Yes                                  |
| Corporate Obligations                        |                                 |                   |        |                            |                                      |
| ANZ Banking Group Ltd.                       | AA- / Aa2                       | 1,752,846.41      | 0.3%   | 5.0%                       | Yes                                  |
| Bank of Montreal                             | A+ / Aa3                        | 1,761,535.06      | 0.3%   | 5.0%                       | Yes                                  |
| Bank of New York Mellon                      | A / A1                          | 1,802,987.70      | 0.3%   | 5.0%                       | Yes                                  |
| Bank of Nova Scotia                          | A+ / Aa2                        | 1,801,007.47      | 0.3%   | 5.0%                       | Yes                                  |
| Cisco Systems Inc.                           | AA- / A1                        | 1,550,919.17      | 0.3%   | 5.0%                       | Yes                                  |
| Chevron                                      | AA / Aa1                        | 1,784,507.69      | 0.3%   | 5.0%                       | Yes                                  |
| Exxon Mobil                                  | AAA / Aaa                       | 1,807,503.75      | 0.3%   | 5.0%                       | Yes                                  |
| General Electric Capital Corporation         | AA+ / A1                        | 1,831,070.43      | 0.3%   | 5.0%                       | Yes                                  |
| IBM  | AA- / Aa3                       | 2,255,371.99      | 0.4%   | 5.0%                       | Yes                                  |
| Merck & Co.                                  | AA / A1                         | 731,881.46        | 0.1%   | 5.0%                       | Yes                                  |
| Royal Bank of Canada                         | AA-/Aa3                         | 1,755,324.90      | 0.3%   | 5.0%                       | Yes                                  |
| Toronto Dominion Bank NY                     | AA- / Aa1                       | 1,992,563.17      | 0.4%   | 5.0%                       | Yes                                  |
| Toyota Motor Credit Corp                     | AA-/ Aa3                        | 1,534,554.72      | 0.3%   | 5.0%                       | Yes                                  |
| US Bank                                      | AA- / A1                        | 553,223.36        | 0.1%   | 5.0%                       | Yes                                  |
| Walmart Stores Inc.                          | AA / Aa2                        | 836,805.46        | 0.2%   | 5.0%                       | Yes                                  |
| Wells Fargo & Company Notes                  | A / A2                          | 1,126,251.90      | 0.2%   | 5.0%                       | Yes                                  |
| Westpac Banking                              | AA- / Aa2                       | 1,419,806.06      | 0.3%   | 5.0%                       | Yes                                  |
| Sub-Total Corporate Obligations              |                                 | 26,298,160.70     | 4.9%   | 30 0%                      | Yes                                  |
| Municipal Obligations                        |                                 |                   |        |                            |                                      |
| Mississippi State                            | AA / Aa2                        | 120,327.00        | 0.0%   | 5 0%                       | Yes                                  |
| Sub-Total Municipal Obligations              |                                 | 120,327.00        | 0.0%   | 20.0%                      | Yes                                  |
| Grand Total                                  | •                               | \$ 536,423,746.04 | 100.0% |                            |                                      |

Prepared by PFM Asset Management LLC





#### DC Water Finance Division Book Value Performance As of December 31, 2015

The portfolio is in compliance with the Authority's Investment Policy

|   | Trailing 1 Months |            | Trailing 3 Months |            | Trailing 6 Months |            | Trailing 12 Months |
|---|-------------------|------------|-------------------|------------|-------------------|------------|--------------------|
|   | Periodic          | Annualized | Periodic          | Annualized | Periodic          | Annualized |                    |
|   |                   |            |                   |            |                   |            |                    |
| Total Rate Stabilization Fund                                   | 0.05%             | 0.63%      | 0.16%             | 0.63%      | 0.30%             | 0.59%      | 0.55%              |
| Operating Reserve Accounts                                      | 0.07%             | 0.81%      | 0.21%             | 0.85%      | 0.42%             | 0.84%      | 0.79%              |
| Total Debt Service Reserve                                      | 0.05%             | 0.55%      | 0.14%             | 0.55%      | 0.28%             | 0.56%      | 0.65%              |
| 2014A Construction Fund   | 0.02%             | 0.21%      | 0.04%             | 0.16%      | 0.06%             | 0.12%      | 0.15%              |
| 2015A Construction Fund   | 0.04%             | 0.43%      | n/a               | n/a        | n/a               | n/a        | n/a                |
| 2015B Construction Fund   | 0.03%             | 0.33%      | n/a               | n/a        | n/a               | n/a        | n/a                |
| Short-Term  | 0.03%             | 0.39%      | 0.09%             | 0.37%      | 0.18%             | 0.36%      | 0.34%              |
| Merrill Lynch 3-Month Treasury Index (Book Value) <sup>1</sup>  | 0.01%             | 0.07%      | 0.02%             | 0.06%      | 0.02%             | 0.04%      | 0.03%              |
| Core (1+ Years)   | 0.07%             | 0.81%      | 0.19%             | 0.77%      | 0.43%             | 0.85%      | 0.82%              |
| Merrill Lynch 1-3 Year Treasury Index (Book Value) <sup>2</sup> | 0.09%             | 1.04%      | 0.22%             | 0.89%      | 0.39%             | 0.77%      | 0.68%              |

<sup>(1)</sup> The Merrill Lynch 3-Month Treasury Bill is an unmanaged index tracking the on-the-run Treasury Bill. The Index is produced and maintained by Merrill Lynch & Co. Performance for this index is shown on a book value basis.

<sup>(2)</sup> The Merrill Lynch 3-Month Treasury Bill is an unmanaged index tracking a basket of U.S. Treasuries with 1 to 3 year maturities. The Index is produced and maintained by Merrill Lynch & Co. Performance for this index is shown on a book value basis.

## Investment Performance Report - December 2015



## DC Water Finance Division Portfolio Holdings by Fund

| DESCRIPTION                             | CUSIP                  | PAR AMOUNT   | COUPON<br>RATE | MATURITY<br>DATE | SETTLEMENT<br>DATE     | YTM AT<br>COST | ORIGINAL COST | MARKET VALUE +<br>ACCRUED INTEREST | AMORTIZED COST +<br>ACCRUED INTEREST | TOTAL VALUE   |
|---|------------------------|--------------|----------------|------------------|------------------------|----------------|---------------|------------------------------------|--------------------------------------|---------------|
| Rate Stabilization Fund                 |                        |              |                |                  |                        |                |               |                                    |                                      |               |
| TD BANK BANK DEPOSIT                    |                        | \$ 22,450,00 | 0              | 1/1/2016         |                        | 0.90% \$       | 22,450,000    | \$ 22,450,000                      | \$ 22,450,000                        |               |
| FEDERATED GOVERNMENT MONEY MARKET FUND  |                        | 10,000,00    | 0              | 1/1/2016         |                        | 0.11%          | 10,000,000    | 10,000,000                         |                                      | 32,450,000.00 |
| Operating Reserve Accounts              |                        |              |                |                  |                        |                |               |                                    | `                                    | 32,450,000.00 |
| TD BANK BANK DEPOSIT                    |                        | 15,273,29    |                | 1/1/2016         |                        | 0.90%          |               |                                    |                                      |               |
| CAPITAL ONE BANK                        |                        | 5,087,94     |                | 1/1/2016         |                        | 0.50%          | 5,087,946     | 5,087,946                          | 5,087,946                            |               |
| FEDERATED GOVERNMENT MONEY MARKET FUND  |                        | 132,21       |                | 1/1/2016         |                        | 0.11%          | 132,213       | 132,213                            | 132,213                              |               |
| INDUSTRIAL BANK CDARS                   |                        | 2,545,28     |                |                  | 1/23/2014              | 0.75%          | 2,545,282     | 2,582,424                          | 2,582,424                            |               |
| INDUSTRIAL BANK CDARS                   |                        | 2,539,45     |                |                  | 1/22/2015              | 0.45%          | 2,539,450     | 2,550,257                          | 2,550,257                            |               |
| CITY FIRST BK OF WASHINGTON, DC (CDARS) |                        | 2,530,09     |                |                  | 3/20/2014              | 0.40%          | 2,530,097     | 2,548,224                          | 2,548,224                            |               |
| CITY FIRST BK OF WASHINGTON, DC (CDARS) |                        | 2,530,09     |                |                  | 3/19/2015              | 0.30%          | 2,530,097     | 2,536,102                          | 2,536,102                            |               |
|   | 46640PDV2              | 1,800,00     |                | 4/29/2016        | 8/3/2015               | 0.62%          | 1,791,630     | 1,796,940                          | 1,796,311                            |               |
|   | 22549VX73              | 1,800,00     |                |                  | 8/11/2015              | 0.67%          | 1,800,000     | 1,804,130                          | 1,804,791                            |               |
| INDUSTRIAL BANK CDARS                   |                        | 5,017,48     |                |                  | 10/15/2015             | 0.35%          | 5,017,482     | 5,021,266                          | 5,021,266                            |               |
| INDUSTRIAL BANK CDARS                   |                        | 5,045,07     |                |                  | 11/12/2015             | 0.40%          | 5,045,079     | 5,047,882                          | 5,047,882                            |               |
|   | 912828RX0              | 5,000,00     |                |                  | 11/21/2014             | 0.60%          | 5,029,102     | 5,003,245                          | 5,013,931                            |               |
|   | 912828RX0              | 3,075,00     |                |                  | 12/9/2014              | 0.69%          | 3,086,531     | 3,076,996                          | 3,080,678                            |               |
|   | 36962G5N0              | 1,200,00     |                |                  | 7/15/2014              | 1.03%          | 1,254,912     | 1,236,619                          | 1,239,399                            |               |
| · · · · · · · · · · · · · · · · · · ·   | 90331HMC4              | 550,00       |                |                  | 11/26/2014             | 0.98%          | 551,430       | 551,743                            | 553,223                              |               |
|   | 912828SC5              | 3,500,00     |                |                  | 7/14/2014              | 0.72%          | 3,513,945     | 3,513,089                          | 3,518,769                            |               |
|   | 912828SM3              | 100,00       |                |                  | 10/6/2014              | 0.80%          | 100,488       | 100,410                            | 100,500                              |               |
|   | 13606JYY9              | 1,800,00     |                |                  | 4/10/2015              | 1.01%          | 1,800,000     | 1,795,608                          | 1,804,293                            |               |
|   | 21684BXH2              | 1,800,00     |                |                  | 4/27/2015              | 1.07%          | 1,800,000     | 1,795,105                          | 1,803,745                            |               |
|   | 3135G0JA2              | 4,500,00     |                |                  | 11/21/2014             | 0.80%          | 4,535,370     | 4,516,434                          | 4,528,304                            |               |
|   | 89114QAQ1              | 1,200,00     |                |                  | 7/15/2014              | 1.14%          | 1,199,628     | 1,198,332                          | 1,202,036                            |               |
|   | 89114QAQ1              | 790,00       |                |                  | 11/26/2014             | 1.21%          | 788,317       | 788,902                            | 790,528                              |               |
|   | 65558LFA5              | 1,800,00     |                |                  | 5/29/2015              | 1.15%          | 1,800,000     | 1,791,810                          | 1,802,070                            |               |
|   | 3130A5EP0              | 1,775,00     |                |                  | 5/15/2015              | 0.67%          | 1,773,527     | 1,767,648                          | 1,774,933                            |               |
|   | 05253JAF8              | 1,200,00     |                |                  | 10/30/2014             | 1.15%          | 1,203,084     | 1,197,685                          | 1,202,471                            |               |
|   | 05253JAF8              | 550,00       |                |                  | 11/26/2014             | 1.25%          | 550,055       | 548,939                            | 550,376                              |               |
|   | 912828TB6              | 1,850,00     |                |                  | 11/3/2014              | 0.79%          | 1,848,121     | 1,844,257                          | 1,848,976                            |               |
|   | 06366RVD4              | 1,200,00     |                |                  | 7/15/2014              | 1.27%          | 1,201,116     | 1,204,313                          | 1,207,800                            |               |
|   | 06366RVD4              | 550,00       |                |                  | 11/26/2014             | 1.25%          | 550,726       | 551,977                            | 553,735                              |               |
|   | 3137EADJ5              | 1,015,00     |                |                  | 8/14/2014              | 1.00%          | 1,014,932     | 1,017,626                          | 1,019,278                            |               |
|   | 912828NR7<br>912828TG5 | 150,00       |                |                  | 7/18/2014              | 0.97%          | 156,311       | 154,655                            | 154,801                              |               |
| SVENSKA HANDELSBANKEN NY FLT CERT DEPOS |                        | 1,560,00     |                |                  | 2/4/2015<br>11/24/2015 | 0.63%          | 1,555,064     | 1,551,442                          | 1,580,119                            |               |
|   | 90333VPF1              | 1,800,00     |                |                  |                        | 0.84%          | 1,800,000     | 1,800,528                          | 1,801,581                            |               |
|   |                        | 1,200,00     |                |                  | 9/11/2014              | 1.41%          | 1,198,068     | 1,200,611                          | 1,203,951                            |               |
|   | 605581FX0<br>78010U4A2 | 120,00       |                |                  | 2/18/2015              | 1.09%          | 120,000       | 120,134                            | 120,327                              |               |
|   |                        | 1,200,00     |                |                  | 10/15/2014             | 1.41%          | 1,199,820     | 1,200,554                          | 1,203,532                            |               |
|   | 78010U4A2              | 550,0        |                |                  | 11/26/2014             | 1.39%          | 550,198       |                                    | 551,793                              |               |
|   | 168764AL4              | 885,0        |                |                  | 11/18/2014             | 1.35%          | 885,000       | 883,736                            | 886,521                              |               |
|   | 83050FBG5              | 1,800,0      |                |                  | 11/17/2015             | 1.48%          | 1,800,000     |                                    | 1,803,330                            |               |
|   | 40428AR41              | 1,800,0      |                |                  | 11/18/2015             | 0.97%          | 1,800,000     | 1,801,658                          | 1,802,099                            |               |
|   | 166764AA8              | 900,0        |                |                  | 11/26/2014             | 1.26%          | 895,743       |                                    | 897,987                              |               |
|   | 369604BC6              | 550,0        |                |                  | 11/26/2014             | 1.45%          | 611,727       |                                    | 591,671                              |               |
|   | 89236TCA1              | 590,0        |                |                  | 1/12/2015              | 1.50%          | 589,192       |                                    | 593,465                              |               |
| WESTPAC BANKING CORP NOTES              | 961214BZ5              | 1,400,0      | 00 1.600       | 1/12/2018        | 4/29/2015              | 1.27%          | 1,412,306     | 1,407,797                          | 1,419,806                            |               |

Prepared by PFM Asset Management LLC

## **Investment Performance Report - December 2015**



## DC Water Finance Division Portfolio Holdings by Fund

| DESCRIPTION                              | CUSIP                  | PAR AMOUNT              | COUPON<br>RATE | MATURITY<br>DATE       | SETTLEMENT<br>DATE     | YTM AT<br>COST | ORIGINAL COST | MARKET VALUE +<br>ACCRUED INTEREST | AMORTIZED COST +<br>ACCRUED INTEREST | TOTAL VALUE              |
|--|------------------------|-------------------------|----------------|------------------------|------------------------|----------------|---------------|------------------------------------|--------------------------------------|--------------------------|
| Operating Reserve Accounts               |                        |                         |                |                        |                        |                |               |                                    |                                      |                          |
| IBM CORP NOTES                           | 459200HZ7              | 2,250,000               | 1.125          | 2/6/2018               | 2/6/2015               | 1.23%          | 2,243,138     | 2,245,129                          | 2,255,372                            |                          |
| WAL MART STORES INC. CORP NOTES          | 931142CJ0              | 750,000                 | 5.800          | 2/15/2018              | 6/12/2015              | 1.30%          | 838,382       | 835,917                            | 836,805                              |                          |
| EXXON MOBIL CORP NOTES                   | 30231GAL6              | 1,800,000               | 1.305          | 3/6/2018               | 3/6/2015               | 1.31%          | 1,800,000     | 1,804,644                          | 1,807,504                            |                          |
| US TREASURY NOTES                        | 912828UU2              | 2,200,000               | 0.750          | 3/31/2018              | 2/27/2015              | 1.04%          | 2,180,578     | 2,184,514                          | 2,190,009                            |                          |
| US TREASURY NOTES                        | 912828UU2              | 4,400,000               | 0.750          | 3/31/2018              | 3/27/2015              | 1.00%          | 4,368,031     | 4,369,027                          | 4,384,453                            |                          |
| MERCK & CO GLOBAL NOTES                  | 58933YAG0              | 731,000                 | 1.300          | 5/18/2018              | 3/27/2015              | 1.31%          | 730,664       | 730,420                            | 731,881                              |                          |
| BANK OF NEW YORK MELLON CORP (CALLABLE)  | 06406HDB2              | 1,800,000               | 1.600          | 5/22/2018              | 5/29/2015              | 1.60%          | 1,799,838     | 1,796,388                          | 1,802,988                            |                          |
| US TREASURY NOTES                        | 912828VE7              | 2,350,000               | 1.000          | 5/31/2018              | 12/30/2015             | 1.21%          | 2,338,342     | 2,340,030                          | 2,340,423                            |                          |
| BANK OF NOVA SCOTIA CORP NOTE (CALLABLE) | 064159GM2              | 1,800,000               | 1.700          | 6/11/2018              | 6/11/2015              | 1.72%          | 1,799,154     | 1,794,873                          | 1,801,007                            |                          |
| CISCO SYSTEMS INC CORP NOTE              | 17275RAU6              | 1,550,000               | 1.650          | 6/15/2018              | 6/17/2015              | 1.66%          | 1,549,737     | 1,557,614                          | 1,550,919                            |                          |
| TOYOTA MOTOR CREDIT CORP                 | 89236TCP8              | 935,000                 | 1.550          | 7/13/2018              | 7/13/2015              | 1.58%          | 934,205       | 939,555                            | 941,090                              |                          |
| US TREASURY NOTES                        | 912828VQ0              | 1,975,000               | 1.375          | 7/31/2018              | 7/6/2015               | 1.11%          | 1,990,893     | 1,993,925                          | 1,999,771                            |                          |
| US TREASURY NOTES                        | 912828RH5              | 2,700,000               | 1.375          | 9/30/2018              | 10/9/2015              | 0.94%          | 2,734,594     | 2,717,871                          | 2,741,391                            |                          |
| US TREASURY NOTES                        | 912828WD8              | 2,350,000               | 1.250          | 10/31/2018             | 12/30/2015             | 1.30%          | 2,346,879     | 2,351,699                          | 2,351,888                            |                          |
| US TREASURY NOTES                        | 912828A34              | 4,600,000               | 1.250          | 11/30/2018             | 11/9/2015              | 1.18%          | 4,609,344     | 4,597,299                          | 4,613,944                            |                          |
| US TREASURY NOTES                        | 912828A75              | 5,550,000               | 1.500          | 12/31/2018             | 12/4/2015              | 1.22%          | 5,597,045     | 5,575,376                          | 5,596,145                            |                          |
| WELLS FARGO & COMPANY NOTES              | 94974BFQ8              | 1,103,000               | 2.150          | 1/15/2019              | 10/7/2015              | 1.77%          | 1,116,225     | 1,120,096                          | 1,126,252                            |                          |
| Bahi Sandas Basson                       |                        |                         |                |                        |                        |                |               |                                    |                                      | \$ 131,638,584.15        |
| Debt Service Reserve                     |                        | ¢ 247.047               |                | 4/4/0040               |                        | 0.4407 #       |               |                                    |                                      |                          |
| WELLS FARGO TREASURY PLUS MMF            | 0400757510             | \$ 217,947              | 4 000          | 1/1/2016               | W 100 100 40           | 0.11% \$       |               |                                    |                                      |                          |
| FHLB NOTES US TREASURY NOTES             | 313375RN9<br>912828MV9 | 10,000,000<br>6,538,000 | 1.000<br>3.250 | 3/11/2016<br>3/31/2017 | 5/22/2013<br>6/29/2015 | 0.43%          | 10,158,100    | 10,043,116                         | 10,041,579                           |                          |
| US TREASURY NOTES                        | 912828PA2              | 6,257,000               |                |                        |                        | 0.56%          | 6,844,213     | 6,779,960                          | 6,809,796                            |                          |
| US TREASURT MOTES                        | SIZOZOPAZ              | 0,257,000               | 1.875          | 9/30/2017              | 6/29/2015              | 0.76%          | 6,412,692     | 6,375,047                          | 6,407,638                            |                          |
| CSO LTCP Appropriations Account          |                        |                         |                |                        |                        |                |               |                                    |                                      | \$ 23,476,959.93         |
| TD BANK BANK DEPOSIT                     |                        | \$ 885                  |                | 1/1/2016               |                        | 0.90% \$       | 885           | \$ 885                             | ê 00E                                |                          |
| ID BAIR BAIR DEFOON                      |                        | ψ 000                   |                | 17 17 20 10            |                        | U.8U76 a       | 9 000         | 9 000                              |                                      | t 004.57                 |
| 2014A Construction Fund                  |                        |                         |                |                        |                        |                |               |                                    |                                      | \$ 884.67                |
| WELLS FARGO TREASURY PLUS MMF            |                        | \$ 22,555,283           |                | 1/1/2016               |                        | 0.11%          | 22,555,283    | \$ 22,555,283                      | \$ 22,555,283                        |                          |
| BANK OF TOKYO MITSUBISHI UFJ COMM PAPER  | 06538BA45              | 1,100,000               | 999            | 1/4/2016               | 10/30/2015             | 0.25%          | 1,099,496     | 1,099,957                          | 1,099,977                            |                          |
| CREDIT AGRICOLE CIB NY COMM PAPER        | 22533TA48              | 19,000,000              | 7.00           | 1/4/2016               | 10/30/2015             | 0.19%          | 18,993,382    | 18,999,278                         | 18,999,699                           |                          |
| BANK OF TOKYO MITS UFJ LTD COMM PAPER    | 06538BD18              | 6,000,000               |                | 4/1/2016               | 10/30/2015             | 0.45%          | 5,988,450     | 5,991,186                          | 5,993,175                            |                          |
| RABOBANK NEDERLAND NV NY COMM PAPER      | 21687AD18              | 19,000,000              | 7.5            | 4/1/2016               | 10/30/2015             | 0.36%          | 18,971,146    | 18,973,438                         | 18,982,950                           |                          |
|  | 2.00.7.2.0             | 10,000,000              |                | -, 1,2010              | 1010012010             | 0.0071         | 10,371,140    | 10,515,400                         |                                      | \$ 67,631,084.94         |
| 2015A Construction Fund                  |                        |                         |                |                        |                        |                |               |                                    |                                      | φ 07,031,004.94          |
| WELLS FARGO TREASURY PLUS MMF            |                        | \$ 15,449,294           |                | 1/1/2016               |                        | 0.11% \$       | 15,449,294    | \$ 15,449,294                      | \$ 15,449,294                        |                          |
| WELLS FARGO CASH                         |                        | 80,938                  |                | 1/1/2016               |                        | 0.00%          | 80,938        | 80,938                             | 80,938                               |                          |
| US TREASURY NOTES                        | 912828QR4              | 13,725,000              | 1.500          | 6/30/2016              | 11/2/2015              | 0.34%          | 13,830,082    | 13,788,824                         | 13,804,732                           |                          |
| US TREASURY NOTES                        | 912828RF9              | 6,450,000               | 1.000          | 8/31/2016              | 10/30/2015             | 0.39%          | 6,482,754     | 6,484,895                          | 6,497,770                            |                          |
| US TREASURY NOTES                        | 912828H29              | 25,900,000              | 0.625          | 12/31/2016             | 10/30/2015             | 0.46%          | 25,949,574    | 25,856,933                         | 25,942,789                           |                          |
| FHLMC NOTES                              | 3137EADT3              | 38,800,000              | 0.875          | 2/22/2017              | 10/30/2015             | 0.56%          | 38,961,408    | 38,901,439                         | 39.062,283                           |                          |
| US TREASURY NOTES                        | 912828SM3              | 15,000,000              | 1.000          | 3/31/2017              | 11/2/2015              | 0.58%          | 15,087,891    | 15,061,545                         | 15,115,820                           |                          |
|  |                        | ,,,                     |                |                        |                        | 010070         | 10,007,001    | 10,001,040                         |                                      | \$ 115,953,625.97        |
| 2015B Construction Fund                  |                        |                         |                |                        |                        |                |               |                                    |                                      | ψ 110,800,020,9 <i>1</i> |
| WELLS FARGO TREASURY PLUS MMF            |                        | \$ 30,795,158           |                | 1/1/2016               |                        | 0.11% \$       | 30,795,158    | \$ 30,795,158                      | \$ 30,795,158                        |                          |
| BANK OF TOKYO MITSUBISHI COMM PAPER      | 06538BC19              | 7,000,000               | 23             | 3/1/2016               | 10/30/2015             | 0.39%          | 6,990,673     | 6,994,274                          | 6,995,450                            |                          |
| BNP PARIBAS NY BRANCH COMM PAPER         | 09659BC16              | 19,000,000              |                | 3/1/2016               | 10/30/2015             | 0.34%          | 18,977,928    | 18,983,812                         | 18,989,233                           |                          |
| TOYOTA MOTOR CREDIT CORP COMM PAPER      | 89233GC20              | 19,000,000              |                | 3/2/2016               | 11/2/2015              | 0.31%          | 18,980,203    | 18,985,465                         | 18,990,020                           |                          |
|  |                        | ,                       |                | G==510                 | 11,22010               | 0.0170         | 10,000,200    | 10,605,405                         | 10,990,020                           |                          |

Prepared by PFM Asset Management LLC





#### DC Water Finance Division Portfolio Holdings by Fund

| DESCRIPTION                         | CUSIP     | PAR AMOUNT | COUPON<br>RATE | MATURITY<br>DATE | SETTLEMENT<br>DATE | YTM AT<br>COST | ORIGINAL COST     | MARKET VALUE +<br>ACCRUED INTEREST | AMORTIZED COST +<br>ACCRUED INTEREST | TOTAL VALUE       |
|-------------------------------------|-----------|------------|----------------|------------------|--------------------|----------------|-------------------|------------------------------------|--------------------------------------|-------------------|
| 2015B Construction Fund             |           |            |                |                  |                    |                |                   |                                    |                                      |                   |
| UBS FINANCE DELAWARE LLC COMM PAPER | 90262CEX1 | 19,000,000 | 596            | 5/31/2016        | 11/2/2015          | 0.58%          | 18,935,411        | 18.959.644                         | 18,953,777                           |                   |
| US TREASURY NOTES                   | 912828WM8 | 7,000,000  | 0.375          | 5/31/2016        | 10/30/2015         | 0.30%          | 7.003.008         | 6,999,558                          | 7,004,419                            |                   |
| JP MORGAN SECURITIES LLC COMM PAPER | 46640PF16 | 19,000,000 | 14             | 6/1/2016         | 10/30/2015         | 0.55%          | 18,937,590        | 18,952,690                         | 18,955,878                           |                   |
| US TREASURY NOTES                   | 912828RJ1 | 14,350,000 | 1.000          | 9/30/2016        | 10/30/2015         | 0.41%          | 14,427,355        | 14,415,048                         | 14,449,332                           |                   |
| US TREASURY NOTES                   | 912828RU6 | 30,000,000 | 0.875          | 11/30/2016       | 10/30/2015         | 0.45%          | 30,138,281        | 30,040,531                         | 30,139,340                           |                   |
|                                     |           |            |                |                  |                    |                |                   |                                    |                                      | \$ 165,272,606.38 |
|                                     |           |            |                |                  |                    | -              | \$ 536,163,476,88 | \$ 535,616,220,87                  | \$ 536,423,746,04                    | \$ 536,423,746,04 |

## Investment Performance Report - December 2015



#### DC Water Finance Division Security Purchases Last 6 Months

| CUSIP          | DESCRIPTION                             | PAR           | COUPON | MATURITY DATE | SETTLE DATE | MTY  | TRANSACTION AMOUNT |
|----------------|---|---------------|--------|---------------|-------------|------|--------------------|
| Operating Rese | rve Accounts                            |               |        |               |             |      |                    |
| 912828VQ0      | US TREASURY NOTES                       | 2,900,000.00  | 1.38   | 7/31/2018     | 7/6/2015    | 1.11 | 2,940,519.64       |
| 89236TCP8      | TOYOTA MOTOR CREDIT CORP                | 935,000.00    | 1.55   | 7/13/2018     | 7/13/2015   | 1.58 | 934,205.25         |
| 46640PDV2      | JP MORGAN SECURITIES LLC COMM PAPER     | 1,800,000.00  |        | 4/29/2016     | 8/3/2015    | 0.63 | 1,791,630.00       |
| 22549VX73      | CREDIT SUISSE NEW YORK CERT DEPOS       | 1,800,000.00  | 0.67   | 5/6/2016      | 8/11/2015   | 0.68 | 1,800,000.00       |
| 94974BFQ8      | WELLS FARGO & COMPANY NOTES             | 1,103,000.00  | 2.15   | 1/15/2019     | 10/7/2015   | 1.77 | 1,121,626.61       |
| 912828RH5      | US TREASURY NOTES                       | 2,700,000.00  | 1.38   | 9/30/2018     | 10/9/2015   | 0.94 | 2,735,506.66       |
| RE0908369      | INDUSTRIAL BANK CDARS                   | 5,017,482.34  | 0.35   | 10/13/2016    | 10/15/2015  | 0.35 | 5,017,482.34       |
| 912828A34      | US TREASURY NOTES                       | 4,600,000.00  | 1.25   | 11/30/2018    | 11/9/2015   | 1.18 | 4,634,794.57       |
| RE0960964      | INDUSTRIAL BANK CDARS                   | 5,045,079.12  | 0.40   | 11/10/2016    | 11/12/2015  | 0.41 | 5,045,079.12       |
| 83050FBG5      | SKANDINAVISKA ENSKILDA BANKEN NY CD     | 1,800,000.00  | 1.48   | 11/16/2017    | 11/17/2015  | 1.48 | 1,800,000.00       |
| 40428AR41      | HSBC BANK USA NA FLOATING CERT DEPOS    | 1,800,000.00  | 0.95   | 11/17/2017    | 11/18/2015  | 0.98 | 1,800,000.00       |
| 86958DH54      | SVENSKA HANDELSBANKEN NY FLT CERT DEPOS | 1,800,000.00  | 0.83   | 8/24/2017     | 11/24/2015  | 0.85 | 1,800,000.00       |
| 912828A75      | US TREASURY NOTES                       | 5,550,000.00  | 1.50   | 12/31/2018    | 12/4/2015   | 1.22 | 5,632,561.90       |
| 912828VE7      | US TREASURY NOTES                       | 2,350,000.00  | 1.00   | 5/31/2018     | 12/30/2015  | 1.21 | 2,340,268.03       |
| 912828WD8      | US TREASURY NOTES                       | 2,350,000.00  | 1.25   | 10/31/2018    | 12/30/2015  | 1.30 | 2,351,720.94       |
| 2014A Construc | tion Fund                               |               |        |               |             |      |                    |
| 06538BA45      | BANK OF TOKYO MITSUBISHI UFJ COMM PAPER | 7,500,000.00  |        | 1/4/2016      | 10/30/2015  | 0.25 | 7,496,562.50       |
| 06538BD18      | BANK OF TOKYO MITS UFJ LTD COMM PAPER   | 6,000,000.00  | _      | 4/1/2016      | 10/30/2015  | 0.46 | 5,988,450.00       |
| 21687AD18      | RABOBANK NEDERLAND NV NY COMM PAPER     | 19,000,000.00 | 15     | 4/1/2016      | 10/30/2015  | 0.36 | 18,971,146.39      |
| 22533TA48      | CREDIT AGRICOLE CIB NY COMM PAPER       | 19,000,000.00 |        | 1/4/2016      | 10/30/2015  | 0.19 | 18,993,381.67      |
| 2015A Construc | tion Fund                               |               |        |               |             |      |                    |
| 3137EADT3      | FHLMC NOTES                             | 38,800,000.00 | 0.88   | 2/22/2017     | 10/30/2015  | 0.56 | 39,025,535.78      |
| 912828H29      | US TREASURY NOTES                       | 25,900,000.00 | 0.63   | 12/31/2016    | 10/30/2015  | 0.46 | 26,003,239,30      |
| 912828RF9      | US TREASURY NOTES                       | 6,450,000.00  | 1.00   | 8/31/2016     | 10/30/2015  | 0.39 | 6,493,385.78       |
| 912828QR4      | US TREASURY NOTES                       | 13,725,000.00 | 1.50   | 6/30/2016     | 11/2/2015   | 0.34 | 13,900,012.40      |
| 912828SM3      | US TREASURY NOTES                       | 15,000,000.00 | 1.00   | 3/31/2017     | 11/2/2015   | 0.58 | 15,101,415.22      |
| 2015A Construc |   | 70,000,000    | 1100   | 0.01.2011     | 1,1220.10   | 0.00 | 10,101,110.22      |
| 912828RJ1      | US TREASURY NOTES                       | 14,350,000.00 | 1.00   | 9/30/2016     | 10/30/2015  | 0.41 | 14,439,117.76      |
| 912828RU6      | US TREASURY NOTES                       | 30,000,000.00 | 0.88   | 11/30/2016    | 10/30/2015  | 0.45 | 30,247,297.64      |
| 912828WM8      | US TREASURY NOTES                       | 7,000,000.00  | 0.38   | 5/31/2016     | 10/30/2015  | 0.30 | 7,013,909.45       |
| 06538BC19      | BANK OF TOKYO MITSUBISHI COMM PAPER     | 7,000,000.00  | 0.00   | 3/1/2016      | 10/30/2015  | 0.40 | 6,990,672.50       |
| 09659BC16      | BNP PARIBAS NY BRANCH COMM PAPER        | 19,000,000.00 |        | 3/1/2016      | 10/30/2015  | 0.35 | 18,977,928.33      |
| 46640PF16      | JP MORGAN SECURITIES LLC COMM PAPER     | 19,000,000.00 |        | 6/1/2016      | 10/30/2015  | 0.56 | 18,937,590.32      |
| 89233GC20      | TOYOTA MOTOR CREDIT CORP COMM PAPER     | 19,000,000.00 | ·      | 3/2/2016      | 11/2/2015   | 0.31 |                    |
| 90262CEX1      | UBS FINANCE DELAWARE LLC COMM PAPER     | 19,000,000.00 |        | 5/31/2016     | 11/2/2015   | 0.31 | 18,980,203.06      |
| 313384PZ6      | FEDERAL HOME LOAN BANKS DISC NOTE       |               |        |               |             |      | 18,935,410.56      |
| 313364PZ6      | FEDERAL HOWE LOAN BANKS DISC NOTE       | 30,000,000.00 | Æ      | 12/2/2015     | 11/4/2015   | 0.03 | 29,999,300.00      |

Securities highlighted in blue font denote trades executed during the current month.





#### DC Water Finance Division Security Sales Last 6 Months

| CUSIP         | DESCRIPTION                             | DESCRIPTION PAR COUPON |      | MATURITY DATE | SETTLE DATE | YTM  | TRANSACTION<br>AMOUNT |
|---------------|---|------------------------|------|---------------|-------------|------|-----------------------|
| Operating Res | erve Accounts                           |                        |      |               |             |      |                       |
| 912828QP8     | US TREASURY NOTES                       | 2,675,000.00           | 1.75 | 5/31/2016     | 7/6/2015    | 0.30 | 2,714,400.41          |
| 912828VQ0     | US TREASURY NOTES                       | 925,000.00             | 1.38 | 7/31/2018     | 7/13/2015   | 0.94 | 942,795.31            |
| 912828WQ9     | US TREASURY NOTES                       | 450,000.00             | 0.50 | 6/30/2016     | 8/3/2015    | 0.30 | 451,016.47            |
| 912828WQ9     | US TREASURY NOTES                       | 600,000.00             | 0.50 | 6/30/2016     | 8/11/2015   | 0.35 | 601,115.83            |
| 94974BFL9     | WELLS FARGO & COMPANY                   | 1,200,000.00           | 1.25 | 7/20/2016     | 10/7/2015   | 0.66 | 1,208,752.33          |
| 912828WQ9     | US TREASURY NOTES                       | 2,650,000.00           | 0.50 | 6/30/2016     | 10/9/2015   | 0.24 | 2,658,708.82          |
| 3130A2T97     | FHLB NOTES                              | 595,000.00             | 0.50 | 9/28/2016     | 11/9/2015   | 0.55 | 595,077.02            |
| 912828QX1     | US TREASURY NOTES                       | 3,035,000.00           | 1.50 | 7/31/2016     | 11/9/2015   | 0.45 | 3,070,494.24          |
| 912828WQ9     | US TREASURY NOTES                       | 1,000,000.00           | 0.50 | 6/30/2016     | 11/9/2015   | 0.40 | 1,002,418.48          |
| 912828TG5     | US TREASURY NOTES                       | 1,700,000.00           | 0.50 | 7/31/2017     | 11/17/2015  | 0.77 | 1,694,814.53          |
| 912828TG5     | US TREASURY NOTES                       | 100,000.00             | 0.50 | 7/31/2017     | 11/17/2015  | 0.77 | 99,694.98             |
| 40428AC54     | HSBC BANK USA NA CD                     | 1,800,000.00           | 0.88 | 8/15/2016     | 11/18/2015  | 0.74 | 1,805,955.83          |
| 05574RSY2     | BNP PARIBAS NY BRANCH CERT DEPOS        | 1,800,000.00           | 0.56 | 12/4/2015     | 11/24/2015  | 0.13 | 1,807,466.73          |
| 3130A2T97     | FHLB NOTES                              | 1,000,000.00           | 0.50 | 9/28/2016     | 12/4/2015   | 0.70 | 999,326.67            |
| 912828WF3     | US TREASURY NOTES                       | 4,600,000.00           | 0.63 | 11/15/2016    | 12/4/2015   | 0.70 | 4,598,446.00          |
| 912828MD9     | US TREASURY NOTES                       | 4,225,000.00           | 3.25 | 12/31/2016    | 12/30/2015  | 0.79 | 4,396,927.65          |
| 2014A Constru | ction Fund                              |                        |      |               |             |      |                       |
| 06538BA45     | BANK OF TOKYO MITSUBISHI UFJ COMM PAPER | 6,400,000.00           |      | 1/4/2016      | 12/24/2015  | 0.42 | 6,399,198.22          |
|               |   |                        |      |               |             |      |                       |

Securities highlighted in blue font denote trades executed during the current month.





#### DC Water Finance Division Security Maturities Last 6 Months

| CUSIP         | DESCRIPTION PAR                         |               | COUPON | MATURITY DATE | SETTLE DATE | YTM  | TRANSACTION<br>AMOUNT |  |
|---------------|---|---------------|--------|---------------|-------------|------|-----------------------|--|
| Operating Res | erve Accounts                           |               |        |               |             |      | _                     |  |
| 69349KV31     | PNC BANK NA COMM PAPER                  | 1,225,000.00  |        | 8/3/2015      | 8/3/2015    | 0.00 | 1,225,000.00          |  |
| 17304UYB0     | CITIBANK NA FLOATING CERT DEPOS         | 1,200,000.00  | 0.42   | 8/11/2015     | 8/11/2015   | 0.00 | 1,200,000.00          |  |
| RE0908153     | INDUSTRIAL BANK CDARS                   | 5,000,000.00  | 0.35   | 10/15/2015    | 10/15/2015  | 0.00 | 5,017,500.00          |  |
| RE0908161     | INDUSTRIAL BANK CDARS                   | 5,024,994.20  | 0.40   | 11/12/2015    | 11/12/2015  | 0.00 | 5,045,094.18          |  |
| RE0908179     | CITY FIRST BK OF WASHINGTON, DC (CDARS) | 5,019,985.06  | 0.30   | 11/12/2015    | 11/12/2015  | 0.00 | 5,035,045.02          |  |
| 2014A Constru | ction Fund                              |               |        |               |             |      |                       |  |
| 3135G0LN1     | FANNIE MAE GLOBAL NOTES                 | 6,000,000.00  | 0.50   | 7/2/2015      | 7/2/2015    | 0.00 | 6,000,000.00          |  |
| 3134G4TH1     | FHLMC NOTES                             | 24,000,000.00 | 0.30   | 7/8/2015      | 7/8/2015    | 0.00 | 24,000,000.00         |  |
| 22533UUD3     | CREDIT AGRICOLE CIB NY COMM PAPER       | 12,000,000.00 | 1.0    | 7/13/2015     | 7/13/2015   | 0.00 | 12,000,000.00         |  |
| 31398AU34     | FNMA NOTES                              | 24,450,000.00 | 2.38   | 7/28/2015     | 7/28/2015   | 0.00 | 24,450,000.00         |  |
| 3130A2WK8     | FHLB AGENCY NOTES                       | 16,950,000.00 | 0.13   | 8/28/2015     | 8/28/2015   | 0.00 | 16,950,000.00         |  |
| 3134G3ZA1     | FREDDIE MAC GLOBAL NOTES                | 2,000,000.00  | 0.50   | 8/28/2015     | 8/28/2015   | 0.00 | 2,000,000.00          |  |
| 06538CVU2     | BANK OF TOKYO MITS UFJ LTD COMM PAPER   | 6,000,000.00  | 12     | 8/28/2015     | 8/28/2015   | 0.00 | 6,000,000.00          |  |
| 3130A45M0     | FHLB NOTES                              | 17,000,000.00 | 0.13   | 9/11/2015     | 9/11/2015   | 0.00 | 17,012,891.67         |  |
| 09659CWB0     | BNP PARIBAS NY BRANCH COMM PAPER        | 6,000,000.00  | 33     | 9/11/2015     | 9/11/2015   | 0.00 | 6,000,000.00          |  |
| 36959JWB5     | GENERAL ELEC CAP CORP COMM PAPER        | 6,000,000.00  |        | 9/11/2015     | 9/11/2015   | 0.00 | 6,000,000.00          |  |
| 89233HWG5     | TOYOTA MOTOR CREDIT CORP COMM PAPER     | 6,000,000.00  | 14     | 9/16/2015     | 9/16/2015   | 0.00 | 6,000,000.00          |  |
| 2014B Constru | ation Fund                              |               |        |               |             |      |                       |  |
| 313384PZ6     | FEDERAL HOME LOAN BANKS DISC NOTE       | 30,000,000.00 | 2.5    | 12/2/2015     | 12/2/2015   | 0.00 | 30,000,000.00         |  |
|               |   |               |        |               |             |      |                       |  |

Securities highlighted in blue font denote trades executed during the current month.





# DC Water Finance Division Upcoming Transaction Cash Flows Next 30 Days

| DATE     | TRANSACTION | CUSIP     | DESCRIPTION                             | COUPON | MATURITY DATE | PAR VALUE/SHARES | PRINCIPAL     | INTEREST  | TOTAL         |
|----------|-------------|-----------|---|--------|---------------|------------------|---------------|-----------|---------------|
|          |             |           |   |        |               |                  |               |           |               |
| 01/04/16 | MATURITY    | 06538BA45 | BANK OF TOKYO MITSUBISHI UFJ COMM PAPER | 0.000  | 01/04/16      | 1,100,000.00     | 1,099,495.83  | 504.17    | 1,100,000.00  |
| 01/04/16 | MATURITY    | 22533TA48 | CREDIT AGRICOLE CIB NY COMM PAPER       | 0.000  | 01/04/16      | 19,000,000.00    | 18,993,381.67 | 6,618.33  | 19,000,000.00 |
| 01/09/16 | INTEREST    | 36962G5N0 | GENERAL ELEC CAP CORP GLOBAL NOTES      | 2.900  | 01/09/17      | 1,200,000.00     | 0.00          | 17,400.00 | 17,400.00     |
| 01/12/16 | INTEREST    | 89236TCA1 | TOYOTA MOTOR CREDIT CORP NOTE           | 1.450  | 01/12/18      | 590,000.00       | 0.00          | 4,277.50  | 4,277.50      |
| 01/12/16 | INTEREST    | 961214BZ5 | WESTPAC BANKING CORP NOTES              | 1.600  | 01/12/18      | 1,400,000.00     | 0.00          | 11,200.00 | 11,200.00     |
| 01/13/16 | INTEREST    | 89236TCP8 | TOYOTA MOTOR CREDIT CORP                | 1.550  | 07/13/18      | 935,000.00       | 0.00          | 7,248.25  | 7,246.25      |
| 01/14/16 | INTEREST    | 06366RVD4 | BANK OF MONTREAL CORP NOTES (CALLABLE)  | 1.300  | 07/14/17      | 550,000.00       | 0.00          | 3,575.00  | 3,575.00      |
| 01/14/16 | INTEREST    | 06366RVD4 | BANK OF MONTREAL CORP NOTES (CALLABLE)  | 1.300  | 07/14/17      | 1,200,000.00     | 0.00          | 7,800.00  | 7,800.00      |
| 01/15/16 | INTEREST    | 94974BFQ8 | WELLS FARGO & COMPANY NOTES             | 2.150  | 01/15/19      | 1,103,000.00     | 0.00          | 11,857.25 | 11,857.25     |
| 01/21/16 | MATURITY    | RE0907999 | INDUSTRIAL BANK CDARS                   | 0.750  | 01/21/16      | 2,545,282.00     | 2,545,282.08  | 38,179.23 | 2,583,461.31  |
| 01/21/16 | MATURITY    | RE0908229 | INDUSTRIAL BANK CDARS                   | 0.450  | 01/21/16      | 2,539,450.00     | 2,539,450.42  | 11,427.53 | 2,550,877.95  |
| 01/28/16 | INTEREST    | 3137EADJ5 | FREDDIE MAC GLOBAL NOTES                | 1.000  | 07/28/17      | 1,015,000.00     | 0.00          | 5,075.00  | 5,075.00      |
| 01/30/16 | INTEREST    | 90331HMC4 | US BANK CORP NOTE (CALLABLE)            | 1.100  | 01/30/17      | 550,000.00       | 0.00          | 3,025.00  | 3,025.00      |
| 01/31/16 | INTEREST    | 912828NR7 | US TREASURY NOTES                       | 2.375  | 07/31/17      | 150,000.00       | 0.00          | 1,781.25  | 1,781.25      |
| 01/31/16 | INTEREST    | 912828SC5 | US TREASURY NOTES                       | 0.875  | 01/31/17      | 3,500,000.00     | 0.00          | 15,312.50 | 15,312.50     |
| 01/31/16 | INTEREST    | 912828TG5 | US TREASURY NOTES                       | 0.500  | 07/31/17      | 1,560,000.00     | 0.00          | 3,900.00  | 3,900.00      |
| 01/31/16 | INTEREST    | 912828VQ0 | US TREASURY NOTES                       | 1.375  | 07/31/18      | 1,975,000.00     | 0.00          | 13,578.13 | 13,578.13     |
|          |             |           |   |        |               |                  |               |           |               |

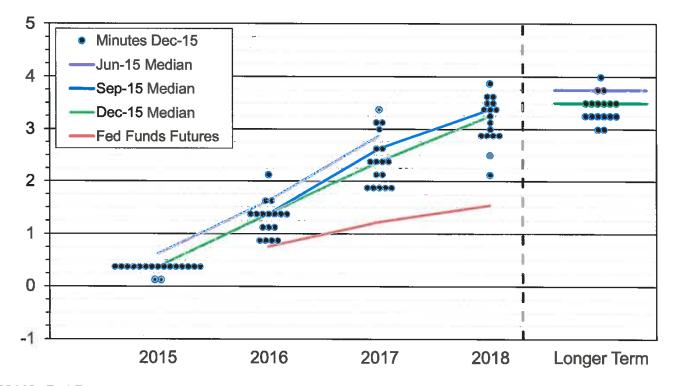


# Appendix: Economic Update



## FOMC Increases Short-Term Rates

- At its December meeting, the Federal Open Market Committee ("FOMC") decided to raise short term rates by 0.25%.
- The FOMC expects that economic conditions will evolve in a manner that will warrant only graduate increases in the federal funds rate going forward.

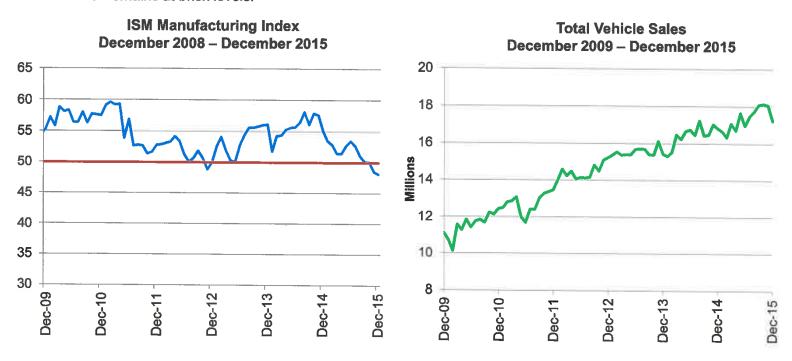


Source: FOMC; Fed Funds Futures as of 1/7/2016



## Manufacturing and Consumption

- The ISM manufacturing reading for December fell from 48.6 to 48.2, the second straight month of declines and the weakest reading in more than six years.
- Auto sales, which make up 20% of total retail sales, fell 5.0% to an annualized rate of 17.3 million in December, however remains at brisk levels.

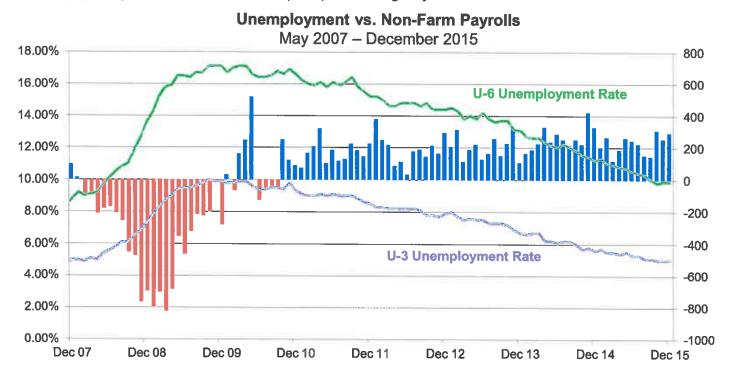


Source: Bloomberg



## Employment Growth – Above Expectations

- For all of 2015, employment climbed by 2.65 million after a 3.1 million gain in 2014, for the best back-to-back years since 1998-99.
- Worker pay has yet to show a sustainable pickup increasing only 2.5% in 2015.



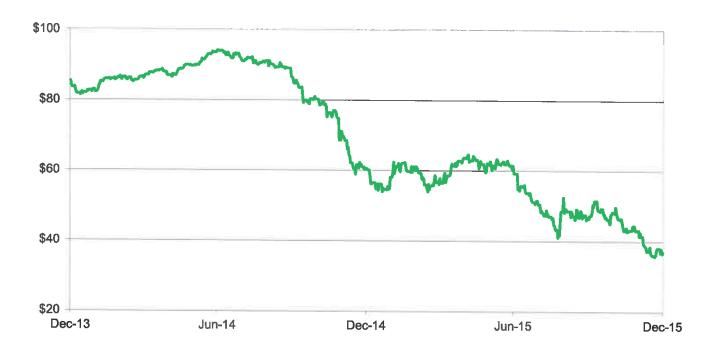
Source: Bloomberg



## Falling Oil Prices

- Oil prices plunged to below \$35 per barrel in December, the lowest level in nearly seven years.
- The downward pressure on energy prices is expected to remain through 2016.

## WTI Crude Oil (per barrel)



Source: Bloomberg



#### Interest Rates Rose Slightly in December

U.S. Treasury Yield Curve
December 31, 2015 vs. November 30, 2015



|         | 11/30/2015 | 12/31/2015 | Change |
|---------|------------|------------|--------|
| 3 month | 0.17%      | 0.17%      | 0.00%  |
| 6 month | 0.39%      | 0.48%      | 0.09%  |
| 1 year  | 0.48%      | 0.60%      | 0.12%  |
| 2 year  | 0.93%      | 1.05%      | 0.12%  |
| 3 year  | 1.29%      | 1.40%      | 0.11%  |
| 5 year  | 1.69%      | 1.80%      | 0.11%  |
| 10 year | 2.21%      | 2.27%      | 0.06%  |
| 30 year | 2.97%      | 3.02%      | 0.04%  |
|         |            |            |        |

Source: Bloomberg

#### **Investment Performance Report -- December 2015**



This material is based on information obtained from sources generally believed to be reliable and available to the public, however PFM Asset Management LLC cannot guarantee its accuracy, completeness or suitability. This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation. All statements as to what will or may happen under certain circumstances are based on assumptions, some but not all of which are noted in the presentation. Assumptions may or may not be proven correct as actual events occur, and results may depend on events outside of your or our control. Changes in assumptions may have a material effect on results. Past performance does not necessarily reflect and is not a guaranty of future results. The information contained in this presentation is not an offer to purchase or sell any securities.











# Finance & Budget Committee Briefing

2016A Bond Issuance Summary

**January 28, 2016** 

#### Series 2016A Bond Transaction Highlights



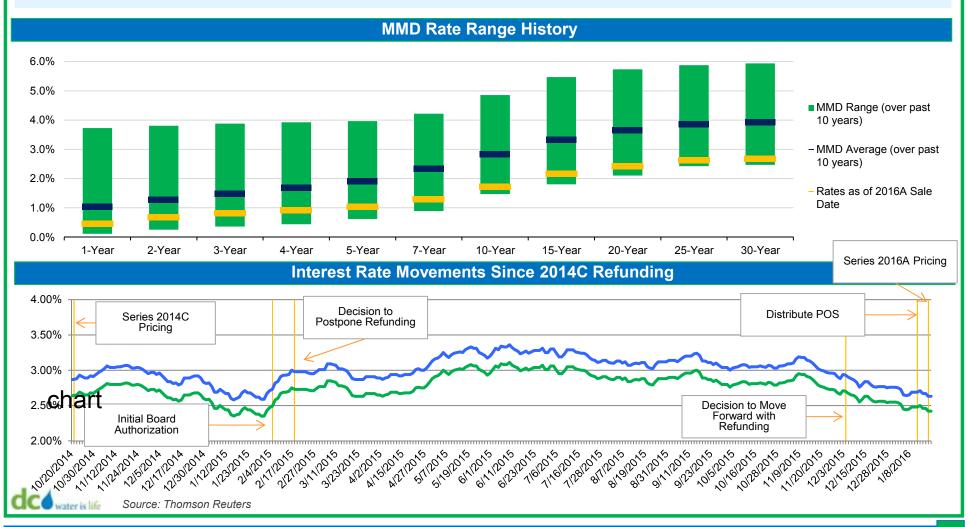
- □ DC Water achieved a number of significant accomplishments with the 2016A refunding
- Significant debt service savings for DC Water ratepayers
  - Total PV savings of \$56.8 million (14.1% of the refunded par)
  - Represents cashflow savings of \$3.1 million \$3.4 million annually from FY 2016-FY 2039 and \$79 million in aggregate through FY 2039
  - Use of open market securities in escrow bid by PFM Asset Mgmt increased net savings by >\$470,000
- DC Water's patience enabled millions in additional savings for ratepayers
  - DC Water originally contemplated and approved refunding in early 2015 but market conditions deteriorated prior to pricing
  - Although refunding still met minimum metrics in early 2015, DC Water made decision to wait for improvement and, as a result, saved over \$20 million PV in excess of the best case scenario at that time
- DC Water's ability to act quickly to take advantage of market conditions
  - Extremely quick action by the Board, DC Water staff and the financing team to capture historically low rates – six weeks to access the market, including Christmas and New Years holiday period
- · Achieved significant investor demand in a highly volatile market
  - Greater than \$600 million in orders, key orders from Nuveen Asset Mgmt, BlackRock, and Vanguard
- Affirmation of ratings and outlook from all 3 rating agencies
  - Provided all agencies with update on the CIP and other material developments
  - Refinancing plan was well received



## Historical Tax-Exempt Interest Rates MMD Rate Position



☐ Focus on market conditions allowed DC Water to nimbly access the capital markets and execute refunding at favorable rates near historical lows



#### **Series 2016A Financing Summary**



#### \$389,110,000 Public Utility Subordinate Lien Revenue Refunding Bonds, Series 2016A

Sale Date: January 20, 2016

Par Amount: \$389.1 million

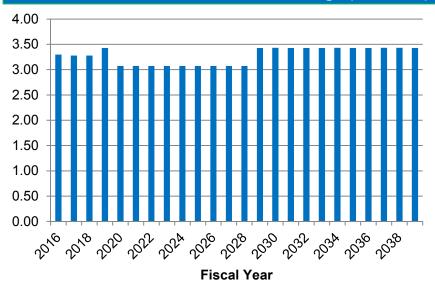
Purpose: Refunding

Term: 23 years

Tax Status: Tax-Exempt

▶ Debt Structure: Level savings structure

#### Series 2016A Annual Debt Service Savings (\$Millions)



| Series                                      | 2016A   |  |
|---|---|--|
| Par Amount (\$)                             | 389,110,000   |  |
| Refunded Bonds (\$)                         | Series 2007A: 115,580,000<br>Series 2008A: 141,555,000<br>Series 2009A: 144,810,000 |  |
| Net Proceeds (\$)                           | 443,851,821   |  |
| Arbitrage Yield                             | 2.88%   |  |
| All-In-TIC                                  | 3.53%   |  |
| NPV savings                                 | 56,831,202  |  |
| NPV Savings as % of Refunded Par            | 14.1%   |  |
| Average Annual Debt<br>Service Savings (\$) | 3 2/8 016   |  |



#### Historical DC Water and Comparable Tax-Exempt Spreads to MMD



□ Series 2016A Bonds priced at lower spreads than recent DC Water sales and in line with market comps

| Date      | 10/21/2014                | 10/6/2015      | 1/21/2016*                | 1/22/2016             | 11/18/2015                    | 11/10/2015        | 1/13/2016        |
|-----------|---------------------------|----------------|---------------------------|-----------------------|-------------------------------|-------------------|------------------|
|           |                           |                |                           | Triborough Bridge &   |                               |                   | Tampa Bay Water, |
| Issuer    | DC Water                  | DC Water       | DC Water                  | Tunnel Authority (NY) | New York Water                | Dekalb County, GA | FL               |
| Size (\$) | 377,700,000               | 350,000,000    | 389,110,000               | 541,240,000           | 328,030,000                   | 70,490,000        | 96,630,000       |
| Ratings   | Aa3/AA/AA-                | Aa3/AA/AA-     | Aa3/AA/AA-                | Aa3/AA-/AA-           | Aa1/AA+/AA+                   | Aa3/-/AA-         | Aa1/AA+/AA+      |
| Series    | Series 2014C<br>Refunding | Series 2015A/B | Series 2016A<br>Refunding | Series 2016A          | Fiscal 2016<br>Subseries BB-1 | Series 2015       | Series 2016A     |
| 1 year    | 4                         |                |                           | 22                    |                               |                   |                  |
| 2 year    |                           |                |                           | 15                    |                               | 15                |                  |
| 3 year    |                           | 10             | 19                        | 17                    |                               | 20                |                  |
| 4 year    | 6                         | 14             |                           | 16                    |                               | 25                |                  |
| 5 year    | 14                        | 17             |                           | 18                    |                               | 30                |                  |
| 6 year    | 18                        | 19             |                           | 24                    |                               | 32                |                  |
| 7 year    | 20                        | 17             |                           | 25                    |                               | 33                |                  |
| 8 year    | 26                        | 22             |                           | 26                    |                               | 35                |                  |
| 9 year    | 32                        | 25             |                           | 26                    |                               | 38                |                  |
| 10 year   | 32                        | 27             |                           | 27                    |                               | 40                |                  |
| 11 year   | 35                        | 29             |                           | 28                    |                               | 46                |                  |
| 12 year   | 37                        | 32             |                           | 30                    |                               | 46                |                  |
| 13 year   | 37                        | 36             | 31                        | 28                    |                               | 47                |                  |
| 14 year   | 37                        | 39             | 31                        | 25                    |                               | 44                |                  |
| 15 year   | 37                        | 39             | 33                        | 24                    |                               | 77                |                  |
| 16 year   | 37                        | 39             | 33                        |                       |                               | 79                | 28               |
| 17 year   | 38                        | 39             | 77                        | 23                    |                               | 48                | 29               |
| 18 year   | 68                        | 39             | <b>82</b> / 38            | <b>68</b> / 23        |                               | 48                | 30               |
| 19 year   | 68                        | 39             | <b>71</b> / 38            | 68 / 23               |                               | 86                | 29               |
| 20 year   | 68                        | 39             | 38                        | 23                    |                               | 46                | 29               |
| 21 year   | 38                        | 39             | <b>92</b> / 38            |                       |                               |                   | <b>65</b> / 29   |
| 22 year   |                           | 39             | 71 / 59                   |                       |                               |                   | 80               |
| 23 year   |                           |                | 34                        |                       |                               |                   |                  |
| 24 year   |                           |                |                           |                       |                               |                   |                  |
| 25 year   | 38                        |                |                           | 20                    |                               | F0/ O             | No 1             |
| 26 year   |                           | 39             |                           |                       |                               | 5% Coupon or      |                  |
| 27 year   | 74                        |                |                           |                       |                               | Callable 4% C     | oupon            |
| 28 year   |                           |                |                           |                       |                               | Callable Sub-     | 4% Coupon        |
| 29 year   |                           |                |                           |                       |                               | Canabio Cub-      | .,, soupon       |
| 30 year   | 39                        | 69 / 44        |                           | 20                    | <b>75</b> / 42                |                   |                  |
| oo year   |                           | VV / TT        |                           | 20                    | I V / TL                      |                   |                  |

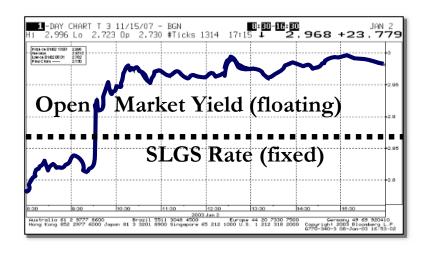


<sup>\*</sup>Bond Purchase Agreement signed on January 21, 2016. Pricing finalized on January 20, 2016.

#### Series 2016A Escrow Highlights



- ☐ Use of open market Treasuries in the defeasance escrow generated substantial value to DC Water, with savings of over \$470,000 to an all-SLGS escrow portfolio
- Relative value of Open Markets vs. SLGS
  - SLGS rates fixed each morning, while open market securities yields fluctuate over course of trading day
  - Bidding Regulations require open markets portfolio to be cheaper than most efficient SLGS portfolio at the exact time bids are solicited
  - Cost differential can substantially lower overall escrow cost depending on market conditions



#### Value Added:

Especially during an intraday sell-off in the Treasury market (as depicted to the left), significant savings can be generated via the competitive procurement of open market securities to fund the escrow.

- PFM Asset Management (PFMAM) served as escrow bidding agent
- PFMAM competitively bid each security in the escrow with multiple providers winning bids, giving additional savings to DC Water of approximately 6 basis points of yield in the escrow.

#### Citigroup Tender/Exchange Offer



- Citigroup ("Citi") owned \$48.285 million of the Series 2007A Bonds
- The refunding of the 2007A bonds created tax, accounting and other liability issues for Citi
- Citi provided an unsolicited proposal to DC Water where Citi would tender their 2007A bonds and, in exchange, purchase the Series 2016A refunding bonds
- After negotiations, DC Water purchased the Citi-owned Series 2007A Bonds at prevailing market rates. Citi then purchased a similar amount of the Series 2016A Bonds at 0.10% below prevailing market rates.
- As a result of the Citi tender and exchange, DC Water saved in excess of \$2.5 million more than it would have saved by just including the Citi owned 2007A Bonds in the refunding transaction

| Tender/Exchange Timeline |  |  |  |  |
|--------------------------|--|--|--|--|
| <u>Date</u>              | <u>Event</u>   |  |  |  |
| Thursday,<br>January 14  | Citi indicates ownership of bonds and interest in pursuing a tender/exchange             |  |  |  |
| Friday,<br>January 15    | Citi submits initial tender/exchange offer; transaction team conference call to evaluate |  |  |  |
| Tuesday,<br>January 19   | Continued negotiations with Citi   |  |  |  |
| Wednesday,<br>January 20 | Final negotiations with Citi and incorporated into the 2016 A transaction                |  |  |  |
| Thursday,<br>January 21  | Signing of BPA and Citi Tender Agreement   |  |  |  |

| Benefits to DC Water   | Benefits to Citigroup  |
|--|--|
| Below-market interest rate on \$47.525 million of the 2016A refunding bonds that Citi purchased  | As a result of exchange, Citigroup avoids an accounting loss that would occur if the Series 2007A Bonds it owned were refunded |
| Improves savings to DC Water by avoiding the negative arbitrage in the escrow for the Citi-owned bonds (Citi 2007A bonds retired immediately instead of escrowed to call date) | Citi maintains position in DC Water's bonds  |
| Provided momentum to the transaction. Citi represented a significant investor in a difficult part of the yield curve   | Meets the necessary tax and accounting rules   |



#### **Investor Distribution**



- ☐ The 2016A bonds received strong demand despite aggressive pricing in a difficult market
- ☐ Offering of a variety of coupon options buoyed interest and played in DC Water's favor

| Investor                         | Amount   |
|----------------------------------|----------|
|                                  | (\$000s) |
| Nuveen Asset Management          | 76,555   |
| Citibank                         | 47,425   |
| BlackRock                        | 47,280   |
| Vanguard                         | 45,000   |
| JP MORGAN                        | 38,705   |
| PRINCIPAL LIFE INSURANCE COMPANY | 30,000   |
| Invesco                          | 26,000   |
| CapRe                            | 20,000   |
| Alliance Bernstein               | 15,000   |
| Federated Funds                  | 15,000   |
| GENERAL ELECTRIC CO              | 15,000   |
| Northern Trust                   | 15,000   |
| OPPENHEIMER                      | 15,000   |
| UBS Global Asset Management      | 14,000   |
| Blackrock SMA                    | 12,250   |
| GANNETT CO., INC                 | 12,000   |
| Northern Asset Management        | 11,535   |
| Goldman Sachs Asset Management   | 11,000   |
| GS PWM (COD)                     | 10,650   |
| Lord Abbett                      | 10,600   |
| Brown Advisory                   | 10,000   |
| RBC Dain Arb                     | 10,000   |



Note: includes only priority orders >=\$10 million from investors ultimately allotted bonds. Total orders exceeded \$600 million.



# Biosolids Management Program: Performance Update

Presented to Finance & Budget Committee

January 28, 2016





## **Objective**

- 11/20/2015 F&B committee meeting:
  - Reviewed the Biosolids Program goals and benefits
  - Provided status on the performance of the Facility
  - Provided a summary of potential future optimization opportunities
  - It was requested to
    - "Provide a cost/benefit analysis of the estimated operational savings from Digester project in comparison to the original project assumptions"



## **Approach**

- Major program phases:
  - Concept Phase 2009 update
    - Design: 1%-5%
    - Cost certainty: +50% to -30%
  - After Bid Phase 2012 update
    - Design: 20%-30% (Design Build)
    - Cost certainty: +40% to -20%
  - Current status 2016 update
    - Design and construction complete; commissioning on-going
    - Cost certainty: Less than +5% to -3%



## 2009 Update

- Operational costs:
  - 2009 biosolids model compared alternatives to the lime stabilization alternative and did not include costs common to alternatives (Blend Tanks, DAF, GT, PSSDB)
  - Savings were based on theoretical assumptions on the performance of new processes and available flows and loads projections to the plant
- CIP costs update:
  - Based on concept level (1-5 % design level) with project budget estimates with high level of uncertainty (+50% and -30%)



## 2012 Update

#### By May 2012:

- Operational costs:
  - A new Zero-base cost model was developed to estimate O&M costs for new Biosolids program (presented to F&B on July 26, 2012)
  - Includes MPT, CHP, and FDF projects in addition to existing processes needed to support the new facilities
  - This is the first zero-base cost model for Biosolids. The prior 2009 comparative model was built to compare different biosolids treatment alternatives and accordingly costs common to all alternatives were not considered
- CIP costs update:
  - Greater cost certainty: Update of projected costs based on hard bid values



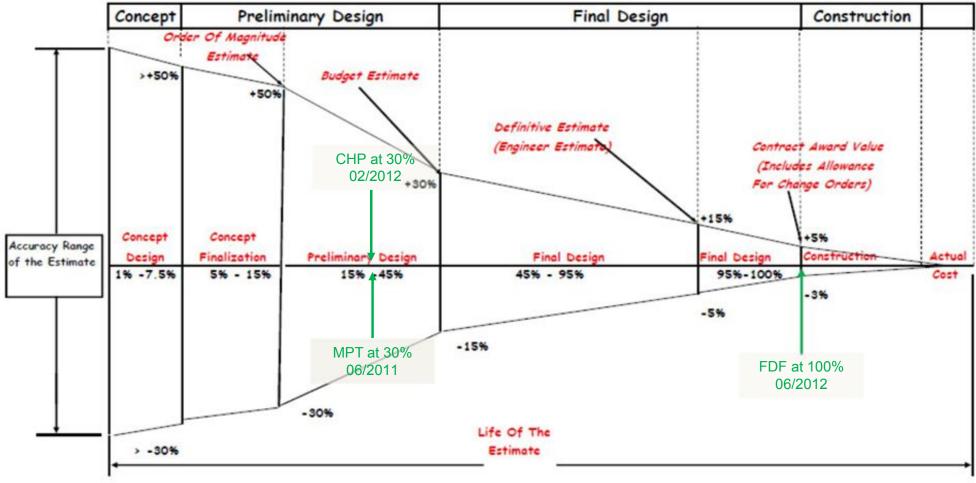
## 2016 Update

- Operational costs:
  - THP and Digestion Facilities are in full operation and performance tests are ongoing
  - Belt press facility is fully commissioned
  - CHP is operating and being optimized for performance
    - Daily average power generated ~ 8.1 MW net in December
    - 32% of total power use was generated by CHP
- CIP costs update:
  - Greater cost certainty:
    - » Substantial completion is achieved.
    - » projects are in commissioning phase and performance optimization



#### **Capital Budget Assumptions**

#### The cone of uncertainty for project estimates in **Engineering and Construction**\*



<sup>\*</sup> AACE: American Association of Cost Engineers



## F&B Committee Updates

As the program progressed, several updates where made to this committee at major milestones or as requested:

- F&B July 26, 2012:
  - Update on new zero-based model
  - Update on current CIP projections based on bids received
- F&B September 25, 2014: (start-up)
  - Construction progress update and commissioning update
  - Impact of delay of commissioning on operating costs and mitigation plans
- F&B March 26, 2015: (full operation)
  - Construction progress update and commissioning update
  - Impact of delay on FY2015 budget and FY2016
- F&B April 23, 2015: (full operation)
  - CIP costs update
  - Detailed analysis of impact to FY2015 budget and FY2016
- F&B November 20, 2015: (full operation)
  - Commissioning and performance update



#### **Capital Budget Update**

| Project XA - New Digestion Facilities Budget (\$000) |                                 |                       |                       |                       |  |
|--|---------------------------------|-----------------------|-----------------------|-----------------------|--|
|  | Job                             | 2009<br>Update to F&B | 2012<br>Update to F&B | 2016<br>Update to F&B |  |
| XA08   | Main Process Train              | 234,770               | 237,940               | 247,532               |  |
| XA10   | Combined Heat and Power         | 29,980                | 93,240                | 98,446                |  |
| XA11   | Site Preparation                | 38,520                | 7,430                 | 6,952                 |  |
| XA12   | Final Dewatering Contract (1&2) | 84,030                | 101,460               | 114,868               |  |
|  | PM Costs                        | \$21,170              | 35,650                | 36,398                |  |
|  | Budget Projection               | \$408,470             | \$475,720             | \$504,196             |  |

 Budget projection does not include contingency, traditional program management or sunk costs of early feasibility planning effort.



## **O&M Cost Update**

| O&M Costs Estimates           | 2009 Biosolids<br>O&M Cost<br>Comparative<br>Model | 2012 Biosolids<br>O&M Costs<br>Zero Base<br>Biosolids Cost<br>Model | Current 2016<br>Biosolids O&M<br>Costs | O&M Costs for<br>Lime<br>Stabilization<br>Option |
|-------------------------------|--|---|--|--|
|                               | Projected FY 2016                                  | Projected<br>FY 2016  | Projected FY 2016                      | Projected FY 2016                                |
| Electrical Energy Usage       | \$4,077,159  | \$5,139,885   | \$3,013,440                            | \$3,392,000                                      |
| Lime & Chemicals              | \$5,363,000  | \$5,940,089   | \$3,680,000                            | \$10,058,000                                     |
| Other Maintenance & Materials | \$7,547,328  | \$10,326,082  | \$10,326,082                           | \$6,632,652                                      |
| Land Application              | \$9,087,862  | \$9,087,862   | \$10,783,000                           | \$26,998,864                                     |
| CHP Operation                 | (\$8,689,552)                                      | (\$3,713,953)   | \$(1,045,760)                          | 0  |
| Total O&M for Biosolids       | \$17,385,796                                       | \$26,779,965  | \$26,756,762                           | \$47,081,515                                     |



#### **O&M Savings Update**

- Savings are defined against the Lime Alternative
- The operating savings remain a significant project benefit

| O&M Savings Estimates         | 2009 Biosolids O&M Savings Comparative Model  2012 Biosolids O&M Savings Zero Base Biosolids Cost Model |                      | Current 2016 Biosolids<br>O&M Savings |  |
|-------------------------------|---|----------------------|---------------------------------------|--|
|                               | Projected<br>FY 2016  | Projected<br>FY 2016 | Projected<br>FY 2016                  |  |
| Electrical Energy Usage       | \$685,159   | \$1,747,885          | \$(378,560)                           |  |
| Lime & Chemicals              | \$(4,695,000)   | \$(4,117,911)        | \$(6,378,000)                         |  |
| Other Maintenance & Materials | \$914,676   | \$3,693,430          | \$3,693,430                           |  |
| Land Application              | \$(17,911,002)  | \$(17,911,002)       | \$(16,215,864)                        |  |
| CHP Operation                 | \$(8,689,552)   | \$(3,713,953)        | \$(1,045,760)                         |  |
| Total O&M for Biosolids       | \$(29,695,719)  | \$(20,301,551)       | \$(20,324,754)                        |  |



#### **Healthcare Costs**

Finance and Budget Committee

Timothy L. Firestine, Chairperson

January 28, 2016



#### DC Water Health Benefits

| Benefit               | Participation | 2016 Estin  | nated Cost  |
|-----------------------|---------------|-------------|-------------|
|                       |               | DC Water    | Employee    |
| CIGNA PPO Medical     | 360           | \$5,710,715 | \$1,427,676 |
| CIGNA HMO Medical     | 206           | \$3,203,262 | \$800,819   |
| Kaiser HMO Medical    | 286           | \$3,375,569 | \$843,892   |
| FEHB (Federal Health) | 141           | \$1,347,424 | \$643,950   |

Employer cost share for DC Water sponsored medical plans is 80/20 as referenced in article13, section A of the Union Master Agreement on Compensation.



#### **Excise Tax Exposure**

- In 2020 an excise tax will be imposed on high-value health care plans
- Tax exposure was evaluated by DC Water's outside consultant
  - Calculation based on current guidance and a specific set of assumptions
    - Key assumption 8% increase in medical premiums
- DC Water sponsored medical plans are "high-value health care plans"



#### <u>Current Excise Tax Implications – No changes in 2016</u>

# Excise Tax owed is estimated to be \$5.5 Million Dollars (Cumulative 2019-2023)

|      | PPACA Excise Tax Projection   |             |            |          |  |  |  |
|------|-------------------------------|-------------|------------|----------|--|--|--|
|      | All Plans - 2015 Plan Designs |             |            |          |  |  |  |
|      | % of per                      |             |            |          |  |  |  |
| Year | Plan Costs                    | Excise Tax  | Plan Costs | Enrollee |  |  |  |
| 2019 | \$17,802,900                  | \$142,200   | 0.8%       | \$183    |  |  |  |
| 2020 | \$19,227,300                  | \$491,800   | 2.6%       | \$631    |  |  |  |
| 2021 | \$20,765,300                  | \$1,008,300 | 4.9%       | \$1,294  |  |  |  |
| 2022 | \$22,426,700                  | \$1,593,100 | 7.1%       | \$2,045  |  |  |  |
| 2023 | \$24,220,800                  | \$2,268,700 | 9.4%       | \$2,912  |  |  |  |
| 2024 | \$26,158,400                  | \$3,136,100 | 12.0%      | \$4,026  |  |  |  |
| 2025 | \$28,251,100                  | \$4,081,600 | 14.4%      | \$5,240  |  |  |  |
| 2026 | \$30,511,200                  | \$5,113,300 | 16.8%      | \$6,564  |  |  |  |
| 2027 | \$32,952,100                  | \$6,253,800 | 19.0%      | \$8,028  |  |  |  |
| 2028 | \$35,588,300                  | \$7,478,400 | 21.0%      | \$9,600  |  |  |  |



#### Medical Plan Redesign – Gradual Migration

- Multiyear strategy to reduce healthcare premium
- Gradual Plan Design Changes
- Increase copays, coinsurance and deductibles
  - Actuarial value of medical plans will be reduced
  - Medical Premiums decreased
- \$5.5 Million of estimated excise tax avoided



#### 2016 Healthcare Benefit Renewals

| Carrier | Plan | 2016 Initial Renewal | 2016 Renewal as of 08/21/2015 | 2016 Final Renewal |
|---------|------|----------------------|-------------------------------|--------------------|
| Cigna   | НМО  | 15.3%                | 12.2%                         | 8.7%               |
| Cigna   | PPO  | 15.3%                | 12.2%                         | 8.7%               |
| Kaiser  | НМО  | 1.6%                 | 0.0%                          | -0.7%              |

#### 2014 Aon Hewitt Healthcare Trend Survey:

- ■HMO with RX 7.9%
- **■**PPO with RX 9.0%



#### **Cost Containment Measures**

- Health plan bidding every 5 years
- Annual evaluation of medical claims and projected renewal costs
- Facilitate a Robust Wellness Program
  - Ongoing wellness activities e.g. weight loss and walking challenge programs
  - Free health screenings and seminars
  - Incentives for employees to get annual physicals and complete online Health Risk Assessments



## **Appendix**



|   | DC Water Open<br>Access Plan PPO                     | Montgomery County<br>BCBS CareFirst<br>Standard POS | Prince Georges County CIGNA<br>POS/PPO       | WSSC UHC POS                             | Fairfax - CIGNA OAP Copay Plan                                      | District Government - Aetna PPO          |
|---|--|---|--|--|---|--|
| Annual Deductible (Individual)  |  | 4   | and the second                               | S  |   | 200-00-0                                 |
| In-Network  | \$300  | None  | \$50   | None                                     | \$0   | \$750                                    |
| Out-of-Network  | \$600  | \$300   | \$300  | \$300                                    | \$250   | \$1,500                                  |
| Annual Deductible (Family)  |  |   |  |  | 7   | 3 27,040                                 |
| In-Network  | \$600  | None  | \$50 per person                              | None                                     | \$0   | \$1,500                                  |
| Out-of-Network  | \$1,200  | \$600   | \$550  | \$600                                    | \$500   | \$3,000                                  |
| Office Co-Pays (In-Network)   | \$25 - PCP<br>\$50 - Spec                            | \$15 - PCP<br>\$30 - Spec                           | \$30 PCP, \$35 Spec                          | \$20 PCP, \$25 Spec                      | \$15 - PCP<br>\$30 - Spec   | \$15 PCP, \$30 Spec                      |
| ER Copay  | \$150 (waived if admitted)                           | \$35 (waived if admitted)                           | \$150 (waived if admitted)                   | \$100 (waived if admitted)               | \$150 Copay (waived if admitted)                                    | \$100                                    |
| Coinsurance (In-Network)  | 0%   | 0%  | 0%   | 0%                                       | 0%  | 15%                                      |
| Coinsurance (Out-of-Network)  | 20% after deductible is<br>met                       | 20% after deductible is<br>met                      | 20%  | 30%                                      | 30%   | 25%                                      |
| Out-of-Pocket Max (Individual) In-Network Out-of-Network Out-of-Pocket Max (Family) In-Network Out-of-Network | \$1,500 for single<br>coverage \$3,000 for<br>family | \$1,000 per member<br>(excludes deductible)         | \$2,000<br>\$2,000<br>\$4,000<br>\$4,000     | \$2,250<br>\$2,250<br>\$4,500<br>\$4,500 | \$2,000<br>\$4,250<br>\$4,000<br>\$8,500                            | \$1,500<br>\$3,000<br>\$3,000<br>\$6,000 |
|   |  | CVS Standard Pln                                    |  |  |   |  |
| RX Plan Retail  |  | RX Ded: \$50 per<br>Individual/Family               | RX Ded: \$50 per Individual                  |  | RX Ded - \$50 Ind/ \$100<br>Family RX OOP - \$1,000 Ind/\$2,000 Fam | ÷  |
| Generic   | \$5  | \$10  | \$10   | \$10                                     | \$7   | \$10                                     |
| Brand Formulary   | \$25   | \$20  | Greater of \$20 or 20% to a max of \$50      | \$20                                     | 20% to a max of \$50  | \$20                                     |
| Brand Non Formulary   | \$50   | \$35  | Greater of \$40 or 30% to a max of \$50      | \$40                                     | 30% to a max of \$100   | \$40                                     |
| RX Plan Mail  |  |   |  |  |   |  |
| Generic   | \$10   | \$10  | \$20   | \$20                                     | \$0 maintenance, \$14 non maintenance                               | \$20                                     |
| Brand Formulary   | \$50   | \$20  | Greater of \$40 or 20% to a max of \$100     | \$40                                     | 20% to a max of \$100   | \$40                                     |
| Brand Non Formulary   | \$100  | \$35  | Greater of \$80 or 30% to a max of \$100     | \$80                                     | 30% to a max of \$200   | \$80                                     |
| Employee Cost Share Percent   | 20%  | 25%   | 27%  | 23%                                      | 15% for EE, 25% for EE+1 and family/Fixed                           | 25%                                      |
| Total Monthly Costs   |  |   |  |  |   | 3  |
| Employee  | \$710.08   | \$635.12  | \$701.30                                     | \$1,015.00                               | \$738.64  | \$657.48                                 |
| Employee +1   | \$1,496.56   | \$1,114.66  | \$1,413.10                                   | \$2,005.00                               | \$1,440.20  | \$1,292.44                               |
| Family  | \$2,140.03   | \$1,843.86  | \$1,951.21                                   | \$2,535.00                               | \$2,148.90  | \$1,900.00                               |
| Note: Montgomery County, Prince Georges C   | ounty and Fairfax County of                          | ffer different rates for emplo                      | vyees who are Medicare eligible. Changes fro | m 2014 plan design are in                | n red.  | g  |



#### 2016 Cigna Health Plan Design Changes (Yr 2)

| Current                             | 2016                                  |  |  |  |  |
|-------------------------------------|---------------------------------------|--|--|--|--|
| Cigna HMO                           |                                       |  |  |  |  |
| \$0 deductible for Med and RX       | \$150/\$300 deductible for Med and RX |  |  |  |  |
| \$2000/\$6,000 OOP Maximum          | \$5,000/\$10,000 OOP Maximum          |  |  |  |  |
| Cigna PPO                           |                                       |  |  |  |  |
| \$300/\$600 deductible for Med only | \$500/\$1,000 ded for Med and RX      |  |  |  |  |
| \$1,500/\$3,000 OOP Maximum         | \$5,000/\$10,000 OOP Maximum          |  |  |  |  |
| \$25 PCP Copay                      | \$30 PCP Copay                        |  |  |  |  |
| \$50 Specialist Copay               | \$60 Specialist Copay                 |  |  |  |  |



## water is life

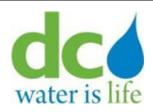
#### 2016 Kaiser HMO Plan Design Changes (Yr 2)

| Current                | 2016                  |
|------------------------|-----------------------|
| Kaiser HMO             |                       |
| \$10 Specialist Copay  | \$25 Specialist Copay |
| \$10 Urgent Care Copay | \$25 Urgent Care      |
| \$10 Outpatient Copay  | \$25 Outpatient Copay |



#### Financial Impact – Medical Premium Savings

- Cigna premiums will decrease from 12.2% to 8.7%
- Cigna plan design changes will result in approximately \$351,000 of first year savings
  - Employee Savings: \$70,200
  - DC Water Savings: \$280,800
- Kaiser premiums will decrease from 0% to -.7%
- Kaiser plan design changes will result in approximately \$26,000 of first year savings
  - Employee Savings: \$5,000
  - DC Water Savings: \$21,000



**ATTACHMENT 4** 

# D.C. WATER AND SEWER AUTHORITY BOARD OF DIRECTORS FINANCE & BUDGET FEBRUARY COMMITTEE MEETING

Thursday, February 25, 2016; 11:00 a.m. Blue Plains Wastewater Treatment Plant 5000 Overlook Avenue, SW, DC AGENDA

Call to Order Chairman

January 2016 Financial Report Chief Financial Officer

Agenda for March Committee Meeting Chairman

**Adjournment** Chairman

<sup>\*</sup>Detailed agenda can be found on DC Water's website at www.dcwater.com/about/board\_agendas.cfm