

DISTRICT OF COLUMBIA WATER AND SEWER AUTHORITY

Board of Directors

Finance and Budget Committee Thursday, October 27, 2022

11:00 a.m.

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting
Or call in (audio only)

+1 202-753-6714,,34730582#

Phone Conference ID: 347 305 82#

1.	Call to OrderAnthony Giancola, Chairperson
2.	Roll CallAlfonzo Kilgore Stukes, Acting Board Secretary
3.	September 2022 Financial Report (Attachment 1)Lola Oyeyemi
4.	Credit Card Fees Update (Attachment 2)
5.	Chemicals and Integrated Supply Chain Update (Attachment 3)
6.	FY 2022 DC Water Cares Residential Assistance Program (RAP) and Multi-Family Assistance Program (MAP) Funds (Attachment 4)
	Action Item
8.	Agenda for November Committee Meeting (Attachment 6)
9.	Executive Session*
10.	Adjournment

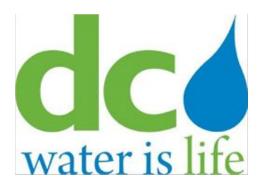
FOLLOW-UP ITEMS

Follow-up items from the June 23, 2022, Finance and Budget Committee meeting.

- 1. Provide further review and baseline rationale for distinguishing between Residential and Non-Residential customers for credit card processing fees. (Mr. Franco) Status: See Attachment 2
- 2. Explore potential for not charging credit card fees to customers under CAP. (Mr. Franco) Status: See Attachment 2

The DC Water Board of Directors may go into executive session at this meeting pursuant to the District of Columbia Open Meetings Act of 2010, if such action is approved by a majority vote of the Board members who constitute a quorum to discuss certain matters, including but not limited to: matters prohibited from public disclosure pursuant to a court order or law under D.C. Official Code § 2-575(b)(1); terms for negotiating a contract, including an employment contract, under D.C. Official Code § 2-575(b)(2); obtain legal advice and preserve attorney-client privilege or settlement terms under D.C. Official Code § 2-575(b)(4)(A); collective bargaining negotiations under D.C. Official Code § 2-575(b)(5); facility security matters under D.C. Official Code § 2-575(b)(8); disciplinary matters under D.C. Official Code § 2-575(b)(10); third-party proprietary matters under D.C. Official Code § 2-575(b)(11); train and develop Board members and staff under D.C. Official Code § 2-575(b)(12); adjudication action under D.C. Official Code § 2-575(b)(13); civil or criminal matters or violations of laws or regulations where disclosure to the public may harm the investigation under D.C. Official Code § 2-575(b)(14); and other matters provided under the Act.

ATTACHMENT 1



Fiscal Year 2022

Monthly Financial Report

Period Ending September 30, 2022

DEPARTMENT OF FINANCE

Matthew T. Brown, CFO & Executive Vice President, Finance and Procurement Ivan Boykin, Director, Finance

Syed Khalil, Director, Rates & Revenue

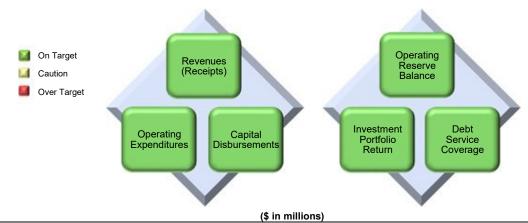
Genes Malasy, Controller

Lola Oyeyemi, Director, Budget

SEPTEMBER 2022

EXECUTIVE SUMMARY

DC Water ended FY 2022 favorably with estimated revenues above budget and estimated operating expenditures and capital disbursements below budget. All other budgetary and targeted performance metrics were consistent with prior expectations. The actual numbers below are estimates and subject to change based on results of the annual financial statement audit.



		Var	Actual %	
Budget	Actual	Favorable	(Unfavorable)	Budget
\$800.1	\$833.6	\$33.5	4.2%	104.2%
\$658.4	\$623.9	\$34.5	5.2%	94.8%
\$567.5	\$345.3	\$222.2	39.1%	60.9%
	\$800.1 \$658.4	\$800.1 \$833.6 \$658.4 \$623.9	Budget Actual Favorable \$800.1 \$833.6 \$33.5 \$658.4 \$623.9 \$34.5	\$800.1 \$833.6 \$33.5 4.2% \$658.4 \$623.9 \$34.5 5.2%

Highlights:

- Preparation for FY 2022 financial statements audit is currently underway and will be conducted in accordance with generally accepted principles (GAAP) in the United States
- Preparation for the Green Bond Attestation is currently underway in accordance with attestation standards established by the American Institute of Certified Public Accountants
- On-going management review of Proposed FY 2024 operating and ten-year capital budget requests in preparation for delivering the CEO's proposed budget to the Board in January

Matthew T. Brown, Executive Vice President & Chief Financial Officer

Fiscal Year-to-Date As of September 30, 2022

Operating Revenues (\$000's)

			FY 2022				
FY 2021 Actual		Year-to-Date Performance					
Total		Annual		% of	Variance \$	Variance %	
Annual	CATEGORY	Budget	Actual	Budget	Fav(Unfav)	Fav(Unfav)	
\$396,892	Residential / Commercial / Multi-Family	\$427,771	451,336	105.5%	\$23,565	5.5%	
76,206	Federal	77,746	77,112	99.2%	(634)	(0.8%)	
20,933	Municipal (DC Govt.)	18,668	21,055	112.8%	2,386	12.8%	
12,173	DC Housing Authority	12,592	13,210	104.9%	619	4.9%	
14,862	Metering Fee	24,083	23,134	96.1%	(949)	(3.9%)	
42,212	Water System Replacement Fee (WSRF)	39,717	42,079	105.9%	2,362	5.9%	
82,986	Wholesale	84,669	84,899	100.3%	230	0.3%	
21,612	PILOT/ROW	21,588	22,630	104.8%	1,041	4.8%	
41,694	All Other	93,253	98,140	105.2%	4,887	5.2%	
\$709,569	TOTAL	\$800,087	\$833,595	104.2%	\$33,508	4.2%	

^{*} Residential, Commercial & Multi-family receipts include credits for October 2021 through September 2022 for District's ERRP (\$27,492.68), DC Water Cares Residential (\$1,318,242.00), DC Water Cares Multi-family (\$1,880,830.34), CAP3 (\$33,025.88) and Non-profit (\$866,374.60).



VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of September 2022, cash receipts totaled \$833.6 million, or 104.2 percent of the FY 2022 budget. The total receipts for September were \$49.8 million as compared to the budgeted \$47.0 million. Several categories of customers make payments on a quarterly basis, including the Federal Government (which made their fourth quarterly payment in July), and wholesale customers (which made their fourth quarterly payment in August 2022). The FY 2022 Revenue Budget was formulated during COVID and prior to the release of the vaccine. At the time there was much uncertainty about economic recovery as overall water usage was down, especially the commercial category. Delinquencies were increasing at about \$1 million a month and DC Water had discontinued disconnections and late charges. Despite all of the unknowns when the forecast was developed, ultimately it was within four percent of actual results for FY 2022.

Areas of Over-collection

<u>Residential, Commercial and Multi-Family</u> – Receipts for this category are higher at \$451.3 million or 105.5 percent of the budget. The higher receipts are mainly due to higher consumption as compared to the budget. The September 2022 receipts were higher by \$2.0 million, or 5.7 percent as compared to the monthly budget of \$35.6 million.

<u>District Government</u> – Receipts are slightly higher at \$21.1 million or 112.8 percent of the budget. The September 2022 receipts of \$1.8 million are slightly higher by \$0.3 million as compared to the monthly budget.

<u>DC Housing</u> - Receipts are slightly higher at \$13.2 million or 104.9 percent of the budget. The September 2022 receipts are slightly higher by one hundred eleven thousand dollars as compared to the monthly budget of \$1.0 million.

 $\underline{\textit{Wholesale}} - \text{The wholesale customers actual receipts through September 2022 totaled $84.9 million or 100.3 percent of FY 2022 budget.}$

<u>PILOT/ROW</u> – The receipts for PILOT/ROW are slightly higher at \$22.6 million or 104.8 percent of the budget. The September 2022 receipts are slightly higher by \$0.3 million as compared to the monthly budget of \$1.6 million.

<u>Other Revenue</u> - Receipts are slightly higher at \$98.1 million or 105.2 percent of the budget. This includes \$41.6 million transfer from the Rate Stabilization Fund to the ending cash balance in November 2021. Another \$10.5 million of RSF was utilized in August 2022. Actual receipts for Developer Fees and SAF were higher by \$5.2 million and \$1.5 million respectively as compared to the budget. The September 2022 receipts were lower by \$0.1 million than the monthly budget of \$2.5 million.

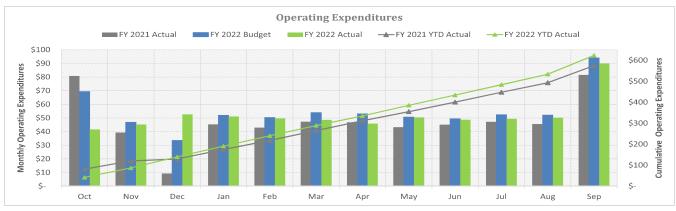
Areas of Under-collection

<u>Federal</u> - Actual receipts through September 2022 total \$77.1 million or 99.2 percent of the budget. The Federal government made their fourth quarter payment in July 2022. The lower actual Federal receipt is due to Union Station account, which was moved from Federal to Commercial.

Fiscal Year-to-Date As of September 30, 2022

Operating Expenditures (\$000's)

		FY 2022				
FY 2021 Actual		Year-to-Date Performance				
Total		Annual		% of		Variance %
Annual	CATEGORY	Budget	Actual	Budget	Variance \$	Fav(Unfav)
\$167,902	Personnel	\$180,353	\$170,142	94.3%	\$ 10,211	5.7%
76,991	Contractual Services	88,504	75,186	85.0%	13,318	15.0%
33,500	Water Purchases	35,217	33,535	95.2%	1,682	4.8%
34,236	Supplies & Chemicals	34,201	38,670	113.1%	(4,469)	(13.1%)
27,145	Utilities	27,329	36,097	132.1%	(8,768)	(32.1%)
557	Small Equipment	1,108	828	74.7%	280	25.3%
\$340,331	SUBTOTAL O&M	\$366,712	\$354,458	96.7%	\$12,254	3.3%
204,878	Debt Service	231,164	208,896	90.4%	22,268	9.6%
22,374	PILOT/ROW	22,718	22,718	100.0%	0	0.0%
30,355	Cash Financed Capital Improvements	37,830	37,830	100.0%	0	0.0%
\$597,938	TOTAL OPERATING	\$658,424	\$623,902	94.8%	\$34,522	5.2%
(23,401)	Capital Labor	(25,086)	(24,512)	97.7%	(574)	2.3%
\$574,537	TOTAL NET OPERATING	\$633,337	\$599,390	94.6%	\$33,948	5.4%



VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

Total operating expenditures for this period (including debt service and the Right-of-Way & PILOT fees) totaled \$623.9 million or 94.8 percent of the FY 2022 Board-approved budget of \$658.4 million.

These numbers include estimated incurred but unpaid invoices and are subject to revision during year-end close-out.

Areas of Underspending

<u>Personnel Services</u> – Year-end spending is consistent with the current vacancy rate. Of the 1241 positions authorized, 1091 were filled at the end of August with a vacancy rate of 12 percent.

<u>Contractual Services</u> – Overall spending is consistent with historical trends with underspending occurring throughout the Authority in various professional services due to lower than anticipated costs for software maintenance, claims, legal contingency, backflow prevention program and the delay in the leak detection program.

 $\underline{\textit{Small Equipment}}$ – Spending is consistent with purchases at the end of the fiscal year.

<u>Debt Service</u> – Year-end underspending of \$22.3 million is mainly due to a \$3.0 million release from the 1998 Debt Service Reserve Fund in excess of the requirement, a reduction in the debt service costs from the Forward Direct Purchase, and the refinancing of higher cost debt.

<u>CFCI</u> - Due to favorable O&M expenditures at 96.7 percent of budget, the CFCI was fully used for Pay-Go financing for the capital program.

Areas of Overspending

<u>Utilities</u> – As previously reported, overspending is primarily due to higher than budgeted prices for electricity and water usage. Electricity cost has risen due to increase in natural gas prices and prevailing market conditions. The increase in water usage was due to water leakage experienced at various DC Water facilities.

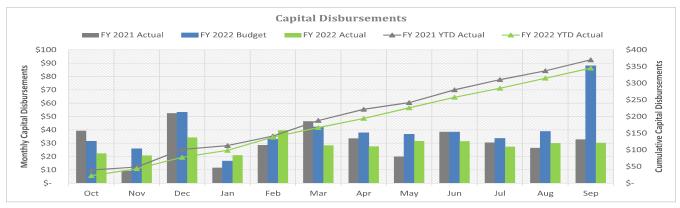
<u>Supplies</u> & <u>Chemicals</u> — Overspending is primarily due to higher unit prices of various major chemicals used at the Plant. The increases in chemical costs are mainly due to skyrocketing energy costs and supply chain disruptions which continue to place cost pressure on producers, resulting in higher chemical prices.

<u>Water Purchases</u> – Reflect DC Water's share of Washington Aqueduct expenditures (approx. 75 percent).

Fiscal Year-to-Date As of September 30, 2022

Capital Disbursements (\$000's)

				FY 2022		
FY 2021 Actual	Year-to-Date					
Total		Revised		% of		Variance %
Annual	CATEGORY	Budget	Actual	Budget	Variance \$	Fav(Unfav)
\$21,508	Non Process Facilities	\$31,439	\$17,788	56.6%	\$13,651	43.4%
72,007	Wastewater Treatment	85,979	69,277	80.6%	16,702	19.4%
161,517	Combined Sewer Overflow	152,267	117,675	77.3%	34,592	22.7%
1,831	Stormwater	7,029	2,168	30.8%	4,861	69.2%
28,204	Sanitary Sewer	68,086	31,056	45.6%	37,030	54.4%
55,880	Water	165,313	71,316	43.1%	93,997	56.9%
\$340,946	SUBTOTAL CAPITAL PROJECTS	\$510,112	\$309,280	60.6%	\$200,832	39.4%
19,585	Capital Equipment	40,519	21,373	52.7%	19,146	47.3%
9,588	Washington Aqueduct	16,875	14,683	87.0%	2,192	13.0%
\$29,174	SUBTOTAL ADD'L CAPITAL PROGRAMS	\$57,394	\$36,056	62.8%	\$21,338	37.2%
\$370,120	TOTAL	\$567,507	\$345,336	60.9%	\$222,170	39.1%



VARIANCE ANALYSIS FOR MAJOR REPORTED ITEMS

At the end of September 2022, capital disbursements totaled \$345.3 million or 60.9 percent of the FY 2022 revised budget. The overall project performance will be reviewed in detail as part of the quarterly CIP update by the Department of CIP Infrastructure Management to the Environmental Quality & Operations and Finance & Budget Committees in November 2022.

Capital Projects Additional Capital Programs Non Process Facilities - Lower disbursements due to delays in the Main & O Capital Equipment Lower primarily Redevelopment Efforts and the COF Renovations. disbursements attributable to delays in the delivery Wastewater Treatment - Underspending in the Effluent Filter Upgrade project due of Fleet equipment and unused to delays in design, and scope change, and delay on the Electric Power System funds in the Authority-wide project. reserves. Combined Sewer Overflow - Lower disbursements in the DC Clean Rivers program Washington Aqueduct - The fourth due to slower than anticipated construction on the Northeast Boundary Tunnel. quarter invoice was not received in <u>Stormwater</u> - Underspending is primarily attributable in the Stormwater Pump FY 2022. We anticipate receipt of Station Rehabilitation projects. this invoice in October. <u>Sanitary Sewer</u> – Lower disbursements on the Potomac Interceptor project due to

<u>Water</u> – Underspending in the Lead-Free DC program primarily attributable to lower than anticipated customer participation, and in the Water Distribution System program for small diameter water main rehab projects impacted by DDOT regulations and permit issues.

delays in contract negotiations. Other underspending due to slower than

anticipated transition to new Program Management contractors.

Fiscal Year-to-Date As of September 30, 2022

Cash Investments (\$ in millions)

Cash Balances

Rate Stabilization Fund Balance	\$35.64
DC Insurance Reserve Balance	1.00

Operating Reserve Accounts	
Renewal & Replacement Balance	35.00
O & M Reserve per Indenture	55.47
250 Days of Cash O&M Reserve	145.13
250 Days of Cash O&M Reserve Target FY2022	235.60
Excess Above 250 Days of Cash O&M Reserve	22.58
Operating Cash Balance	258.18

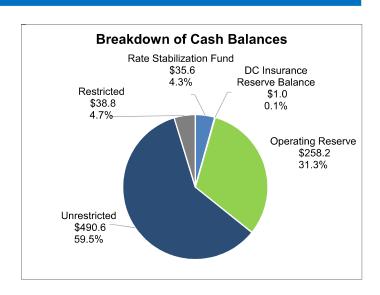
Operating Cash Balance Including RSF

294.82

Additional Reserve Accounts							
Unrestricted							
DC Water - FY2022 CSO Funding	0.00						
Bond Fund - Construction 2019A	13.90						
Bond Fund - Construction 2019C	100.46						
Bond Fund - Construction 2022B	100.43						
Bond Fund - Construction 2022C	100.32						
Bond Fund - Construction 2022D	75.23						
Bond Fund - Construction 2022E	100.28						
Unrestricted Total	490.62						

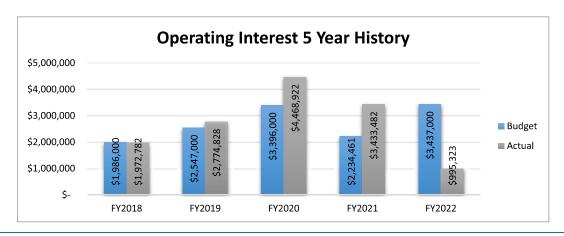
Restricted	
Debt Service Reserve - Series 1998	15.63
DC Water - CARES Residential Relief Fund	1.80
DC Water - CARES Multi-Family Relief Fund	4.59
DC Water - CARES FY2022 Targeted Assistance	0.81
DC Water - DDOT Projects	7.29
District Funds	2.14
DOEE - CRIAC Res + Emergency Res Relief	0.07
DOEE - CRIAC Non-Profit Relief	1.60
DOEE - Lead Pipe Replacement (LPRAP)	3.22
DOEE - Lead Service Line Replacement (ERW)	1.66
Restricted Total	38.80

Total All Funds \$824.25



Overall Portfolio Performance

- The operating reserve balance was \$258.2 million as compared to the revised operating reserve management target level of \$235.6 million for FY 2022
- Average cash balance for the month of September was \$251.2 million
- Total investment portfolio was in compliance with the Authority's Investment Policy
- Operating funds interest income for September (on a cash basis) was (\$111,754); Year-end \$995,323
- A detailed investment performance report is attached



Fiscal Year-to-Date As of September 30, 2022

FY 2022 Cash Flow Summary (\$000's)

	Annual Budget Cash Basis	YTD Cash Budget	YTD Actual Cash Oct. 1, 2021 - Sept. 30, 2022	Variand Favoral (Unfavora	ole
OPERATING BUDGET					
Cash Provided					
Retail	\$600,577	\$600,577	\$631,208	\$30,630	5%
Wholesale	84,669	\$84,669	84,899	230	0%
Other	114,756	\$114,841	120,681	5,840	5%
Total Cash Provided	800,002	800,087	836,788	36,701	5%
Operating Cash Used					
Personnel Services	155,267	155,267	146,384	8,883	6%
Contractual Services	88,504	88,504	95,249	(6,745)	-8%
Chemicals & Supplies	34,202	34,201	46,359	(12, 158)	-36%
Utilities	27,329	27,329	26,476	853	3%
Water Purchases	35,217	35,217	33,268	1,949	6%
Small Equipment	1,108	1,108	738	370	33%
Total Operating Cash Used	341,627	341,626	348,475	(6,849)	-2%
Defeasance D.S./Cash Financed Capital Construction	37,830	37,830	37,830		0%
·	2.,222	,	21,222		- / -
Other Cash Used Debt Service	223,513	223,513	208,962	14,551	7%
Payment In Lieu of Taxes/Right of Way	22,718	22,718	22,718	14,551	0%
- · · · · · · · · · · · · · · · · · · ·	246,231	246,231	231,680	14,551	
Total Other Cash Used					6%
Total Cash Used	625,688	625,687	617,985	7,702	1%
Net Cash Provided (Used) by Operating Act.	174,314	174,314	218,803	44,489	
CAPITAL BUDGET					
Cash Provided					
Debt Proceeds	315,607	315,607	51,902	(263,706)	-84%
Cash Financed Capital Improvements	0		37,830	37,830	0%
System Availability Fee	7,700	7,700	9,194	1,494	19%
EPA Grants	31,311	31,311	48,785	17,474	56%
CSO Grants	01,011	01,011	-10,700	,	0%
Interest Income	2,623	2,623	1,499	(1 124)	-43%
				(1,124)	
Wholesale Capital Contributions Total Cash Provided	83,640 440,882	83,640 440,882	53,661 202,870	(29,979) (238,012)	-36% -54 %
	,	,	,_,	(200,012)	•
Cash Used DC Water Capital Program	550,631	550,631	330,654	219,977	40%
Washington Aqueduct Projects	16,875	16,875	14,683	2,192	0%
Total Cash Used	567,507	567,506	345,336	222,170	39%
Total Casil Useu	367,307	307,300	343,336	222,170	397
Net Cash/PAYGO Provided (Used) by Cap. Act.	(\$126,625)	(\$126,625)	(\$142,466)	(\$15,841)	
Reginning Ralance October 1 (Not of Data Stab Found) Projected	\$196,286		\$106.206		
Beginning Balance, October 1 (Net of Rate Stab. Fund) Projected	· · ·	474 044	\$196,286		
		174,314	218,803		
	174,314	(F 400)			
Wholesale Customer Refunds from Prior Years	(5,400)	(5,400)	(2,351)		
Plus (Less) Operating Surplus Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve		(5,400) 85	(2,351) 88		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund	(5,400)				
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund	(5,400)				
Wholesale Customer Refunds from Prior Years interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund	(5,400)				
Wholesale Customer Refunds from Prior Years interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund	(5,400)				
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve	(5,400)				
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF	(5,400) 85	85	88		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds	(5,400) 85	85	88		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation	(5,400) 85 (3,060)	(3,060)	(3,060)		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds Cash Used for Capital	(5,400) 85 (3,060) (126,625) \$235,600	(3,060)	(3,060)		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds Cash Used for Capital Balance Attributable to O&M Reserve	(5,400) 85 (3,060) (126,625) \$235,600 Current	(3,060)	(3,060)		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds Cash Used for Capital Balance Attributable to O&M Reserve	(5,400) 85 (3,060) (126,625) \$235,600 Current Balance	(3,060)	(3,060)		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds Cash Used for Capital Balance Attributable to O&M Reserve OTHER CASH RESERVES Rate Stabilization Fund	(5,400) 85 (3,060) (126,625) \$235,600 Current Balance \$35,644	(3,060)	(3,060)		
Wholesale Customer Refunds from Prior Years Interest Earned From Bond Reserve Transfer to Rate Stabilization Fund Transfer to CAP Fund Transfer from CAP Fund Transfer from SAF Prior Year Federal Billing Reconciliation Project Billing Refunds Cash Used for Capital Balance Attributable to O&M Reserve	(5,400) 85 (3,060) (126,625) \$235,600 Current Balance	(3,060)	(3,060)		

APPENDIX

Operating Revenues Detail	g
Retail Accounts Receivable	
Overtime Spending	11
Capital Disbursements Detail	
Accounts Payable	13
Grants Report	
Investment Report	

Fiscal Year-to-Date As of September 30, 2022

Operating Revenues Detail

(\$ in millions)

Revenue Category	FY 2022 Budget	YTD Budget	Actual	Variance Favorable /		Actual % of Budget	Year-End Projections	Variance Proj vs Budg	% of Budget
Residential, Commercial, and Multi-family	\$427.8	\$427.8	\$451.3	\$23.6	5.5%	105.5%	\$448.4	\$20.7	104.8%
Federal	77.7	77.7	77.1	(0.6)	-0.8%	99.2%	77.1	(0.6)	99.2%
District Government	18.7	18.7	21.1	2.4	12.8%	112.8%	19.7	1.1	105.7%
DC Housing Authority	12.6	12.6	13.2	0.6	4.9%	104.9%	13.0	0.4	103.2%
Customer Metering Fee	24.1	24.1	23.1	(0.9)	-3.9%	96.1%	23.0	-1.1	95.4%
Water System Replacement Fee (WSRF)	39.7	39.7	42.1	2.4	5.9%	105.9%	41.6	1.9	104.7%
Wholesale	84.7	84.7	84.9	0.2	0.3%	100.3%	84.7	0.0	100.0%
Right-of-Way Fee/PILOT	21.6	21.6	22.6	1.0	4.8%	104.8%	21.7	0.1	100.3%
Subtotal (before Other Revenues)	\$706.8	\$706.8	\$735.5	\$28.6	4.0%	104.1%	\$729.2	\$22.3	103.2%
IMA Indirect Cost Reimb. For Capital Projects	5.8	5.8	4.9	(0.9)	-15.5%	84.5%	4.7	(1.1)	81.0%
DC Fire Protection Fee	10.8	10.8	11.5	0.7	6.5%	106.5%	11.5	0.7	106.5%
Stormwater (MS4)	1.0	1.0	1.1	0.1	10.0%	110.0%	1.1	0.1	110.0%
Interest	3.4	3.4	1.1	(2.3)	-67.6%	32.4%	2.2	(1.2)	64.7%
Developer Fees (Water & Sewer)	6.0	6.0	11.2	5.2	86.7%	186.7%	8.5	2.5	141.7%
System Availability Fee (SAF)	7.7	7.7	9.2	1.5	19.5%	119.5%	7.5	(0.2)	97.4%
Others	6.4	6.4	7.0	0.6	9.4%	109.4%	6.8	0.4	106.3%
Subtotal	\$41.2	\$41.2	\$46.0	\$4.9	11.9%	111.9%	\$42.2	\$1.0	102.6%
Rate Stabilization Fund Transfer	\$52.1	\$52.1	\$52.1	\$0.0	0.0%	100.0%	\$52.1	\$0.0	100.0%
Other Revenue Subtotal	\$93.3	\$93.3	\$98.1	\$4.9	5.2%	105.2%	\$94.3	\$1.0	101.2%
Grand Total	\$800.1	\$800.1	\$833.6	\$33.5	4.2%	104.2%	\$823.5	\$23.4	102.9%

BREAKDOWN OF RETAIL RECEIPTS BY CUSTOMER CATEGORY (\$ in 000's)

		Clean Rivers						
Customer Category	Water	Sewer	IAC	Metering Fee	WSRF	Total		
Residential	\$38,386	\$60,548	\$25,224	\$10,237	\$9,284	\$143,680		
Commercial	73,529	83,249	31,820	6,949	16,820	212,367		
Multi-family	49,963	76,847	11,768	3,286	7,648	149,513		
Federal	27,120	30,829	19,162	1,603	6,027	84,742		
District Govt	5,624	7,609	7,821	809	1,885	23,749		
DC Housing Authority	4,898	7,255	1,058	249	414	13,874		
Total:	\$199,521	\$266,338	\$96,854	\$23,134	\$42,079	\$627,926		

Note: The breakdown of Collections into Residential, Commercial, & Multi-family and Water and sewer is approximate as it is based on percentages of historical data and does not take into account adjustments and timing differences

Clean Rivers IAC - Actual vs Budget (\$ in 000's)

		(+-	000 0,							
		Variance								
	FY2022	Year-To-Date	Actual	Favorable /	Variance %	Actual %				
Customer Category	Budget	Budget	Received	<unfavorable></unfavorable>	of YTD Budget	of Budget				
Residential	\$23,608	\$23,608	\$25,224	\$1,616	7%	107%				
Commercial	27,191.00	27,191.00	31,820	4,629	17%	117%				
Multi-family	10,847.00	10,847.00	11,768	921	8%	108%				
Federal	19,239.00	19,239.00	19,162	(77)	0%	100%				
District Govt	7,224.00	7,224.00	7,821	597	8%	108%				
DC Housing Authority	1,070.00	1,070.00	1,058	(12)	-1%	99%				
Total:	\$89,179	\$89,179	\$96,854	\$7,675	9%	109%				

Fiscal Year-to-Date As of September 30, 2022

Retail Accounts Receivable (Delinquent Accounts)

The following tables show retail accounts receivable over 90 days (from the billing date) including a breakdown by customer class.

Greater Than 90 Days by Month

	\$ in millions	# of accounts
September 30, 2012	\$5.5	13,063
September 30, 2013	\$4.9	11,920
September 30, 2014	\$5.3	12,442
September 30, 2015	\$6.5	11,981
September 30, 2016	\$7.7	12,406
September 30, 2017	\$8.4	11,526
September 30, 2018	\$13.4	16,273
September 30, 2019	\$10.6	8,744
September 30, 2020	\$17.9	13,775
September 30, 2021	\$26.3	13,065
October 31, 2021	\$27.1	13,054
November 30, 2021	\$27.2	12,823
December 31, 2021	\$27.6	13,942
January 31, 2022	\$28.0	13,501
February 28, 2022	\$27.0	13,621
March 31, 2022	\$28.3	13,225
April 30, 2022	\$28.6	13,300
May 31, 2022	\$29.2	13,007
Jun 30, 2022	\$29.6	13,131
Jul 31, 2022	\$29.4	13,223
Aug 31, 2022	\$29.3	12,488
Sep 30, 2022	\$29.1	12,168

Notes: The increase in the accounts receivable over 90 days (from the billing date) is due to the temporary suspension of collections procedures because of the new billing system VertexOne, which was implemented in December 2017. The increase in accounts receivable from March 2020 to September 2022 is primarily due to increased delinquencies and deferred payments due to the impact of COVID-19.

Greater Than 90 Days by Customer

Greater Than 30 Days by Gustomer												
				Month of Sep (All Categories)			Total Delinquent					
	N	umber of Account	s	A	ctive	ln:	active	Au	ıg		Sep	
	W&S	Impervious Only	Total No. of	No. of	Amount	No. of	Amount	No. of	Amount	No. of	Amount	
	a/c	a/c	a/c	a/c	(\$)	a/c	(\$)	a/c	(\$)	alc	(\$)	%
Commercial	9,092	2,159	11,251	1,192	7,031,403	56	\$195,109	1,274	\$7,110,105	1,248	\$7,226,512	25%
Multi-family	8,600	359	8,959	1,252	11,505,546	17	\$83,910	1,229	\$11,189,699	1,269	\$11,589,456	40%
Single-Family Residential	107,082	2,098	109,180	9,510	10,085,579	141	\$157,312	9,985	\$10,961,765	9,651	\$10,242,890	35%
Total	124,774	4,616	129,390	11,954	\$28,622,528	214	\$436,330	12,488	\$29,261,570	12,168	\$29,058,858	100%

notes: Included in the above \$29.1 million (or 12,168 accounts) of the DC Water Over 90 days delinquent accounts, \$4,783,919.49 (or 1,267 accounts) represents Impervious only accounts over 90 days delinquent.

- Reportable delinquencies do not include balances associated with a long-standing dispute between DC Water and a large commercial customer.
- Delinquent accounts (12,168) as a percentage of total accounts (129,390) are 9.4 percent.
- Delinquent Impervious Only accounts (1,267) as a percentage of total accounts (129,390) are 1.0 percent.
- Delinquent Impervious Only accounts (1,267) as a percentage of total delinquent accounts (12,488) are 10.1 percent.

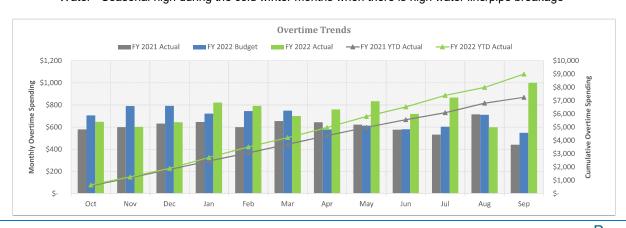
Fiscal Year-to-Date As of September 30, 2022

Overtime by Department

		FY 2022					
Department	Budget	Actual	YTD Actual % of Budget	% of Regular Pay			
Administrative Office	\$0	\$17	0.0%	0.0%			
Board	0	0	0.0%	0.0%			
CIP Infrastructure	0	135	0.0%	0.0%			
Clean Rivers	0	0	0.0%	0.0%			
Customer Service	462,000	313,358	67.8%	3.5%			
Engineering	938,000	801,187	85.4%	8.3%			
Facilities *	250,000	320,113	128.0%	8.1%			
Finance**	40,000	99,121	247.8%	1.4%			
Fleet***	5,000	8,540	170.8%	0.9%			
Information Technology ****	10,000	29,499	295.0%	0.7%			
Legal Affairs	3,000	1,044	34.8%	0.0%			
Marketing & Communications	0	1,667	0.0%	0.1%			
Maintenance	630,000	713,687	113.3%	8.8%			
Occupational Safety	0	0	0.0%	0.0%			
Office of OCEO	0	0	0.0%	0.0%			
Office of the OCOO	0	0	0.0%	0.0%			
Office of Emergency Mgnt	5,000	0	0.0%	0.0%			
People & Talent	5,000	4,382	87.6%	0.1%			
Permit Operations	45,000	49,482	110.0%	2.1%			
Process Engineering	50,000	41,266	82.5%	1.3%			
Procurement & Compliance *****	30,000	72,807	242.7%	1.5%			
Pumping & Sewer	2,068,000	2,282,544	110.4%	15.3%			
Security	1,000	59	5.9%	0.0%			
Strategy & Performance	0	0	0.0%	0.0%			
Wastewater Engineering	25,000	8,023	32.1%	0.6%			
Wastewater Treatment Ops	1,796,000	1,892,154	105.4%	16.0%			
Water *****	1,780,000	2,350,272	132.0%	15.3%			
Total DC WATER	\$8,143,000	\$8,989,357	110.4%	7.9%			

^{**} Facilities - Overtime used to cover spring and summer projects

^{*****} Procurement & Compliance - Overtime used for afterhours inventory count and warehouse maintenance ******* Water - Seasonal high during the cold winter months when there is high water line/pipe breakage



Page 11

^{**} Finance - Overtime used to cover tasks associated with year-end close-out process and implementation of the payroll system as part of the ERP project

^{***} Fleet - Contract requires more administration; limited resources

^{****} Information Technology - Increased overtime associated with the Telephone Replacement project

Fiscal Year-to-Date As of September 30, 2022

Capital Disbursements Detail by Program (\$000's)

	Budget	Actual			Variance			
	REVISED	Oct 2021 -			ACTUAL %	VARIANCE \$	VARIANCE %	
Service Areas	BUDGET	Aug 2022	Sep 2022	YTD	BUDGET	Fav/(Unfav)	Fav/(Unfav)	
			•			, ,	, ,	
NON PROCESS FACILITIES								
Facility Land Use	\$31,439	\$17,451	\$337	\$17,788	56.6%	\$13,652	43.4%	
Subtotal	31,439	\$17,451	\$337	17,788	56.6%	13,652	43.4%	
WASTEWATER TREATMENT								
Liquids Processing	38,446	\$24,204	\$2,900	27,104	70.5%	11,342	29.5%	
Plantwide	16,672	\$7,775	\$957	8,732		7,940	47.6%	
Solids Processing	22,422	\$23,757	\$3,242	26,999	120.4%	-4,577	-20.4%	
Enhanced Nitrogen Removal Facilities	8,439	\$6,262	\$180	6,442	76.3%	1,996	23.7%	
Subtotal	85,979	\$61,997	\$7,279	69,277	80.6%	16,701	19.4%	
COMBINED SEWER OVERFLOW								
D.C. Clean Rivers	147,347	104,259	11,840	116,099	78.8%	31,249	21.2%	
Program Management	-	0	0	0	0.0%	0	0.0%	
Combined Sewer	4,919	1,504	71	1,575	32.0%	3,344	68.0%	
Subtotal	152,267	105,763	11,912	117,675	77.3%	34,591	22.7%	
STORMWATER								
Local Drainage	22	7	0	7	0.0%	15	0.0%	
On-Going	1,572	524	486	1,010	64.3%	562	35.7%	
Pumping Facilities	5,230	910	49	959	18.3%	4,271	81.7%	
Research and Program Management	23	150	0	150		-127	-546.5%	
Trunk/Force Sewers	182	42	0	42	23.1%	140	76.9%	
Subtotal	7,029	1,633	535	2,168	30.8%	4,861	69.2%	
SANITARY SEWER								
Collection Sewers	1,948	1,607	179	1,786	91.7%	162	8.3%	
On-Going	15,617	10,805	1,919	12,724	81.5%	2,893	18.5%	
Pumping Facilities	2,496	257	104	361	14.5%	2,135	85.5%	
Program Management	8,472	3,219	1,057	4,276	50.5%	4,196	49.5%	
Interceptor/Trunk Force Sewers	39,553	11,217	692	11,909	30.1%	27,644	69.9%	
Subtotal	68,086	27,105	3,951	31,056	45.6%	37,030	54.4%	
WATER								
Distribution Systems	81,346	29,348	1,252	30,600	37.6%	50,746	62.4%	
Lead Program	56,986	17,288	629	17,917	31.4%	39,069	68.6%	
On-Going	14,916	16,335	981	17,316		-2,400	-16.1%	
Pumping Facilities	3,582	1,227	105	1,332	37.2%	2,250	62.8%	
DDOT	931	21	0	21	2.3%	910	97.7%	
Storage Facilities	2,645	1,672	10	1,682	63.6%	963	36.4%	
Program Management	4,908	2,448	0	2,448		2,460	50.1%	
Subtotal	165,313	68,339	2,977	71,316	43.1%	93,997	56.9%	
Capital Projects	510,112	282,288	26,991	309,280	60.6%	200,832	39.4%	
CAPITAL EQUIPMENT	40,519	17,171	4,203	21,373	52.7%	19,146	47.3%	
WASHINGTON AQUEDUCT	16,875	14,683	4,203	14,683		2,192	13.0%	
Additional Carital Brassess	E7 204	24 054	4 000			04 000	27.00/	
Additional Capital Programs	57,394	31,854	4,203	36,056	62.8%	21,339	37.2%	
Total	\$567,507	\$314,141	\$31,194	\$345,336	60.9%	\$222,170	39.1%	

Fiscal Year-to-Date As of September 30, 2022

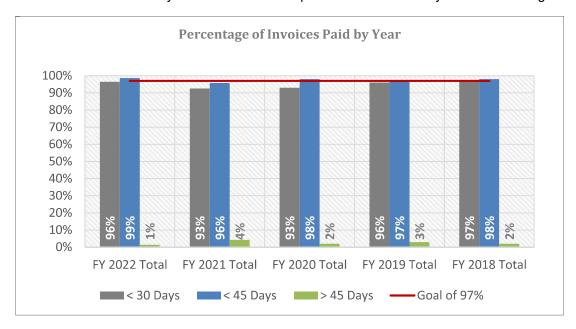
Accounts Payable Performance

Cumulative performance for the twelve-month period ending September FY 2022, a total of 24,537 vendor payments were processed and paid within 30 days compared to 21,907 in FY 2021 (as shown in the table) and with a dollar value of \$491.0 million compared to \$616.7 million for FY 2021.

For FY 2022, approximately 97% of the invoices were paid within 30 days compared to 93% for FY 2021. The Authority's goal is to pay 97% of all undisputed invoices within 30 days.

Accounts Payable Performance									
	FY 2	022	FY 2021						
	Number	Percent	Number	Percent					
Less than 30	24,537	96.5%	21,907	92.5%					
Less than 45	25,082	98.6%	22,664	95.7%					
Greater than 45	349	1.4%	1,010	4.3%					
Sub-Total ≤ 45	25,431	100%	23,674	100%					
Retainage/Dispute	151		184						
Total	25,582		23,858						

The chart below shows cumulative year to date historical performance for fiscal years 2018 through 2022.



Fiscal Year-to-Date As of September 30, 2022

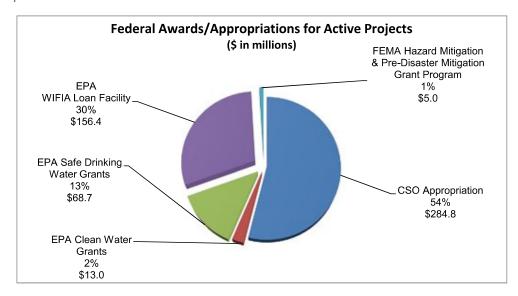
Grants Report

The Authority currently receives grants to fund portions of its capital project costs from the U.S. Environmental Protection Agency (EPA) and the Federal Emergency Management Agency (FEMA).

The EPA grants are issued under two acts, the Clean Water Act of 1972 and the Safe Drinking Water Act of 1974. Additionally, On March 12, 2021, DC Water signed a WIFIA Loan Agreement with EPA for up to \$156,367,104, in loan facility to finance comprehensive infrastructure repair, rehabilitation, and replacement program project.

The FEMA mitigation grants are issued under the Robert T. Stafford Disaster Relief and Emergency Assistance Act through the Hazard Mitigation Grant Program (HMGP) Act of 1993 and the Pre-Disaster Mitigation Grant Program (PDM) Act of 2000.

As of September 30, 2022, DC Water has \$527.9 million in total federal funds, including the WIFIA Loan, for active projects, as indicated below:



The remaining balance of the EPA grants and WIFIA Loan facilities is \$24.9 million and \$156.4 million respectively as of September 30, 2022. FEMA grants have a balance of \$1.5 million as of September 30, 2022.

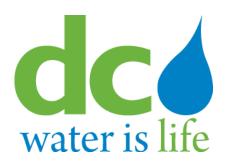
DC Water has received twenty-five separate Congressional CSO appropriations totaling \$284.8 million plus accrued interest of \$12.5 million, resulting in total CSO funding of \$297.3 million. The cumulative CSO appropriation life-to-date cash disbursement is \$297.3 million, based on requested reimbursements through September 30, 2022. The remaining CSO balance as of September 30, 2022, is \$385 which represents interest earned on CSO funds through the month of September 2022.

During May 2022, DC Water received a payment of \$982,664 from FEMA as a reimbursement for eligible COVID-19 costs (PPE, health screening, deep cleaning, flexi glasses, etc.) for FY2020 and FY2021 under the Presidentially Declared Disaster- Public Assistance- COVID-19 Grant. DC Water is awaiting payment from FEMA on approved additional submission of \$190,869 on COVID-19 eligible costs.



DC Water

Investment Performance Report – September 2022





DC Water Finance Division Economic Update

ECONOMIC COMMENTARY

- ➤ According to the U.S. Bureau of Economic Analysis, the final estimate of gross domestic product ("GDP") decreased at an annual rate of 0.6% in the second quarter of 2022. In the first quarter, GDP decreased 1.6%. The final estimate reflected an adjustment to an upward revision to consumer spending and a downward revision in exports. The economy was in contraction for the first half of the year.
- ➤ Inflation remained entrenched, with the overall consumer price index ("CPI") rising 8.3% year over year in September, down from 8.5% year over year in August. The report showed gasoline and energy prices fell sharply. However, rents rose the most since 1991, and food has continued to rise at approximately 1% per month.
- ➤ U.S. Treasury yields have climbed after monetary tightening from global central banks that followed the Federal Reserve's ("The Fed") decision in September to raise interest rates again by 75 basis points. The federal funds target rate is now between 3.00% to 3.25%. The 2- year U.S. Treasury yield, which is more sensitive to imminent Federal Reserve moves, reached 4.1%, the highest since 2007. The Federal Reserve gave clear signals that it's willing to tolerate a recession as the necessary trade-off of regaining control of inflation. The Fed officials signal a further 1.25 percentage points of tightening before 2022 year-end.
- ➤ U.S. consumers are continuing to stretch their dollars to cover rising costs of essentials such as rent and utilities as inflation continues to increase and spread. The consumer sentiment index rose to 58.6 in September, showing a slightly modest improvement from 58.2 in August.

PORTFOLIO RECAP

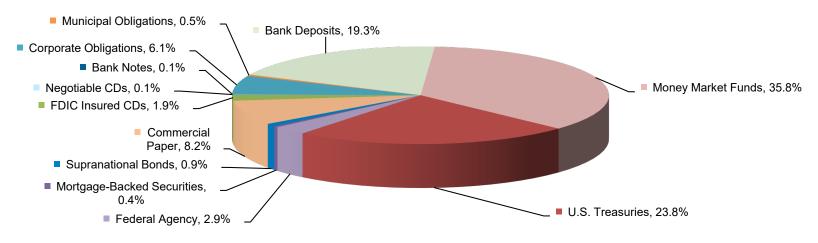
- The portfolio is diversified among Bank Deposits, U.S. Treasuries, Federal Agencies, Mortgage-Backed Securities, Commercial Paper, Supranational Bonds, Negotiable CDs, Corporate Notes/Bonds, Municipal Bonds, FDIC Insured CDs, Bank Notes and SEC registered money market funds.
- ➤ The overall yield-to-maturity on cost of the portfolio is 1.65%.

Operating Reserve

 During September, the investment advisor (PFMAM) purchased \$2.1 million in corporate notes, and \$2.1 million in U.S. Treasury notes.



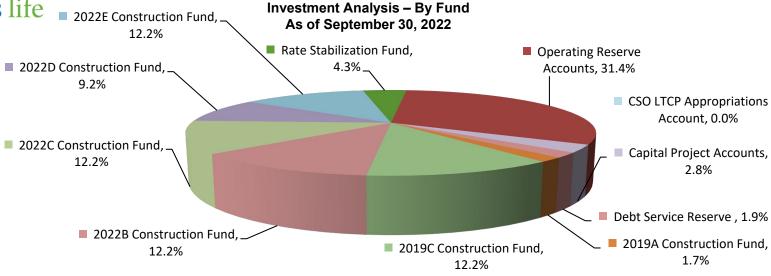
DC Water Finance Division Investments - By Security Type As of September 30, 2022



	Book Value +	Asset	Permitted
Security Type	Accrued Interest	Allocation	By Policy
Bank Deposits	159,102,535	19.3%	100.0%
Money Market Funds	295,270,249	35.8%	100.0%
U.S. Treasuries	196,469,598	23.8%	100.0%
Federal Agency	24,338,832	2.9%	80.0%
Mortgage-Backed Securities	3,421,263	0.4%	30.0%
Supranational Bonds	7,489,773	0.9%	30.0%
Commercial Paper	67,727,464	8.2%	50.0%
FDIC Insured CDs	15,939,291	1.9%	30.0%
Negotiable CDs	1,055,142	0.1%	50.0%
Bank Notes	470,854	0.1%	40.0%
Corporate Obligations	50,638,232	6.1%	40.0%
Municipal Obligations	3,995,084	0.5%	30.0%
Total	\$ 825,918,316	100.0%	



DC Water Finance Division Investment Analysis – By Fund As of September 30, 2022

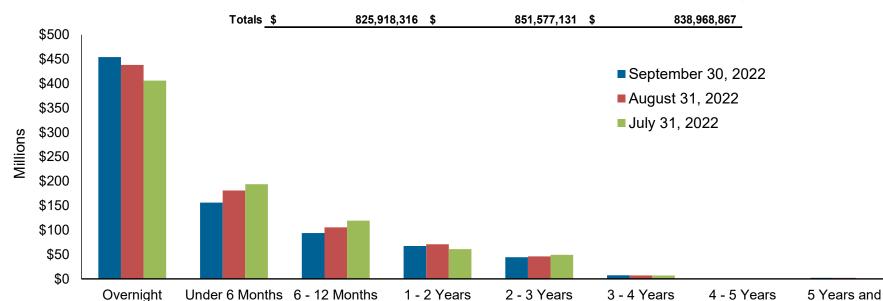


Fund Name	,	Book Value + Accrued Interest	Yield-to- Maturity at Cost	Effective Duration (years)	Weighted Average Maturity (days)
Rate Stabilization Fund	\$	35,643,912	0.00%	0.00	1.0
Operating Reserve Accounts	\$	259,581,430	0.82%	0.95	397.3
CSO LTCP Appropriations Account	\$	386	0.00%	0.00	1.0
Capital Project Accounts	\$	23,175,355	0.00%	0.00	1.0
Debt Service Reserve	\$	15,601,840	0.45%	0.60	217.6
2019A Construction Fund	\$	13,897,478	2.14%	0.00	1.0
2019C Construction Fund	\$	100,456,361	2.14%	0.00	1.0
2022B Construction Fund	\$	100,432,222	2.84%	0.00	1.0
2022C Construction Fund	\$	100,626,261	2.38%	0.03	11.5
2022D Construction Fund	\$	75,598,225	1.97%	0.25	91.4
2022E Construction Fund	\$	100,904,848	2.20%	0.52	190.8
Total	\$	825,918,316	1.65%	0.40	162.4



DC Water Finance Division Investment Analysis – By Maturity

Maturity Distribution	September 30, 2022	August 31, 2022	July 31, 2022
Overnight	\$ 454,372,783.96	\$438,347,571.06	\$406,122,266.43
Under 6 Months	156,232,485.59	181,217,371.78	194,050,648.02
6 - 12 Months	93,977,122.37	105,569,995.45	119,329,966.60
1 - 2 Years	67,401,606.16	71,022,252.40	61,006,495.95
2 - 3 Years	44,393,793.77	46,207,588.58	49,264,884.05
3 - 4 Years	7,422,009.60	7,049,767.36	6,975,938.49
4 - 5 Years	-	-	- .
5 Years and Over_	2,118,515.04	2,162,584.30	2,218,667.68



Over



DC Water Finance Division Investments – Issuer Allocation

	Credit Ratings			Investment Policy
	S&P / Moody's	Book Value		Limit
Bank Deposits				
TD Bank		159,102,534.91	19.3%	100.0%
Sub-Total Bank Deposits	-	159,102,534.91	19.3%	100.0%
Money Market Mutual Funds				
Allspring Treasury Plus MMF	AAAm	1,402,444.34	0.2%	50.0%
Allspring Government MMF	AAAm	255,465.80	0.0%	50.0%
Allspring 100% Treasury MMF	AAAm	114,353,838.39	13.8%	50.0%
Federated Treasury Obligations Fund	AAAm	179,258,500.52	21.7%	50.0%
Sub-Total Money Market Mutual Funds	_	295,270,249.05	35.8%	100.0%
U.S. Treasuries				
Treasury Note	AA+ / Aaa	196,469,597.62	23.8%	100.0%
Sub-Total Treasuries	-	196,469,597.62	23.8%	100.0%
Federal Agencies				
Fannie Mae	AA+ / Aaa	11,566,457.31	1.4%	40.0%
Federal Home Loan Bank	AA+ / Aaa	1,385,785.34	0.2%	40.0%
Freddie Mac	AA+ / Aaa	11,386,588.89	1.4%	40.0%
Sub-Total Federal Agencies	-	24,338,831.54	2.9%	80.0%
Mortgage-Backed Securities				
Fannie Mae	AA+ / Aaa	2,104,447.98	0.3%	5.0%
Freddie Mac	AA+ / Aaa	1,316,815.34	0.2%	5.0%
Sub-Total Mortgage-Backed Securities	_	3,421,263.32	0.4%	30.0%
Supranational Bonds				
African Development Bank	AAA / Aaa	802,779.81	0.1%	5.0%
Asian Development Bank	AAA / Aaa	2,916,645.06	0.4%	5.0%
Inter-American Development Bank	AAA / Aaa	1,995,293.10	0.2%	5.0%
International Bank for Reconstruction and Development	AAA / Aaa	1,775,054.98	0.2%	5.0%
Sub-Total Supranational Bonds	-	7,489,772.95	0.9%	30.0%

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided. Effective October 11, 2021, Wells Fargo Funds rebranded as Allspring Funds.



DC Water Finance Division Investments – Issuer Allocation (Continued)

	Credit Ratings			Investment Policy
	S&P / Moody's	Book Value		Limit
Commercial Paper				
ANZ	A-1+ / P-1	4,995,513.89	0.6%	5.0%
Citigroup	A-1 / P-1	5,295,355.00	0.6%	5.0%
Credit Suisse	A-1 / P-1	8,316,401.33	1.0%	5.0%
Collat Comm Paper V Co (JP Morgan)	A-1 / P-1	8,229,913.43	1.0%	5.0%
Goldman	A-1 / P-1	2,268,594.30	0.3%	5.0%
MUFG Bank	A-1 / P-1	5,290,973.24	0.6%	5.0%
Natixis	A-1 / P-1	5,289,884.76	0.6%	5.0%
Royal Bank of Canada NY	A-1+ / P-1	11,755,953.93	1.4%	5.0%
Toronto Dominion Bank	A-1+ / P-1	8,723,997.92	1.1%	5.0%
Toyota Motor Corporation	A-1+ / P-1	5,290,203.40	0.6%	5.0%
Westpac	A-1+ / P-1	2,270,673.05	0.3%	5.0%
Sub-Total Commercial Paper	-	67,727,464.25	8.2%	50.0%
FDIC Insured Certificates of Deposit				
CDARS - Placed by Industrial Bank	NR	15,939,290.83	1.9%	5.0%
Sub-Total FDIC-Insured Certificates of Deposit	_	15,939,290.83	1.9%	30.0%
Negotiable Certificates of Deposit				
Credit Agricole SA	A+ / Aa3	1,055,142.08	0.1%	5.0%
Sub-Total Negotiable Certificates of Deposit	_	1,055,142.08	0.1%	50.0%
Corporate Obligations				
Amazon	AA / A1	759,493.56	0.1%	5.0%
American Express Co	BBB+ / A2	1,006,417.80	0.1%	5.0%
American Honda Finance	A- / A3	493,615.65	0.1%	5.0%
ANZ Banking Group LTD	AA- / A1	411,060.74	0.0%	5.0%
Bank of America	A- / A2	1,438,843.51	0.2%	5.0%
Bank of Montreal	A- / A2	1,086,055.14	0.1%	5.0%
Bank of New York Mellon	A / A1	2,227,252.41	0.3%	5.0%
Bank of Nova Scotia Houston	A- / A2	681,524.95	0.1%	5.0%
BMW Financial Services NA LLC	A / A2	712,038.27	0.1%	5.0%
Bristol-Myers Squibb Co	A+ / A2	335,588.65	0.0%	5.0%
Brown-Forman Corp	A- / A1	341,256.22	0.0%	5.0%
DARS holdings are not managed by PFMAM, and we therefore ca	nnot guarantee the accura	cy of holdings information pr	rovided.	

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DC Water Finance Division Investments – Issuer Allocation (Continued)

	Credit Ratings			Investment Policy
	S&P / Moody's	Book Value		Limit
Corporate Obligations				
Burlington Northern Santa Fe	AA- / A3	353,296.18	0.0%	5.0%
Canadian Imperial Bank NY	A- / A2	978,980.14	0.1%	5.0%
Caterpillar Inc	A / A2	1,058,603.95	0.1%	5.0%
Charles Schwab	A / A2	418,147.55	0.1%	5.0%
Cintas	A- / A3	506,529.20	0.1%	5.0%
Citigroup Inc	BBB+ / A3	1,089,650.44	0.1%	5.0%
Colgate-Palmolive Company	AA- / Aa3	150,540.31	0.0%	5.0%
Comcast Corp	A- / A3	364,946.71	0.0%	5.0%
Commonwealth Bank of Australia	AA- / Aa3	1,691,832.34	0.2%	5.0%
Deere & Company	A / A2	954,613.09	0.1%	5.0%
General Dynamics Corp	A- / A3	496,417.72	0.1%	5.0%
Goldman Sachs Group Inc	BBB+ / A2	1,072,454.37	0.1%	5.0%
Hershey Company	A / A1	365,315.95	0.0%	5.0%
Home Depot Inc	A / A2	261,496.15	0.0%	5.0%
Honeywell International	A / A2	492,736.80	0.1%	5.0%
HSBC Holdings PLC	A- / A3	1,064,452.10	0.1%	5.0%
IBM Corp	A- / A3	1,057,466.67	0.1%	5.0%
JP Morgan	A- / A1	1,959,867.20	0.2%	5.0%
Macquarie Group LTD	A+ / A2	500,448.75	0.1%	5.0%
Morgan Stanley	A- / A1	1,069,542.95	0.1%	5.0%
MUFG	A- / A1	559,496.58	0.1%	5.0%
National Australia Bank	AA- / Aa3	1,078,274.33	0.1%	5.0%
National Bank of Canada	BBB+ / A3	1,043,881.43	0.1%	5.0%
National Rural Utilities Co Finance Corp	A- / A2	298,591.33	0.0%	5.0%
Nestle Holdings Inc	AA- / Aa3	1,465,940.20	0.2%	5.0%
Nordea Bank AB	AA- / Aa3	846,023.35	0.1%	5.0%
Paccar Financial Corp	A+ / A1	1,075,432.55	0.1%	5.0%
Praxair Inc	A / A2	507,796.27	0.1%	5.0%
Rabobank Nederland	A+ / Aa2	1,347,813.98	0.2%	5.0%
Roche Holding AG	AA / Aa2	1,832,275.91	0.2%	5.0%
Royal Bank of Canada	A / A1	989,063.27	0.1%	5.0%

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided.



DC Water Finance Division Investments – Issuer Allocation (Continued)

	Credit Ratings	•		Investment Policy
	S&P / Moody's	Book Value		Limit
Corporate Obligations				
Skandinaviska Enskilda	A+ / Aa3	1,147,000.49	0.1%	5.0%
State Street Corporation	A / A1	1,319,150.96	0.2%	5.0%
Sumitomo Mitsui Trust Holdings Inc	A / A1	1,051,184.71	0.1%	5.0%
Svenska Handelsbanken AB	AA- / Aa2	1,132,716.73	0.1%	5.0%
Swedbank AB	A+ / Aa3	500,009.74	0.1%	5.0%
Toronto Dominion Bank NY	A / A1	1,208,269.86	0.1%	5.0%
Toyota	A+ / A1	1,048,057.61	0.1%	5.0%
Truist Fin Corp	A- / A3	1,001,533.36	0.1%	5.0%
UBS AG London	A+ / Aa3	1,811,055.32	0.2%	5.0%
Unitedhealth Group Inc	A+ / A3	343,910.83	0.0%	5.0%
US Bank Cincinnati	AA- / A1	491,190.59	0.1%	5.0%
Wal-Mart Stores Inc.	AA / Aa2	651,103.30	0.1%	5.0%
Wells Fargo & Company	BBB+ / A1	1,042,646.21	0.1%	5.0%
Westpac Banking	AA- / Aa3	1,445,327.71	0.2%	5.0%
Sub-Total Corporate Obligations		50,638,232.09	6.1%	40.0%
Bank Notes				
US Bank Cincinnati	AA- / A1	470,854.21	0.1%	5.0%
Sub-Total Bank Notes	-	470,854.21	0.1%	40.0%
Municipal Obligations				
Avondale School District, Michigan	NR / Aa1	473,231.25	0.1%	5.0%
Florida State Board of Administration	AA / Aa3	245,770.53	0.0%	5.0%
Louisiana State	AA- / Aa2	481,040.00	0.1%	5.0%
Commonwealth of Massachusetts	NR / Aa1	958,009.84	0.1%	5.0%
Mississippi State	AA / Aa2	375,659.38	0.0%	5.0%
New York State Urban Development	AA+ / NR	1,105,659.09	0.1%	5.0%
Oaklahoma State Turnpike Authority	AA- / Aa3	355,713.55	0.0%	5.0%
Sub-Total Municipal Obligations	-	3,995,083.64	0.5%	30.0%
Grand Total	- -	\$ 825,918,316.49	100.0%	



DC Water Finance Division Certificate of Compliance

During the reporting period for the month ended September 30, 2022, the account(s) managed by PFM Asset Management ("PFMAM") were in compliance with the applicable investment policy and guidelines as furnished to PFMAM.

Acknowledged: PFM Asset Management LLC

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided.



DC Water Finance Division Book Value Performance As of September 30, 2022

	Trailing 1 Month		Trailing	Trailing 3 Months		6 Months	Trailing 12 Months	Trailing 24 Months
	Periodic	Annualized	Periodic	Annualized	Periodic	Annualized		
Rate Stabilization Fund	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.07%
Operating Reserve Accounts	0.03%	0.36%	0.02%	0.07%	0.17%	0.34%	0.47%	1.22%
Debt Service Reserve	0.03%	0.35%	0.09%	0.35%	0.17%	0.35%	0.34%	0.41%
2019A Construction Fund	0.127%	1.56%	0.28%	1.11%	0.30%	0.59%	0.30%	0.18%
2019C Construction Fund	0.127%	1.56%	0.25%	0.98%	0.27%	0.54%	0.30%	0.30%
2022B Construction Fund	0.16%	1.97%	0.27%	1.10%	n/a	n/a	n/a	n/a
2022C Construction Fund	0.11%	1.30%	0.35%	1.41%	n/a	n/a	n/a	n/a
2022D Construction Fund	0.16%	1.91%	0.46%	1.84%	n/a	n/a	n/a	n/a
2022E Construction Fund	0.17%	2.14%	0.52%	2.07%	n/a	n/a	n/a	n/a
Short Term Consolidated Composite	0.14%	1.64%	0.34%	1.36%	0.54%	1.09%	0.58%	0.36%
ICE BofA 3-Month Treasury Index ¹	0.26%	3.17%	0.70%	2.81%	1.00%	2.00%	1.10%	0.60%
Core (1+Years) Consolidated Composite	0.14%	1.65%	0.37%	1.46%	0.65%	1.30%	0.96%	1.00%
ICE BofA 1-3 Year Treasury Index ²	0.35%	4.30%	0.90%	3.61%	1.57%	3.16%	2.11%	1.20%

⁽¹⁾ The ICE Bank of America 3-Month Treasury Bill is an unmanaged index tracking the on-the-run Treasury Bill. The Index is produced and maintained by the Intercontinental Exchange.

⁽²⁾ The ICE Bank of America 1-3 Year Treasury is an unmanaged index tracking a basket of U.S. Treasuries with 1 to 3 year maturities. The Index is produced and maintained by the Intercontinental Exchange.



DC Water Finance Division Portfolio Holdings by Fund

DESCRIPTION	CUSIP	P	AR AMOUNT	COUPON RATE	MATURITY DATE	SETTLEMENT DATE	YTM AT COST	ORIGINAL COST	MARKET VALUE + ACCRUED INTEREST	AMORTIZED COST + ACCRUED INTEREST	TOTAL VALUE
Rate Stabilization Fund TD BANK BANK DEPOSIT		\$	35,643,912		10/1/2022		0.00% \$	35,643,912	\$ 35,643,912	\$ 35,643,912	
									,,.		\$ 35,643,912.00
Operating Reserve Accounts TD BANK BANK DEPOSIT		\$	00 202 002		10/1/2022		0.00% \$	00 202 002	e 00.000.000	\$ 99,282,882	
DC RESERVES TD BANK DEPOSIT		Ф	99,282,882 1,000,000		10/1/2022		0.00% \$	99,282,882 1,000,000	\$ 99,282,882 1,000,000	1,000,000	
ALLSPRING GOVERNMENT MMF			255,466		10/1/2022		2.68%	255,466	255,466	255,466	
INDUSTRIAL BANK CDARS			5,281,904	0.030	11/3/2022	11/4/2021	0.03%	5,281,904	5,283,341	5,283,341	
INDUSTRIAL BANK CDARS			5,188,585	0.300	1/5/2023	7/7/2022	0.30%	5,188,585	5,192,254	5,192,254	
INDUSTRIAL BANK CDARS INDUSTRIAL BANK CDARS			2,708,567 2,751,582	0.300 0.300	1/12/2023 1/12/2023	7/14/2022 7/14/2022	0.30% 0.30%	2,708,567 2,751,582	2,710,326 2,753,369	2,710,326 2,753,369	
AFRICAN DEVELOPMENT BANK SUPRANATL	008281BC0		800,000	0.750	4/3/2023	4/3/2020	0.80%	798,888	789,964	802,780	
INTL BK OF RECON AND DEV NOTE	459058JV6		715,000	0.125	4/20/2023	4/20/2021	0.23%	713,520	700,380	714,992	
AVONDALE SCH DIST, MI TXBL GO BONDS	054375VR8		470,000	1.650	5/1/2023	2/25/2020	1.65%	470,000	466,031	473,231	
FANNIE MAE NOTES	3135G04Q3		800,000	0.250	5/22/2023	5/22/2020	0.35%	797,592	781,761	800,204	
FANNIE MAE NOTES INTER-AMERICAN DEVEL BK NOTES	3135G04Q3 4581X0DM7		1,125,000 505,000	0.250 0.500	5/22/2023 5/24/2023	6/4/2020 4/24/2020	0.36% 0.51%	1,121,355 504,828	1,099,351 494,832	1,125,223 505,855	
FREDDIE MAC NOTES	3137EAES4		1,820,000	0.300	6/26/2023	6/26/2020	0.31%	1,814,686	1,770,627	1,819,900	
FANNIE MAE NOTES	3135G05G4		1,365,000	0.250	7/10/2023	7/10/2020	0.32%	1,362,065	1,325,949	1,365,012	
FANNIE MAE NOTES	3135G05G4		750,000	0.250	7/10/2023	10/8/2020	0.26%	749,730	728,544	750,346	
ASIAN DEVELOPMENT BANK NOTES	045167EV1		1,000,000	0.250	7/14/2023	7/14/2020	0.31%	998,330	969,396	1,000,099	
US TREASURY N/B NOTES FANNIE MAE NOTES (CALLABLE)	91282CCN9 3135G05R0		4,440,000 1,525,000	0.125 0.300	7/31/2023 8/10/2023	12/6/2021 8/12/2020	0.52% 0.36%	4,410,863 1,522,255	4,292,473 1,475,880	4,426,270 1,524,862	
FREDDIE MAC NOTES	3137EAEV7		1,810,000	0.300	8/24/2023	8/21/2020	0.28%	1,808,154	1,748,518	1,809,915	
US TREASURY N/B NOTES	91282CCU3		375,000	0.125	8/31/2023	9/27/2021	0.27%	373,945	361,095	374,539	
FREDDIE MAC NOTES	3137EAEW5		285,000	0.250	9/8/2023	9/4/2020	0.24%	285,052	274,749	285,062	
FREDDIE MAC NOTES	3137EAEW5		1,240,000	0.250	9/8/2023	9/4/2020	0.26%	1,239,591	1,195,401	1,240,071	
FREDDIE MAC NOTES US TREASURY NOTES	3137EAEW5 91282CDA6		750,000 2,000,000	0.250 0.250	9/8/2023 9/30/2023	10/8/2020 10/6/2021	0.26% 0.28%	749,760 1,998,906	723,025 1,920,639	750,043 1,999,464	
US TREASURY N/B NOTES	91282CDA6		3,650,000	0.250	10/31/2023	11/3/2021	0.28%	3,639,449	3,504,025	3,649,995	
MS ST TXBL GO BONDS	605581MY0		375,000	0.422	11/1/2023	8/6/2020	0.42%	375,000	358,672	375,659	
US TREASURY NOTES	91282CAW1		4,000,000	0.250	11/15/2023	12/3/2020	0.22%	4,003,750	3,826,277	4,005,205	
INTL BK RECON & DEVELOP NOTES	459058JM6		1,060,000	0.250	11/24/2023	11/24/2020	0.32%	1,057,721	1,013,203	1,060,063	
US TREASURY N/B NOTES US TREASURY N/B NOTES	91282CDM0		2,050,000	0.500	11/30/2023	12/3/2021	0.58% 0.62%	2,046,717	1,965,038	2,051,525	
FREDDIE MAC NOTES	91282CDM0 3137EAFA2		7,500,000 1,155,000	0.500 0.250	11/30/2023 12/4/2023	12/6/2021 12/4/2020	0.62%	7,482,715 1,153,857	7,189,165 1,102,442	7,502,456 1,155,490	
BANK OF MONTREAL CORPORATE NOTES	06368EA36		385,000	0.450	12/8/2023	12/8/2020	0.47%	384,750	366,084	385,445	
CANADIAN IMPERIAL BANK CORPORATE NOTES	13607GRS5		425,000	0.500	12/14/2023	12/14/2020	0.52%	424,783	404,540	425,545	
OK ST TURNPIKE AUTH TXBL REV BONDS	679111ZR8		355,000	0.804	1/1/2024	10/29/2020	0.80%	355,000	338,780	355,714	
US TREASURY NOTES	91282CBE0		3,250,000	0.125	1/15/2024	2/3/2021	0.18%	3,244,795	3,080,744	3,248,583	
US TREASURY NOTES TORONTO-DOMINION BANK CORPORATE NOTES	91282CBM2 89114QCQ9		3,000,000 500,000	0.125 0.550	2/15/2024 3/4/2024	3/3/2021 3/4/2021	0.27% 0.58%	2,986,992 499,555	2,833,135 470,491	2,994,427 499,995	
BANK OF MONTREAL CORPORATE NOTES	06368FAG4		700,000	2.150	3/8/2024	3/8/2022	2.19%	699,510	674,017	700,610	
NY ST URBAN DEV CORP TXBL REV BONDS	650036DS2		695,000	0.620	3/15/2024	12/23/2020	0.62%	695,000	659,531	695,192	
GOLDMAN SACHS GROUP INC CORPORATE NOTES	38141GZP2		575,000	3.000	3/15/2024	3/15/2022	3.05%	574,488	558,590	575,395	
CHARLES SCHWAB CORP NOTES (CALLABLE)	808513BN4		425,000	0.750	3/18/2024	3/7/2022	1.90%	415,319	402,335	418,148	
SWEDBANK AB CORPORATE NOTES COMCAST CORP (CALLABLE) CORPORATE NOTES	87020PAM9 20030NCR0		500,000 350,000	0.850 3.700	3/18/2024 4/15/2024	3/18/2021 2/24/2022	0.87% 1.96%	499,705 362,677	470,333 350,141	500,010 364,947	
BANK OF NOVA SCOTIA CORPORATE NOTES	0641593X2		450,000	0.700	4/15/2024	4/19/2021	0.71%	449,892	422,385	451,397	
US TREASURY N/B NOTES	91282CBV2		5,500,000	0.375	4/15/2024	12/6/2021	0.75%	5,452,305	5,186,399	5,478,391	
US TREASURY NOTES	912828X70		700,000	2.000	4/30/2024	4/5/2021	0.37%	734,754	680,812	723,747	
UNITEDHEALTH GROUP INC (CALLABLE) CORP N	91324PEB4		350,000	0.550	5/15/2024	2/24/2022	1.78%	340,662	328,467	343,911	
NORDEA BANK AB CORPORATE NOTES LA ST TXBL GO BONDS	65559CAC5 546417DP8		375,000 480,000	0.625 0.650	5/24/2024 6/1/2024	5/24/2021 10/14/2020	0.63% 0.65%	374,955 480,000	348,952 450,805	375,802 481,040	
ASIAN DEVELOPMENT BANK CORPORATE NOTES	045167FE8		1,915,000	0.650	6/11/2024	6/9/2021	0.40%	1,913,851	1,794,562	1,916,547	
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CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided. Effective October 11, 2021, Wells Fargo Funds rebranded as Allspring Funds.



DC Water Finance Division Portfolio Holdings by Fund (Continued)

77 46 66 7 10 1110					•	· '		MARKET VALUE +	AMORTIZED COST +	
DESCRIPTION	CUSIP	PAR AMOUNT	COUPON RATE	MATURITY DATE	SETTLEMENT DATE	YTM AT COST	ORIGINAL COST	ACCRUED INTEREST	ACCRUED INTEREST	TOTAL VALUE
Operating Reserve Accounts										
SVENSKA HANDELSBANKEN AB CORPORATE NOTES	86959LAG8	425,000	0.550	6/11/2024	6/11/2021	0.58%	424,673	395,911	425,529	
US TREASURY N/B NOTES	91282CCG4	2,850,000	0.250	6/15/2024	7/7/2021	0.47%	2,831,520	2,663,290	2,841,382	
US TREASURY N/B NOTES	91282CEX5	1,500,000	3.000	6/30/2024	8/8/2022	3.08%	1,497,715	1,478,560	1,509,265	
US TREASURY N/B NOTES	91282CCL3	580,000	0.375	7/15/2024	8/9/2021	0.38%	579,932	541,855	580,420	
US TREASURY N/B NOTES	91282CCL3	1,025,000	0.375	7/15/2024	8/10/2021	0.41%	1,023,919	957,588	1,025,155	
ROYAL BANK OF CANADA CORPORATE NOTES ROYAL BANK OF CANADA CORPORATE NOTES	78016EZH3 78016EZU4	485,000 500,000	3.970 0.650	7/26/2024 7/29/2024	7/28/2022 7/30/2021	3.97% 0.64%	485,000 500,220	481,152 463,296	488,370 500,694	
AMERICAN EXPRESS CO CORP NOTES (CALLABLE	025816CG2	500,000	2.500	7/30/2024	2/24/2022	2.04%	505,465	480,965	500,694	
BANK OF NOVA SCOTIA CORPORATE NOTES	0641596E1	230,000	0.650	7/31/2024	8/3/2021	0.68%	229,795	212,342	230,128	
NATIONAL BANK OF CANADA CORPORATE NOTES	63307A2P9	500,000	0.750	8/6/2024	2/24/2022	2.17%	483,135	462,064	487,839	
PACCAR FINANCIAL CORP CORPORATE NOTES	69371RR40	375,000	0.500	8/9/2024	2/24/2022	1.88%	362,659	348,342	365,943	
UBS AG LONDON CORPORATE NOTES	902674YK0	355.000	0.700	8/9/2024	8/9/2021	0.71%	354,854	327,005	355,269	
BMW US CAPITAL LLC CORPORATE NOTES	05565EBU8	375,000	0.750	8/12/2024	2/24/2022	2.02%	363,630	347,589	366,780	
US TREASURY N/B NOTES	91282CCT6	2,250,000	0.375	8/15/2024	9/3/2021	0.41%	2,247,539	2,093,578	2,249,515	
CREDIT AGRICOLE CIB NY CERT DEPOS	22536AZR8	1,050,000	4.100	8/16/2024	8/19/2022	4.07%	1,050,000	1,055,142	1,055,142	
COOPERAT RABOBANK UA/NY CORPORATE NOTES	21688AAU6	595,000	3.875	8/22/2024	8/22/2022	3.90%	594,726	585,843	597,239	
US TREASURY NOTES	912828YE4	7,500,000	1.250	8/31/2024	12/6/2021	0.83%	7,584,082	7,094,357	7,566,945	
SKANDINAVISKA ENSKILDA CORPORATE NOTES	83051GAS7	440,000	0.650	9/9/2024	9/9/2021	0.70%	439,375	403,809	439,771	
NESTLE HOLDINGS INC CORP NOTES (CALLABLE	641062AU8	1,090,000	0.606	9/14/2024	9/14/2021	0.61%	1,090,000	1,008,158	1,090,312	
US TREASURY N/B NOTES	91282CCX7	2,000,000	0.375	9/15/2024	10/6/2021	0.51%	1,991,875	1,854,706	1,994,927	
JPMORGAN CHASE & CO CORPORATE NOTES (CAL	46647PBS4	375,000	0.653	9/16/2024	9/16/2020	0.65%	375,000	357,886	375,102	
JPMORGAN CHASE & CO CORPORATE NOTES (CAL	46647PBS4	125,000	0.653	9/16/2024	9/30/2020	0.66%	124,968	119,295	125,018	
INTER-AMERICAN DEVEL BK NOTES	4581X0DZ8	1,490,000	0.500	9/23/2024	9/23/2021	0.52%	1,488,897	1,383,400	1,489,438	
BANK OF NY MELLON CORP (CALLABLE) CORPOR	06406RAX5	350,000	0.850	10/25/2024	12/9/2021	1.18%	346,752	324,535	348,956	
US TREASURY NOTES	912828YM6	2,625,000	1.500	10/31/2024	5/6/2021	0.44%	2,720,874	2,497,923	2,698,746	
FEDERAL HOME LOAN BANK NOTES (CALLABLE) WESTPAC BANKING CORP CORPORATE NOTES	3130APQ81	1,450,000 740,000	1.000 1.019	11/8/2024 11/18/2024	8/9/2022 11/18/2021	3.40% 1.02%	1,375,203 740,000	1,358,552 687,308	1,385,785 742,786	
COOPERATIEVE RABOBANK UA CORPORATE NOTES	961214EU3 21688AAS1	750,000	1.019	1/18/2024	1/12/2022	1.02%	740,000	692,922	742,786 750,575	
NATIONAL AUSTRALIA BANK CORPORATE NOTES	6325C0DZ1	1,075,000	1.375	1/12/2025	1/12/2022	1.46%	1,075,000	995,622	1,078,274	
AMERICAN HONDA FINANCE CORPORATE NOTES	02665WEA5	500,000	1.500	1/13/2025	2/24/2022	2.23%	489,890	465,747	493,616	
UBS AG LONDON (CALLABLE) CORPORATE NOTES	902674YU8	750,000	1.375	1/13/2025	1/13/2022	1.45%	748,245	692,630	750,897	
TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	89236TJT3	500.000	1.450	1/13/2025	2/24/2022	2.08%	491,285	465,262	494,667	
MASSACHUSETTS CMNWLTH MUNICIPAL BONDS	576004GY5	955,000	3.660	1/15/2025	8/30/2022	3.66%	955,000	942,052	958,010	
US BANK NA CINCINNATI (CALLABLE) CORPORA	90331HPL1	475,000	2.050	1/21/2025	10/14/2020	0.70%	501,937	449,380	491,191	
GOLDMAN SACHS GROUP INC (CALLABLE) CORP	38141GZH0	500,000	1.757	1/24/2025	2/24/2022	2.17%	494,240	476,867	497,059	
US BANK NA CINCINNATI CORP NOTE (CALLABL	90331HMS9	450,000	2.800	1/27/2025	3/8/2021	0.95%	481,631	432,384	470,854	
LINDE INC/CT (CALLABLE) CORPORATE NOTES	74005PBN3	500,000	2.650	2/5/2025	3/8/2022	2.13%	507,285	479,508	507,796	
NATIONAL RURAL UTIL COOP CORPORATE NOTES	63743HFC1	300,000	1.875	2/7/2025	2/24/2022	2.21%	297,174	281,503	298,591	
JPMORGAN CHASE & CO CORP NOTES (CALLABLE	46647PBY1	305,000	0.563	2/16/2025	2/16/2021	0.56%	305,000	285,292	305,215	
ANZ NEW ZEALAND INTL/LDN CORPORATE NOTES	00182EBP3	410,000	2.166	2/18/2025	2/18/2022	2.17%	410,000	383,024	411,061	
AMERICAN EXPRESS CO CORP NOTES (CALLABLE	025816CQ0	175,000	2.250	3/4/2025	3/4/2022	2.29%	174,823	164,497	175,153	
AMERICAN EXPRESS CO CORP NOTES (CALLABLE	025816CQ0	325,000	2.250	3/4/2025	3/4/2022	2.31%	324,418	305,494	325,079	
JOHN DEERE CAPITAL CORP CORPORATE NOTES	24422EWB1	190,000	2.125	3/7/2025	3/7/2022	2.14%	189,918	179,211	190,203	
JOHN DEERE CAPITAL CORP CORPORATE NOTES	24422EWB1	310,000	2.125	3/7/2025	3/7/2022	2.06%	310,620	292,397	310,942	
ROCHE HOLDINGS INC (CALLABLE) CORPORATE	771196BT8	1,830,000	2.132	3/10/2025	3/10/2022	2.13%	1,830,000	1,728,405	1,832,276	
SUMITOMO MITSUI TR BK LT CORPORATE NOTES	86563VAZ2	700,000	2.550	3/10/2025	3/10/2022	2.58%	699,398	656,115	700,552	
COMMONWEALTH BANK AUST CORPORATE NOTES	2027A0KH1	1,690,000	2.296	3/14/2025	3/14/2022	2.30%	1,690,000	1,591,242	1,691,832	
BANK OF AMERICA CORP CORP NOTES (CALLABL	06051GHR3	700,000	3.458	3/15/2025	7/26/2021	1.53%	747,635	678,964	727,342	
NEW YORK ST DORM AUTH MUNICIPAL BONDS MACQUARIE BANK LTD CORPORATE NOTES	64990FY24	410,000	2.566	3/15/2025	3/25/2022	2.57% 3.23%	410,000	392,764	410,468	
BMW US CAPITAL LLC CORP NOTES	55608PBJ2	500,000 340,000	3.231 3.250	3/21/2025 4/1/2025	3/21/2022	3.23%	500,000	478,068	500,449	
BURLINGTN NORTH SANTA FE CORP NOTES (CAL	05565EBZ7 12189LAV3	340,000	3.250	4/1/2025	4/1/2022 5/17/2022	3.28%	339,680 347,753	331,114 341,154	345,259 353,296	
PACCAR FINANCIAL CORP CORPORATE NOTES	69371RR73	700,000	2.850	4/7/2025	5/17/2022 4/7/2022	2.86%	347,753 699,818	341,154 679,292	709,490	
AMAZON.COM INC CORPORATE NOTES	023135CE4	750,000	3.000	4/13/2025	4/13/2022	3.06%	748,808	733,874	759,494 759,494	
BROWN-FORMAN CORP NOTES (CALLABLE)	115637AS9	325,000	3.500	4/15/2025	3/8/2022	2.10%	338,637	320,113	341,256	
HOME DEPOT INC (CALLABLE) CORPORATE NOTE	437076CM2	110,000	2.700	4/15/2025	3/28/2022	2.76%	109,808	106,385	111,350	
BANK OF NY MELLON (CALLABLE) CORP NOTES	06406RAN7	475,000	1.600	4/24/2025	3/8/2021	0.91%	488,329	440,620	486,481	
D. L. C. III MELLOII (O'LE DEL) CON NOTE	0040014714/	473,000	1.000	7,27,2020	3/0/2021	3.3170	+00,329	440,020	100,001	

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided.

MARKET VALUE + AMORTIZED COST +



DC Water Finance Division Portfolio Holdings by Fund (Continued)

DESCRIPTION	CUSIP	PAR AMOUNT	COUPON RATE	MATURITY DATE	SETTLEMENT DATE	YTM AT COST	ORIGINAL COST	ACCRUED INTEREST	ACCRUED INTEREST	TOTAL VALUE
One and the second of the seco										
Operating Reserve Accounts BANK OF NY MELLON CORP (CALLABLE) CORP N	06406RBC0	700.000	3.350	4/25/2025	4/26/2022	3.35%	699,902	685,537	710.013	
BANK OF AMERICA CORP NOTES (CALLABLE)	06051GKS7	700,000	3.841	4/25/2025	4/27/2022	3.84%	700,000	692,057	711,502	
CINTAS CORPORATION NO. 2 CORP NOTE (CALL	17252MAP5	300,000	3.450	5/1/2025	5/3/2022	3.46%	299,934	294,810	304,198	
CINTAS CORPORATION NO. 2 CORP NOTE (CALL	17252MAP5	200,000	3.450	5/1/2025	5/4/2022	3.55%	199,414	196,540	202,331	
CITIGROUP INC (CALLABLE) CORPORATE NOTES	172967MX6	350,000	0.981	5/1/2025	2/24/2022	1.91%	339,955	325,381	343,279	
CATERPILLAR FINL SERVICE CORPORATE NOTES	14913R2V8	135,000	3,400	5/13/2025	5/13/2022	3.40%	134,987	132,192	136,748	
CATERPILLAR FINL SERVICE CORPORATE NOTES	14913R2V8	415.000	3,400	5/13/2025	5/13/2022	3.44%	414,473	406,367	419,950	
GENERAL DYNAMICS CORP (CALLABLE) CORP NO	369550BG2	475,000	3.500	5/15/2025	3/8/2022	2.22%	493,634	467,462	496,418	
WELLS FARGO & COMPANY CORP NOTES (CALLAB	95000U2T9	500.000	0.805	5/19/2025	2/24/2022	1.83%	483,965	465,010	488.417	
HSBC HOLDINGS PLC (CALLABLE) CORPORATE N	404280CS6	500,000	0.976	5/24/2025	2/24/2022	2.02%	483,715	460,327	488,446	
HONEYWELL INTL CORP NOTES (CALLABLE)	438516CB0	500,000	1.350	6/1/2025	3/8/2022	2.09%	488,465	462,192	492,737	
JPMORGAN CHASE & CO (CALLABLE) CORP NOTE	46647PCH7	470,000	0.824	6/1/2025	6/1/2021	0.82%	470,000	436,298	471,291	
HERSHEY CO CORP NOTES (CALLABLE)	427866BF4	375,000	0.900	6/1/2025	3/8/2022	2.02%	361,894	340,419	365,316	
TRUIST FINANCIAL CORP NOTES (CALLABLE)	05531FBE2	475,000	3.700	6/5/2025	2/24/2022	2.31%	495,800	464,409	497,557	
JOHN DEERE CAPITAL CORP CORPORATE NOTES	24422EWF2	295,000	3.400	6/6/2025	6/6/2022	3.41%	294,932	288,320	298,143	
NORDEA BANK ABP CORPORATE NOTES	65558RAA7	465,000	3.600	6/6/2025	6/8/2022	3.60%	464,963	450,003	470,221	
TORONTO-DOMINION BANK CORPORATE NOTES	89115A2A9	700,000	3.766	6/6/2025	6/8/2022	3.77%	700,000	683,845	708,275	
SKANDINAVISKA ENSKILDA CORPORATE NOTES	830505AX1	700,000	3.700	6/9/2025	6/9/2022	3.75%	699,076	679,543	707,230	
NATIONAL BANK OF CANADA CORP NOTES (CALL	63307A2S3	550,000	3.750	6/9/2025	6/9/2022	3.78%	549,582	539,489	556,042	
SVENSKA HANDELSBANKEN AB CORPORATE NOTES	86959LAJ2	700,000	3.650	6/10/2025	6/10/2022	3.69%	699,230	679,146	707,187	
TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	89236TKC8	225,000	3.950	6/30/2025	6/30/2022	3.98%	224,786	222,272	227,051	
FL ST BOARD OF ADMIN TXBL REV BONDS	341271AD6	245,000	1.258	7/1/2025	9/16/2020	1.26%	245,000	223,167	245,771	
JP MORGAN CHASE CORP NOTES (CALLABLE)	46625HMN7	675,000	3.900	7/15/2025	5/4/2022	3.74%	678,119	657,280	683,242	
US TREASURY N/B NOTES	91282CEY3	2,125,000	3.000	7/15/2025	8/8/2022	3.14%	2,116,948	2,067,458	2,130,866	
US TREASURY N/B NOTES US TREASURY N/B NOTES	91282CEY3 91282CEY3	935,000	3.000 3.000	7/15/2025 7/15/2025	8/9/2022 9/2/2022	3.20% 3.54%	929,741 2,019,891	909,681 1,994,488	935,946 2,033,760	
MORGAN STANLEY CORP NOTES	6174468C6	2,050,000 225,000	4.000	7/23/2025	7/11/2022	3.96%	2,019,691	219,916	226,904	
IBM CORP CORPORATE NOTES	459200KS9	1,050,000	4.000	7/27/2025	7/11/2022	4.00%	1,050,000	1,035,674	1,057,467	
CANADIAN IMPERIAL BANK CORPORATE NOTES	13607H6M9	550,000	3.945	8/4/2025	8/4/2022	3.95%	550,000	535,308	553,435	
UBS GROUP AG CORP NOTES (CALLABLE)	902613AR9	700,000	4.490	8/5/2025	8/5/2022	4.49%	700,000	687,012	704,889	
CATERPILLAR FINL SERVICE CORPORATE NOTES	14913R2Z9	500,000	3.650	8/12/2025	8/12/2022	3.69%	499,395	488,095	501,907	
COLGATE-PALMOLIVE CO CORPORATE NOTES	194162AM5	150,000	3.100	8/15/2025	8/9/2022	3.13%	149,862	145,129	150,540	
TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	89236TKF1	180,000	3.650	8/18/2025	8/18/2022	3.64%	180,050	175,101	180,833	
TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	89236TKF1	145,000	3.650	8/18/2025	8/18/2022	3.68%	144,870	141,054	145,507	
WESTPAC BANKING CORP CORPORATE NOTES	961214FA6	700,000	3.735	8/26/2025	5/26/2022	3.74%	700,000	680,589	702,542	
JOHN DEERE CAPITAL CORP CORPORATE NOTES	24422EWJ4	155,000	4.050	9/8/2025	9/8/2022	4.07%	154,923	153,133	155,325	
WALMART INC CORPORATE NOTES	931142EW9	650,000	3.900	9/9/2025	9/9/2022	3.92%	649,545	639,716	651,103	
NESTLE HOLDINGS INC CORP NOTE	641062BA1	375,000	4.000	9/12/2025	9/13/2022	4.01%	374,876	369,026	375,628	
HOME DEPOT INC NOTES (CALLABLE)	437076CR1	150,000	4.000	9/15/2025	9/19/2022	4.01%	149,946	147,586	150,147	
SUMITOMO MITSUI TR BK LT CORPORATE NOTES	86563VBC2	350,000	4.800	9/15/2025	9/15/2022	4.81%	349,885	345,279	350,633	
STATE ST BANK & TR CORP NOTES (CALLABLE)	857477BE2	500,000	2.354	11/1/2025	12/7/2021	1.46%	516,915	477,207	517,064	
BRISTOL-MYERS SQUIBB CO CORPORATE NOTES	110122DN5	350,000	0.750	11/13/2025	2/24/2022	2.23%	331,618	312,211	335,589	
FHMS K053 A2	3137BN6G4	700,000	2.995	12/1/2025	8/9/2022	3.36%	691,934	670,589	693,681	
CITIGROUP INC CORP NOTES (CALLABLE)	17327CAN3	350,000	2.014	1/25/2026	2/24/2022	2.47%	344,043	322,910	346,247	
FNA 2016-M3 A2	3136ARTE8	628,952	2.702	2/1/2026	9/6/2022	3.76%	607,651	595,645	609,068	
STATE STREET CORP (CALLABLE) CORPORATE N	857477BR3	315,000	1.746	2/6/2026	2/7/2022	1.75%	315,000	292,316	315,840	
MORGAN STANLEY CORP NOTES (CALLABLE)	61747YEM3	840,000	2.630	2/18/2026	2/18/2022	2.63%	840,000	784,839	842,639	
HSBC HOLDINGS PLC CORP NOTES (CALLABLE)	404280DA4	575,000	2.999	3/10/2026	3/10/2022	3.00%	575,000	532,210	576,006	
STATE STREET CORP NOTES (CALLABLE) MITSUBISHI UFJ FIN GRP CORP NOTES (CALLA	857477BM4 606822CF9	475,000 550,000	2.901 3.837	3/30/2026 4/17/2026	2/7/2022 4/19/2022	2.15% 3.84%	489,112 550,000	448,164 533,999	486,247 559,497	
WELLS FARGO & COMPANY CORP NOTES (CALLAB	95000U2X0	545,000	3.837	4/25/2026	4/19/2022	3.84%	545,000	533,999	559,497 554,229	
BANK OF NEW YORK MELLON CORP NOTES (CALLAB	06406RBJ5	210,000	4.414	7/24/2026	7/26/2022	4.41%	210,000	206,891	211,674	
BANK OF NEW YORK MELLON CORP NOTES (CALL BANK OF NEW YORK MELLON CORP NOTES (CALL	06406RBJ5	465,000	4.414	7/24/2026	7/26/2022	4.41%	466,516	458,116	470,129	
TRUIST FIN CORP NOTES (CALLABLE)	89788MAH5	235.000	4.260	7/28/2026	7/28/2022	4.26%	235.000	230.977	236.752	
TRUIST FIN CORP NOTES (CALLABLE)	89788MAH5	265,000	4.260	7/28/2026	7/28/2022	4.23%	265.265	260.463	267,225	
		,000	50				==3,200	==0,100		

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DC Water Finance Division Portfolio Holdings by Fund (Continued)

DESCRIPTION	CUSIP	PAR AMOU	NT COUPON RATE	MATURITY DATE	SETTLEMENT DATE	YTM AT COST	ORIGINAL COST	MARKET VALUE + ACCRUED INTEREST	AMORTIZED COST + ACCRUED INTEREST	TOTAL VALUE
Operating Reserve Accounts										
CITIGROUP INC CORP NOTES (CALLABLE)	172967NX5		,000 5.61		9/29/2022	5.61%	400,000	398,196	400,125	
FG J20795	31306X3C5		,222 2.50		3/24/2020	2.35%	207,275	194,118	207,014	
FANNIE MAE POOL FR ZS6941	3138MRLV1 3132A7WA5		,298 2.50 ,387 2.00		2/18/2020 5/18/2020	2.25% 1.61%	223,204 217,399	207,223 195,432	222,362 215,921	
FG J23552	31307B5M8		,230 2.50		2/18/2020	2.25%	200,989	186,516	200,200	
FN BM4614	3140J9DU2		,507 3.00		8/17/2021	2.35%	311.702	275,621	310,566	
FN FM5616	3140X9G25		,705 3.00		9/21/2021	2.49%	365,638	325,532	364,951	
FN FM0047	3140X3BR8	320	,688 3.00	0 12/1/2034	6/17/2021	2.45%	340,982	301,775	339,839	
FN FM3770	3140X7FL8	243	,451 3.00	0 7/1/2035	8/19/2020	2.48%	259,313	228,265	257,663	\$ 259,581,430.28
Debt Service Reserve										\$ 259,561,450.26
ALLSPRING TREASURY PLUS MMF		\$ 1,402		10/1/2022		2.64% \$	1,402,444		\$ 1,402,444	
US TREASURY NOTES	912828TY6	3,740				0.13%	3,801,798	3,755,943	3,769,839	
FANNIE MAE NOTES	3135G05G4	6,000			7/10/2020	0.31%	5,990,040	5,828,349	6,000,810	
FREDDIE MAC NOTES	3137EAEW5	4,32			9/4/2020	0.24%	4,326,341	4,169,442	4,326,108	
US TREASURY NOTES	9128285D8	100	,000 2.87	5 9/30/2023	7/30/2021	0.23%	105,723	98,695	102,638	\$ 15,601,839.51
CSO LTCP Appropriations Account										
TD BANK BANK DEPOSIT		\$	386	10/1/2022		0.00% \$	386	\$ 386		\$ 385.79
Capital Project Accounts										
TD BANK - DEPOSITS (DC WATER - COVID RESIDENTIAL RELIEF FUND)		\$ 1,797		10/1/2022		0.00%				
TD BANK - DEPOSITS (DC WATER - CAP MULTI-FAMILY BLDGS)		4,593		10/1/2022		0.00%	4,593,006	4,593,006	4,593,006	
TD BANK - DEPOSITS (DC WATER - CAP FY2022 TARGETED ASSIST.)			,364	10/1/2022		0.00%	808,364	808,364 7,286,500	808,364	
TD BANK - REPLACEMENT OF WATER MAINS AT MASS AVE TD BANK - DEPOSITS (DISTRICT FUNDS)		7,286 2,14		10/1/2022 10/1/2022		0.00% 0.00%	7,286,500 2,144,027	2,144,027	7,286,500 2,144,027	
TD BANK - DEPOSITS (DOEE - CAP3 + NON-PROFIT RELIEF)		1,666		10/1/2022		0.00%	1,666,964	1,666,964	1,666,964	
TD BANK - DEPOSITS (DOEE - LEAD SERVICE LINE-LRPAP)		3,222		10/1/2022		0.00%	3,222,213	3,222,213	3,222,213	
TD BANK - DEPOSITS (DOEE - LEAD SERVICE LINE-ERW)		1,656		10/1/2022		0.00%	1,656,539	1,656,539	1,656,539	
2019A Construction Fund										\$ 23,175,354.85
ALLSPRING 100% TREASURY MMF		\$ 13,897	478	10/1/2022		2.14% \$	13,897,478	\$ 13,897,478	\$ 13,897,478	
ALEST KING 100% THE LOCKT WINI		ψ 10,000	,470	10/1/2022		2.1470 4	10,007,470	Ψ 10,007,470		\$ 13,897,477.64
2019C Construction Fund ALLSPRING 100% TREASURY MMF		£ 400.45	204	40/4/0000		0.440/_0	400 450 004	6 400 450 004	A 400 450 004	
ALLSPRING 100% TREASURY MMF		\$ 100,456	,361	10/1/2022		2.14% \$	100,456,361	\$ 100,456,361		\$ 100,456,360.75
2022B Construction Fund										, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
FEDERATED TREASURY OBLIGATIONS FUND		\$ 100,432	,222	10/1/2022		2.84% \$	100,432,222	\$ 100,432,222		\$ 100,432,221.75
2022C Construction Fund										¥ 100,402,221.70
FEDERATED TREASURY OBLIGATIONS FUND		\$ 60,212		10/1/2022		2.84% \$				
AUST & NZ BANKING GROUP COMM PAPER	05253CKL9	5,000		10/20/2022	4/22/2022	1.71%	4,957,264	4,991,230	4,995,514	
COLLAT COMM PAPER V CO COMM PAPER	19424JKM7	4,010		10/21/2022	4/22/2022	1.79%	3,974,117	4,001,912	4,006,057	
CREDIT SUISSE NEW YORK COMM PAPER	2254EBKM2	3,025		10/21/2022	4/22/2022 4/22/2022	1.77% 1.85%	2,998,237	3,019,301	3,022,059	
TORONTO DOMINION BANK COMM PAPER MUFG BANK LTD/NY COMM PAPER	89119BKQ8 62479MKX0	5,000 3,025		10/24/2022 10/31/2022	4/22/2022	1.85% 1.83%	4,952,979 2,995,799	4,989,665 3,016,100	4,994,154 3,020,437	
TOYOTA MOTOR CREDIT CORP COMM PAPER	89233HKX1	3,02		10/31/2022		1.83%	2,995,799	3,015,995	3,020,437	
US TREASURY NOTES	9128283C2	9,260				1.79%	9,290,384	9,327,374	9,342,325	
ROYAL BANK OF CANADA NY COMM PAPER	78015DKX7	5,000	,	10/31/2022	4/22/2022	1.84%	4,951,467	4,985,830	4,992,417	
NATIXIS NY BRANCH COMM PAPER	63873KL13	3,025		11/1/2022		1.90%	2,994,985	3,016,055	3,020,103	
		-,	•				,,	-,,		\$ 100,626,261.12

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided. Effective October 11, 2021, Wells Fargo Funds rebranded as Allspring Funds.



DC Water Finance Division Portfolio Holdings by Fund (Continued)

			COUPON	MATURITY	SETTLEMENT	YTM AT		MARKET VALUE +	AMORTIZED COST +	
DESCRIPTION	CUSIP	PAR AMOUNT	RATE	DATE	DATE	COST	ORIGINAL COST	ACCRUED INTEREST	ACCRUED INTEREST	TOTAL VALUE
2022D Construction Fund										
FEDERATED TREASURY OBLIGATIONS FUND		\$ 7,985,065		10/1/2022		2.84% \$	7,985,065	\$ 7,985,065	\$ 7,985,065	
ROYAL BANK OF CANADA NY COMM PAPER	78015DMK3	3,750,000	-	12/19/2022	4/22/2022	2.14%	3,697,030	3,720,720	3,732,636	
TOYOTA MOTOR CREDIT CORP COMM PAPER	89233HMN1	2,280,000	-	12/22/2022	4/25/2022	2.02%	2,249,626	2,260,579	2,269,665	
GOLDMAN SACHS INTERNATIO COMM PAPER	38150UMT5	2,280,000	-	12/27/2022	4/25/2022	2.10%	2,247,749	2,259,482	2,268,594	
TORONTO DOMINION BANK COMM PAPER	89119BMW3	3,750,000	-	12/30/2022	4/22/2022	2.18%	3,693,563	3,717,641	3,729,844	
US TREASURY NOTES	912828N30	32,185,000	2.125	12/31/2022	4/25/2022	1.63%	32,291,864	32,252,236	32,396,740	
COLLAT COMM PAPER V CO COMM PAPER	19424JNC6	1,205,000	-	1/12/2023	4/22/2022	2.18%	1,185,929	1,191,173	1,197,588	
CITIGROUP GLOBAL MARKETS COMM PAPER	17327BND3	2,285,000	-	1/13/2023	4/22/2022	2.29%	2,247,012	2,260,848	2,270,148	
CREDIT SUISSE NEW YORK COMM PAPER	2254EBNH0	2,285,000	-	1/17/2023	4/22/2022	2.27%	2,246,783	2,259,104	2,269,713	
MUFG BANK LTD/NY COMM PAPER	62479MNH2	2,285,000	-	1/17/2023	4/22/2022	2.14%	2,248,840	2,258,588	2,270,536	
WESTPAC BANKING CORP COMM PAPER	9612C1NH6	2,285,000	-	1/17/2023	4/22/2022	2.12%	2,249,183	2,260,370	2,270,673	
NATIXIS NY BRANCH COMM PAPER	63873KNH6	2,285,000	-	1/17/2023	4/25/2022	2.26%	2,247,377	2,258,992	2,269,782	
US TREASURY NOTES	9128283U2	2,400,000	2.375	1/31/2023	4/22/2022	1.79%	2,410,688	2,398,728	2,414,194	
US TREASURY NOTES	912828P79	8,255,000	1.500	2/28/2023	4/22/2022	1.87%	8,228,881	8,188,213	8,253,046	
									\$	75,598,225.06
2022E Construction Fund										
FEDERATED TREASURY OBLIGATIONS FUND	7004501440	\$ 10,628,556		10/1/2022	4/00/0000	2.84% \$				
ROYAL BANK OF CANADA NY COMM PAPER	78015DMK3	3,045,000	-	12/19/2022	4/22/2022	2.14%	3,001,989	3,021,225	3,030,901	
COLLAT COMM PAPER V CO COMM PAPER	19424JNC6	3,045,000	-	1/12/2023	4/22/2022	2.18%	2,996,809	3,010,059	3,026,269	
CITIGROUP GLOBAL MARKETS COMM PAPER	17327BND3	3,045,000	-	1/13/2023	4/22/2022	2.29%	2,994,377	3,012,814	3,025,208	
CREDIT SUISSE NEW YORK COMM PAPER	2254EBNH0	3,045,000	-	1/17/2023	4/22/2022	2.27%	2,994,072	3,010,491	3,024,629	
US TREASURY NOTES	9128284D9	16,345,000	2.500	3/31/2023	4/22/2022	1.96%	16,427,363	16,238,859	16,389,586	
US TREASURY NOTES	912828R28	24,810,000	1.625	4/30/2023	4/22/2022	2.06%	24,701,456	24,629,824	24,917,313	
US TREASURY NOTES	9128284S6	9,620,000	2.750	5/31/2023	4/22/2022	2.14%	9,683,507	9,624,731	9,746,947	
US TREASURY N/B NOTES	91282CCK5	27,530,000	0.125	6/30/2023	4/22/2022	2.22%	26,854,655	26,734,303	27,115,439	100 001 017 71
						_			\$	100,904,847.74
						\$	824,248,296.66	\$ 817,398,650.22	\$ 825,918,316.49 \$	825,918,316.49

CDARS holdings are not managed by PFMAM, and we therefore cannot guarantee the accuracy of holdings information provided.



DC Water Finance Division Security Purchases Last 6 Months

CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	YTM	TRANSACTION AMOUNT
Operating Rese	erve Accounts							
RE1061978	INDUSTRIAL BANK CDARS	5,187,938.57	0.05	7/7/2022	4/7/2022	4/7/2022	0.05	5,187,938.57
RE1061994	INDUSTRIAL BANK CDARS	5,188,585.35	0.30	1/5/2023	7/7/2022	7/7/2022	0.30	5,188,585.35
RE1061986	INDUSTRIAL BANK CDARS	2,751,581.83	0.30	1/12/2023	7/14/2022	7/14/2022	0.30	2,751,581.83
RE1061986	INDUSTRIAL BANK CDARS	2,708,567.32	0.30	1/12/2023	7/14/2022	7/14/2022	0.30	2,708,567.32
05565EBZ7	BMW US CAPITAL LLC CORP NOTES	340,000.00	3.25	4/1/2025	3/28/2022	4/1/2022	3.28	339,680.40
69371RR73	PACCAR FINANCIAL CORP CORPORATE NOTES	700,000.00	2.85	4/7/2025	3/31/2022	4/7/2022	2.86	699,818.00
023135CE4	AMAZON.COM INC CORPORATE NOTES	750,000.00	3.00	4/13/2025	4/11/2022	4/13/2022	3.06	748,807.50
606822CF9	MITSUBISHI UFJ FIN GRP CORP NOTES (CALLA	550,000.00	3.84	4/17/2026	4/11/2022	4/19/2022	3.84	550,000.00
95000U2X0	WELLS FARGO & COMPANY CORP NOTES (CALLAB	545,000.00	3.91	4/25/2026	4/18/2022	4/25/2022	3.91	545,000.00
06406RBC0	BANK OF NY MELLON CORP (CALLABLE) CORP N	700,000.00	3.35	4/25/2025	4/19/2022	4/26/2022	3.35	699,902.00
06051GKS7	BANK OF AMERICA CORP NOTES (CALLABLE)	700,000.00	3.84	4/25/2025	4/21/2022	4/27/2022	3.84	700,000.00
17252MAP5	CINTAS CORPORATION NO. 2 CORP NOTE (CALL	300,000.00	3.45	5/1/2025	4/26/2022	5/3/2022	3.46	299,934.00
17252MAP5	CINTAS CORPORATION NO. 2 CORP NOTE (CALL	200,000.00	3.45	5/1/2025	5/2/2022	5/4/2022	3.55	199,433.17
46625HMN7	JP MORGAN CHASE CORP NOTES (CALLABLE)	675,000.00	3.90	7/15/2025	5/2/2022	5/4/2022	3.74	686,089.13
14913R2V8	CATERPILLAR FINL SERVICE CORPORATE NOTES	135,000.00	3.40	5/13/2025	5/10/2022	5/13/2022	3.40	134,986.50
14913R2V8	CATERPILLAR FINL SERVICE CORPORATE NOTES	415,000.00	3.40	5/13/2025	5/10/2022	5/13/2022	3.44	414,472.95
12189LAV3	BURLINGTN NORTH SANTA FE CORP NOTES (CAL	350,000.00	3.00	4/1/2025	5/13/2022	5/17/2022	3.24	349,094.67
961214FA6	WESTPAC BANKING CORP CORPORATE NOTES	700,000.00	3.74	8/26/2025	5/18/2022	5/26/2022	3.74	700,000.00
65558RAA7	NORDEA BANK ABP CORPORATE NOTES	465,000.00	3.60	6/6/2025	5/31/2022	6/8/2022	3.60	464,962.80
24422EWF2	JOHN DEERE CAPITAL CORP CORPORATE NOTES	295,000.00	3.40	6/6/2025	6/1/2022	6/6/2022	3.41	294,932.15
830505AX1	SKANDINAVISKA ENSKILDA CORPORATE NOTES	700,000.00	3.70	6/9/2025	6/1/2022	6/9/2022	3.75	699,076.00
86959LAJ2	SVENSKA HANDELSBANKEN AB CORPORATE NOTES	700,000.00	3.65	6/10/2025	6/1/2022	6/10/2022	3.69	699,230.00
89115A2A9	TORONTO-DOMINION BANK CORPORATE NOTES	700,000.00	3.77	6/6/2025	6/1/2022	6/8/2022	3.77	700,000.00
63307A2S3	NATIONAL BANK OF CANADA CORP NOTES (CALL	550,000.00	3.75	6/9/2025	6/2/2022	6/9/2022	3.78	549,582.00
89236TKC8	TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	225,000.00	3.95	6/30/2025	6/27/2022	6/30/2022	3.98	224,786.25
6174468C6	MORGAN STANLEY CORP NOTES	225,000.00	4.00	7/23/2025	7/7/2022	7/11/2022	3.96	229,420.50
06406RBJ5	BANK OF NEW YORK MELLON CORP NOTES (CALL	210,000.00	4.41	7/24/2026	7/19/2022	7/26/2022	4.41	210,000.00
06406RBJ5	BANK OF NEW YORK MELLON CORP NOTES (CALL	465,000.00	4.41	7/24/2026	7/20/2022	7/26/2022	4.32	466,515.90
459200KS9	IBM CORP CORPORATE NOTES	1,050,000.00	4.00	7/27/2025	7/20/2022	7/27/2022	4.00	1,050,000.00
78016EZH3	ROYAL BANK OF CANADA CORPORATE NOTES	485,000.00	3.97	7/26/2024	7/25/2022	7/28/2022	3.97	485,000.00
89788MAH5	TRUIST FIN CORP NOTES (CALLABLE)	235,000.00	4.26	7/28/2026	7/25/2022	7/28/2022	4.26	235,000.00
89788MAH5	TRUIST FIN CORP NOTES (CALLABLE)	265,000.00	4.26	7/28/2026	7/26/2022	7/28/2022	4.23	265,265.00
13607H6M9	CANADIAN IMPERIAL BANK CORPORÁTE NOTES	550,000.00	3.95	8/4/2025	7/28/2022	8/4/2022	3.95	550,000.00
194162AM5	COLGATE-PALMOLIVE CO CORPORATE NOTES	150,000.00	3.10	8/15/2025	8/1/2022	8/9/2022	3.13	149,862.00
902613AR9	UBS GROUP AG CORP NOTES (CALLABLE)	700,000.00	4.49	8/5/2025	8/1/2022	8/5/2022	4.49	700,000.00
3137BN6G4	FHMS K053 A2	700,000.00	3.00	12/1/2025	8/4/2022	8/9/2022	3.36	692,399.48
91282CEX5	US TREASURY N/B NOTES	1,500,000.00	3.00	6/30/2024	8/4/2022	8/8/2022	3.08	1,502,483.86
3130APQ81	FEDERAL HOME LOAN BANK NOTES (CALLABLE)	1,450,000.00	1.00	11/8/2024	8/5/2022	8/9/2022	3.40	1,378,868.22
91282CEY3	US TREASURY N/B NOTES	2,125,000.00	3.00	7/15/2025	8/5/2022	8/8/2022	3.14	2,121,105.85
14913R2Z9	CATERPILLAR FINL SERVICE CORPORATE NOTES	500,000.00	3.65	8/12/2025	8/8/2022	8/12/2022	3.69	499,395.00
91282CEY3	US TREASURY N/B NOTES	935,000.00	3.00	7/15/2025	8/9/2022	8/9/2022	3.20	931,646.20
21688AAU6	COOPERAT RABOBANK UA/NY CORPORATE NOTES	595,000.00	3.88	8/22/2024	8/15/2022	8/22/2022	3.90	594,726.30
89236TKF1	TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	180,000.00	3.65	8/18/2025	8/15/2022	8/18/2022	3.64	180,050.40
89236TKF1	TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	145,000.00	3.65	8/18/2025	8/15/2022	8/18/2022	3.68	144,869.50
22536AZR8	CREDIT AGRICOLE CIB NY CERT DEPOS	1,050,000.00	4.10	8/16/2024	8/17/2022	8/19/2022	4.07	1,050,000.00
576004GY5	MASSACHUSETTS CMNWLTH MUNICIPAL BONDS	955,000.00	3.66	1/15/2025	8/17/2022	8/30/2022	3.66	955,000.00
3136ARTE8	FNA 2016-M3 A2	628,952.26	2.70	2/1/2026	8/31/2022	9/6/2022	3.76	607,887.45



DC Water Finance Division Security Purchases (Continued) Last 6 Months

								TRANSACTION
CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	YTM	TRANSACTION AMOUNT
Operating Rese	erve Accounts							
91282CEY3	US TREASURY N/B NOTES	2,050,000.00	3.00	7/15/2025	9/1/2022	9/2/2022	3.54	2,028,079.49
24422EWJ4	JOHN DEERE CAPITAL CORP CORPORATE NOTES	155,000.00	4.05	9/8/2025	9/6/2022	9/8/2022	4.07	154,922.50
641062BA1	NESTLE HOLDINGS INC CORP NOTE	375,000.00	4.00	9/12/2025	9/6/2022	9/13/2022	4.01	374,876.25
86563VBC2	SUMITOMO MITSUI TR BK LT CORPORATE NOTES	350,000.00	4.80	9/15/2025	9/6/2022	9/15/2022	4.81	349,884.50
931142EW9	WALMART INC CORPORATE NOTES	650,000.00	3.90	9/9/2025	9/6/2022	9/9/2022	3.92	649,545.00
437076CR1	HOME DEPOT INC NOTES (CALLABLE)	150,000.00	4.00	9/15/2025	9/12/2022	9/19/2022	4.01	149,946.00
172967NX5	CITIGROUP INC CORP NOTES (CALLABLE)	400,000.00	5.61	9/29/2026	9/22/2022	9/29/2022	5.61	400,000.00
2022B Constru								
9128282S8	US TREASURY NOTES	10,090,000.00	1.625	8/31/2022	4/21/2022	4/22/2022	1.120	10,131,744.63
912828ZX1	US TREASURY NOTES	29,985,000.00	0.125	6/30/2022	4/21/2022	4/22/2022	0.640	29,967,314.18
91282CAC5	US TREASURY NOTES	49,970,000.00	0.125	7/31/2022	4/21/2022	4/22/2022	0.830	49,886,378.76
2022C Constru	ction Fund							
05253CKL9	AUST & NZ BANKING GROUP COMM PAPER	5,000,000.00	0.000	10/20/2022	4/21/2022	4/22/2022	1.710	4,957,263.89
19424JKM7	COLLAT COMM PAPER V CO COMM PAPER	4,010,000.00	0.000	10/21/2022	4/21/2022	4/22/2022	1.790	3,974,117.18
21687BJ28	COOPERATIEVE RABOBANK UA COMM PAPER	3,974,000.00	0.000	9/2/2022	4/21/2022	4/22/2022	1.660	3,949,775.16
2254EBKM2	CREDIT SUISSE NEW YORK COMM PAPER	3,025,000.00	0.000	10/21/2022	4/21/2022	4/22/2022	1.770	2,998,237.15
53944RHN1	LMA AMERICAS LLC COMM PAPER	3,015,000.00	0.000	8/22/2022	4/21/2022	4/22/2022	1.340	3,001,410.73
63254FJ65	NATIONAL AUSTRALI BANK L COMM PAPER	4,466,000.00	0.000	9/6/2022	4/21/2022	4/22/2022	1.520	4,440,336.63
86562LJ86	SUMITOMO MITSUI BANKING COMM PAPER	3,015,000.00	0.000	9/8/2022	4/21/2022	4/22/2022	1.560	2,996,956.06
9128282S8	US TREASURY NOTES	6,705,000.00	1.625	8/31/2022	4/21/2022	4/22/2022	1.120	6,732,740.12
62479MKX0	MUFG BANK LTD/NY COMM PAPER	3,025,000.00	0.000	10/31/2022	4/22/2022	4/22/2022	1.830	2,995,798.67
63873KL13	NATIXIS NY BRANCH COMM PAPER	3,025,000.00	0.000	11/1/2022	4/22/2022	4/25/2022	1.900	2,994,985.28
78015DKX7	ROYAL BANK OF CANADA NY COMM PAPER	5,000,000.00	0.000	10/31/2022	4/22/2022	4/22/2022	1.840	4,951,466.67
89119BKQ8	TORONTO DOMINION BANK COMM PAPER	5,000,000.00	0.000	10/24/2022	4/22/2022	4/22/2022	1.850	4,952,979.17
38150UJU6	GOLDMAN SACHS INTERNATIO COMM PAPER	3,015,000.00	0.000	9/28/2022	4/25/2022	4/25/2022	1.580	2,994,487.95
89233HKX1	TOYOTA MOTOR CREDIT CORP COMM PAPER	3,025,000.00	0.000	10/31/2022	4/25/2022	4/25/2022	1.790	2,996,890.19
9128282W9	US TREASURY NOTES	6,705,000.00	1.875	9/30/2022	4/25/2022	4/25/2022	1.210	6,732,707.08
9128283C2	US TREASURY NOTES	9,260,000.00	2.000	10/31/2022	4/25/2022	4/25/2022	1.360	9,380,426.37
91282CAN1	US TREASURY NOTES	19,040,000.00	0.125	9/30/2022	4/25/2022	4/25/2022	1.190	18,954,606.93
2022D Constru								
19424JNC6	COLLAT COMM PAPER V CO COMM PAPER	1,205,000.00	0.000	1/12/2023	4/21/2022	4/22/2022	2.180	1,185,929.20
912828P79	US TREASURY NOTES	8,255,000.00	1.500	2/28/2023	4/21/2022	4/22/2022	1.870	8,246,714.15
9612C1NH6	WESTPAC BANKING CORP COMM PAPER	2,285,000.00	0.000	1/17/2023	4/21/2022	4/22/2022	2.120	2,249,182.63
17327BND3	CITIGROUP GLOBAL MARKETS COMM PAPER	2,285,000.00	0.000	1/13/2023	4/22/2022	4/22/2022	2.290	2,247,011.88
2254EBNH0	CREDIT SUISSE NEW YORK COMM PAPER	2,285,000.00	0.000	1/17/2023	4/22/2022	4/22/2022	2.270	2,246,783.38
62479MNH2	MUFG BANK LTD/NY COMM PAPER	2,285,000.00	0.000	1/17/2023	4/22/2022	4/22/2022	2.140	2,248,839.88
63873KNH6	NATIXIS NY BRANCH COMM PAPER	2,285,000.00	0.000	1/17/2023	4/22/2022	4/25/2022	2.260	2,247,377.48
78015DMK3	ROYAL BANK OF CANADA NY COMM PAPER	3,750,000.00	0.000	12/19/2022	4/22/2022	4/22/2022	2.140	3,697,030.21
89119BMW3	TORONTO DOMINION BANK COMM PAPER	3,750,000.00	0.000	12/30/2022	4/22/2022	4/22/2022	2.180	3,693,562.50
9128283U2	US TREASURY NOTES	2,400,000.00	2.375	1/31/2023	4/22/2022	4/22/2022	1.790	2,423,441.64
38150UMT5	GOLDMAN SACHS INTERNATIO COMM PAPER	2,280,000.00	0.000	12/27/2022	4/25/2022	4/25/2022	2.100	2,247,749.40
89233HMN1	TOYOTA MOTOR CREDIT CORP COMM PAPER	2,280,000.00	0.000	12/22/2022	4/25/2022	4/25/2022	2.020	2,249,625.97
912828N30	US TREASURY NOTES	32,185,000.00	2.125	12/31/2022	4/25/2022	4/25/2022	1.630	32,509,135.24



DC Water Finance Division Security Purchases (Continued) Last 6 Months

CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	YTM	TRANSACTION AMOUNT
2022D Construc	ction Fund							
38150UMT5	GOLDMAN SACHS INTERNATIO COMM PAPER	2,280,000.00	0.000	12/27/2022	4/25/2022	4/25/2022	2.100	2,247,749.40
89233HMN1	TOYOTA MOTOR CREDIT CORP COMM PAPER	2,280,000.00	0.000	12/22/2022	4/25/2022	4/25/2022	2.020	2,249,625.97
912828N30	US TREASURY NOTES	32,185,000.00	2.125	12/31/2022	4/25/2022	4/25/2022	1.630	32,509,135.24
2022E Construc	ction Fund							
19424JNC6	COLLAT COMM PAPER V CO COMM PAPER	3,045,000.00	0.000	1/12/2023	4/21/2022	4/22/2022	2.180	2,996,808.65
9128284D9	US TREASURY NOTES	16,345,000.00	2.500	3/31/2023	4/21/2022	4/22/2022	1.960	16,451,925.64
9128284S6	US TREASURY NOTES	9,620,000.00	2.750	5/31/2023	4/21/2022	4/22/2022	2.140	9,787,437.39
912828R28	US TREASURY NOTES	24,810,000.00	1.625	4/30/2023	4/21/2022	4/22/2022	2.060	24,894,127.83
91282CCK5	US TREASURY N/B NOTES	27,530,000.00	0.125	6/30/2023	4/21/2022	4/22/2022	2.220	26,865,301.65
17327BND3	CITIGROUP GLOBAL MARKETS COMM PAPER	3,045,000.00	0.000	1/13/2023	4/22/2022	4/22/2022	2.290	2,994,376.88
2254EBNH0	CREDIT SUISSE NEW YORK COMM PAPER	3,045,000.00	0.000	1/17/2023	4/22/2022	4/22/2022	2.270	2,994,072.38
78015DMK3	ROYAL BANK OF CANADA NY COMM PAPER	3,045,000.00	0.000	12/19/2022	4/22/2022	4/22/2022	2.140	3,001,988.53
78015DMK3	ROYAL BANK OF CANADA NY COMM PAPER	3,045,000.00	0.000	12/19/2022	4/22/2022	4/22/2022	2.140	3,001,988.53
17327BND3	CITIGROUP GLOBAL MARKETS COMM PAPER	3,045,000.00	0.000	1/13/2023	4/22/2022	4/22/2022	2.290	2,994,376.88
2254EBNH0	CREDIT SUISSE NEW YORK COMM PAPER	3,045,000.00	0.000	1/17/2023	4/22/2022	4/22/2022	2.270	2,994,072.38
78015DMK3	ROYAL BANK OF CANADA NY COMM PAPER	3,045,000.00	0.000	12/19/2022	4/22/2022	4/22/2022	2.140	3,001,988.53



DC Water Finance Division Security Sales Last 6 Months

CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	REALIZED GAIN/LOSS	TRANSACTION AMOUNT
Operating Rese	erve Accounts							
91282CBG5	US TREASURY NOTES	350,000.00	0.13	1/31/2023	3/28/2022	4/1/2022	(4,190.66)	345,916.26
91282CBG5	US TREASURY NOTES	725,000.00	0.13	1/31/2023	3/31/2022	4/7/2022		716.669.14
02079KAB3	ALPHABET INC CORP NOTES	500,000.00	3.38	2/25/2024	4/11/2022	4/13/2022		510,555.00
023135BP0	AMAZON.COM INC CORPORATE NOTES	535,000.00	0.40	6/3/2023	4/11/2022	4/13/2022		525,206.53
91282CBN0	US TREASURY NOTES	250.000.00	0.13	2/28/2023	4/12/2022	4/13/2022		246.580.33
037833DV9	APPLE INC CORPORATE NOTES	320.000.00	0.75	5/11/2023	4/18/2022	4/20/2022		316.672.80
91282CBN0	US TREASURY NOTES	225,000.00	0.13	2/28/2023	4/19/2022	4/25/2022		221,940.26
91282CBN0	US TREASURY NOTES	700,000.00	0.13	2/28/2023	4/19/2022	4/26/2022		690,319.12
91282CBN0	US TREASURY NOTES	200,000.00	0.13	2/28/2023	4/21/2022	4/27/2022		197,101.90
91282CBU4	US TREASURY NOTES	500,000.00	0.13	3/31/2023	4/21/2022	4/27/2022		491,530.49
912828X70	US TREASURY NOTES	300,000.00	2.00	4/30/2024	4/26/2022	5/3/2022		297,013.75
3137EAEQ8	FREDDIE MAC NOTES	250,000.00	0.38	4/20/2023	5/2/2022	5/4/2022		245,748.96
91282CBU4	US TREASURY NOTES	50,000.00	0.13	3/31/2023	5/4/2022	5/4/2022		49,109.33
91282CBU4	US TREASURY NOTES	50,000.00	0.13	3/31/2023	5/11/2022	5/13/2022		49,185.07
91282CBU4	US TREASURY NOTES	350,000.00	0.13	3/31/2023	5/13/2022	5/17/2022		344,437.04
3130AJ7E3	FEDERAL HOME LOAN BANKS NOTES	675,000.00	1.38	2/17/2023	5/18/2022	5/25/2022		674,833.31
3130AJ7E3	FEDERAL HOME LOAN BANKS NOTES	650,000.00	1.38	2/17/2023	6/2/2022	6/8/2022		649,889.23
83050PDR7	SKANDINAV ENSKILDA BANK LT CD	1,450,000.00	1.86	8/26/2022	6/2/2022	6/3/2022		1,458,150.19
89114QCJ5	TORONTO-DOMINION BANK CORPORATE NOTES	500,000.00	0.45	9/11/2023	6/2/2022	6/6/2022		486,356.25
91282CBU4	US TREASURY NOTES	250,000.00	0.45	3/31/2023	6/2/2022	6/8/2022		246,152.66
		· ·						
084670BR8	BERKSHIRE HATHAWAY FIN (CALLABLE) NOTES	500,000.00	2.75	3/15/2023	6/3/2022	6/7/2022		505,911.94
91282CBU4	US TREASURY NOTES	125,000.00	0.13	3/31/2023	6/27/2022	6/29/2022		122,592.13
91282CBU4	US TREASURY NOTES	225,000.00	0.13	3/31/2023	7/7/2022	7/11/2022		220,780.53
594918BB9	MICROSOFT CORP (CALLABLE) NOTES	475,000.00	2.70	2/12/2025	7/19/2022	7/22/2022		476,786.00
91282CBU4	US TREASURY NOTES	150,000.00	0.13	3/31/2023	7/20/2022	7/26/2022		147,130.25
91282CBU4	US TREASURY NOTES	175,000.00	0.13	3/31/2023	7/20/2022	7/27/2022		171,638.89
064159QD1	BANK OF NOVA SCOTIA	410,000.00	2.38	1/18/2023	7/21/2022	7/25/2022		408,393.54
459200HU8	IBM CORP NOTES	475,000.00	3.63	2/12/2024	7/21/2022	7/25/2022		482,986.27
78015K7J7	ROYAL BANK OF CANADA CORPORATE NOTES	690,000.00	0.50	10/26/2023	7/26/2022	7/28/2022		667,559.67
91282CBU4	US TREASURY NOTES	200,000.00	0.13	3/31/2023	7/26/2022	7/28/2022		196,284.41
13607GRS5	CANADIAN IMPERIAL BANK CORPORATE NOTES	575,000.00	0.50	12/14/2023	7/28/2022	8/3/2022		554,375.07
91282CBU4	US TREASURY NOTES	325,000.00	0.13	3/31/2023	8/1/2022	8/5/2022		319,186.87
902674YF1	UBS AG LONDON CORPORATE NOTES	555,000.00	0.38	6/1/2023	8/3/2022	8/5/2022		541,300.75
3137EAEQ8	FREDDIE MAC NOTES	2,225,000.00	0.38	4/20/2023	8/4/2022	8/8/2022	(- / - /	2,185,450.63
574193TP3	MD ST TXBL GO BONDS	500,000.00	0.41	8/1/2023	8/4/2022	8/8/2022		487,244.86
650036AR7	NY ST URBAN DEV CORP TXBL REV BONDS	375,000.00	0.72	3/15/2023	8/4/2022	8/8/2022		370,668.75
650036DR4	NY ST URBAN DEV CORP TXBL REV BONDS	225,000.00	0.48	3/15/2023	8/4/2022	8/8/2022		221,867.25
91282CBU4	US TREASURY NOTES	1,100,000.00	0.13	3/31/2023	8/4/2022	8/8/2022		1,080,421.98
3137EAER6	FREDDIE MAC NOTES	1,400,000.00	0.38	5/5/2023	8/5/2022	8/9/2022		1,372,040.83
3135G04Q3	FANNIE MAE NOTES	500,000.00	0.25	5/22/2023	8/8/2022	8/12/2022	(10,891.04)	488,997.78
64971XHY7	NYC TRANS FIN AUTH, NY TXBL REV BONDS	925,000.00	2.52	11/1/2022	8/9/2022	8/9/2022	(1,248.75)	930,096.75
89236TJX4	TOYOTA MOTOR CREDIT CORP CORPORATE NOTES	330,000.00	2.50	3/22/2024	8/15/2022	8/18/2022	(4,097.40)	329,085.53
3137EAER6	FREDDIE MAC NOTES	465,000.00	0.38	5/5/2023	8/16/2022	8/22/2022	(9,054.31)	456,418.23
3137EAER6	FREDDIE MAC NOTES	135,000.00	0.38	5/5/2023	8/16/2022	8/22/2022	(2,667.91)	132,508.52
3137EAER6	FREDDIE MAC NOTES	1,065,000.00	0.38	5/5/2023	8/17/2022	8/19/2022	(21,390.05)	1,044,970.90
798135H44	SAN JOSE, CA TXBL GO BONDS	435,000.00	2.30	9/1/2022	8/26/2022	8/29/2022	(20.60)	439,933.87
912828S92	US TREASURY NOTES	400,000.00	1.25	7/31/2023	8/26/2022	8/30/2022	(11,360.97)	393,048.24



DC Water Finance Division Security Sales (Continued) Last 6 Months

CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	REALIZED GAIN/LOSS	TRANSACTION AMOUNT
Operating Reserve Accounts								
3135G05G4	FANNIE MAE NOTES	550,000.00	0.25	7/10/2023	8/31/2022	9/6/2022	(14,562.47)	535,319.89
912828S92	US TREASURY NOTES	119,000.00	1.25	7/31/2023	9/1/2022	9/2/2022	(3,550.51)	116,762.69
91282CCN9	US TREASURY N/B NOTES	2,000,000.00	0.13	7/31/2023	9/1/2022	9/2/2022	(52,917.88)	1,940,067.93
91282CCN9	US TREASURY N/B NOTES	160,000.00	0.13	7/31/2023	9/6/2022	9/8/2022	(4,150.15)	155,302.45
3135G04Q3	FANNIE MAE NOTES	675,000.00	0.25	5/22/2023	9/7/2022	9/9/2022	(14,694.10)	660,334.31
91282CCN9	US TREASURY N/B NOTES	750,000.00	0.13	7/31/2023	9/7/2022	9/13/2022	(19,348.21)	728,139.43
91282CCN9	US TREASURY N/B NOTES	150,000.00	0.13	7/31/2023	9/12/2022	9/19/2022	(3,984.92)	145,525.48
17325FAS7	CITIBANK NA BANK NOTES (CALLABLE)	425,000.00	3.65	1/23/2024	9/22/2022	9/26/2022	(16,695.63)	423,269.19



DC Water Finance Division Security Maturities Last 6 Months

CUSIP	DESCRIPTION	PAR	COUPON	MATURITY DATE	TRADE DATE	SETTLE DATE	TRANSACTION AMOUNT		
Operating Reserve Accounts									
RE1330886 RE1061978 RE1061911 RE1061911 054375VQ0 166764AH3	INDUSTRIAL BANK CDARS INDUSTRIAL BANK CDARS INDUSTRIAL BANK CDARS INDUSTRIAL BANK CDARS AVONDALE SCH DIST, MI TXBL GO BONDS CHEVRON CORP (CALLED, OMD 6/24/23)	5,182,766.98 5,187,938.57 2,751,170.27 2,708,162.19 460,000.00 475,000.00	0.10 0.05 0.03 0.03 1.60 3.19	4/7/2022 7/7/2022 7/14/2022 7/14/2022 5/1/2022 5/11/2022	4/7/2022 7/7/2022 7/14/2022 7/14/2022 5/11/2022 5/11/2022	4/7/2022 7/7/2022 7/14/2022 7/14/2022 5/1/2022 5/11/2022	5,187,935.55 5,188,585.29 2,751,581.82 2,708,567.30 463,680.00 485,800.20		
100704AH3	CHEVRON CORP (CALLED, ONID 0/24/23)	475,000.00	3.19	5/11/2022	5/11/2022	3/11/2022	400,000.20		
912828L57	US TREASURY NOTES	1,290,000.00	1.75	9/30/2022	9/30/2022	9/30/2022	1,301,287.50		
2019C Constru	ction Fund								
83050UD13 06945MD86 06369MDJ9 09659CDT2 63873KDT1 912828ZM5 55607LE26 53944REB0 89119BET9 912828ZR4 2022B Constru 912828ZX1 912828ZX1 912828ZX1	SKANDINAV ENSKILDA BANK COMM PAPER BARTON CAPITAL SA COMM PAPER BANK OF MONTREAL COMM PAPER BNP PARIBAS NY BRANCH COMM PAPER NATIXIS NY BRANCH COMM PAPER US TREASURY NOTES MACQUARIE BANK LIMITED COMM PAPER LMA AMERICAS LLC COMM PAPER TORONTO DOMINION BANK COMM PAPER US TREASURY NOTES Ction Fund US TREASURY NOTES US TREASURY NOTES US TREASURY NOTES US TREASURY NOTES	2,700,000.00 3,000,000.00 5,000,000.00 3,000,000.00 15,000,000.00 1,750,000.00 3,000,000.00 5,000,000.00 5,000,000.00 49,970,000.00 10.090,000.00	0.13 0.13 0.13 0.13	4/1/2022 4/8/2022 4/18/2022 4/27/2022 4/27/2022 4/30/2022 5/2/2022 5/11/2022 5/31/2022 6/30/2022 7/31/2022 8/31/2022	4/1/2022 4/8/2022 4/18/2022 4/27/2022 4/27/2022 4/30/2022 5/2/2022 5/11/2022 5/31/2022 6/30/2022 7/31/2022 8/31/2022	4/1/2022 4/8/2022 4/18/2022 4/27/2022 4/27/2022 4/30/2022 5/2/2022 5/11/2022 5/31/2022 6/30/2022 7/31/2022 8/31/2022	2,700,000.00 3,000,000.00 5,000,000.00 3,000,000.00 3,000,000.00 15,009,375.00 1,750,000.00 5,000,000.00 5,000,000.00 5,003,125.00		
2022C Constru		10,000,000.00	1.00	0/01/2022	0/01/2022	0/01/2022	10, 17 1,301.23		
53944RHN1 9128282S8 21687BJ28 63254FJ65 86562LJ86 38150UJU6 9128282W9 91282CAN1	LMA AMERICAS LLC COMM PAPER US TREASURY NOTES COOPERATIEVE RABOBANK UA COMM PAPER NATIONAL AUSTRALI BANK L COMM PAPER SUMITOMO MITSUI BANKING COMM PAPER GOLDMAN SACHS INTERNATIO COMM PAPER US TREASURY NOTES US TREASURY NOTES	3,015,000.00 6,705,000.00 3,974,000.00 4,466,000.00 3,015,000.00 3,015,000.00 6,705,000.00 19,040,000.00	1.63 - - - - 1.88 0.13	8/22/2022 8/31/2022 9/2/2022 9/6/2022 9/8/2022 9/28/2022 9/30/2022 9/30/2022	8/22/2022 8/31/2022 9/2/2022 9/6/2022 9/8/2022 9/28/2022 9/30/2022 9/30/2022	8/22/2022 8/31/2022 9/2/2022 9/6/2022 9/8/2022 9/28/2022 9/30/2022 9/30/2022	3,015,000.00 6,759,478.13 3,974,000.00 4,466,000.00 3,015,000.00 3,015,000.00 6,767,859.38 19,051,900.00		

Securities highlighted in **blue font** denote trades executed during the current month.



DC Water Finance Division Upcoming Transaction Cash Flows Next 30 Days

DATE	TRANSACTION	CUSIP	DESCRIPTION	COUPON	MATURITY DATE	PAR VALUE/SHARES	PRINCIPAL	INTEREST	TOTAL
10/01/22	INTEREST	12189LAV3	BURLINGTN NORTH SANTA FE CORP NOTES (CAL	3.000	04/01/25	350,000	0.00	5,250.00	5,250.00
10/01/22	INTEREST	05565EBZ7	BMW US CAPITAL LLC CORP NOTES	3.250	04/01/25	340,000	0.00	5,525.00	5,525.00
10/03/22	INTEREST	008281BC0	AFRICAN DEVELOPMENT BANK SUPRANATL	0.750	04/03/23	800,000	0.00	3,000.00	3,000.00
10/07/22	INTEREST	69371RR73	PACCAR FINANCIAL CORP CORPORATE NOTES	2.850	04/07/25	700,000	0.00	9,975.00	9,975.00
10/13/22	INTEREST	023135CE4	AMAZON.COM INC CORPORATE NOTES	3.000	04/13/25	750,000	0.00	11,250.00	11,250.00
10/15/22	INTEREST	31307B5M8	FG J23552	2.500	05/01/28	197,230	0.00	410.90	410.90
10/15/22	INTEREST	31306X3C5	FG J20795	2.500	10/01/27	205,222	0.00	427.55	427.55
10/15/22	INTEREST	20030NCR0	COMCAST CORP (CALLABLE) CORPORATE NOTES	3.700	04/15/24	350,000	0.00	6,475.00	6,475.00
10/15/22	INTEREST	115637AS9	BROWN-FORMAN CORP NOTES (CALLABLE)	3.500	04/15/25	325,000	0.00	5,687.50	5,687.50
10/15/22	INTEREST	91282CBV2	US TREASURY N/B NOTES	0.375	04/15/24	5,500,000	0.00	10,312.50	10,312.50
10/15/22	INTEREST	0641593X2	BANK OF NOVA SCOTIA CORPORATE NOTES	0.700	04/15/24	450,000	0.00	1,575.00	1,575.00
10/15/22	INTEREST	437076CM2	HOME DEPOT INC (CALLABLE) CORPORATE NOTE	2.700	04/15/25	110,000	0.00	1,625.25	1,625.25
10/17/22	INTEREST	606822CF9	MITSUBISHI UFJ FIN GRP CORP NOTES (CALLA	3.837	04/17/26	550,000	0.00	10,434.51	10,434.51
10/20/22	INTEREST	459058JV6	INTL BK OF RECON AND DEV NOTE	0.125	04/20/23	715,000	0.00	446.88	446.88
10/20/22	MATURITY	05253CKL9	AUST & NZ BANKING GROUP COMM PAPER	0.000	10/20/22	5,000,000	5,000,000.00	0.00	5,000,000.00
10/21/22	MATURITY	2254EBKM2	CREDIT SUISSE NEW YORK COMM PAPER	0.000	10/21/22	3,025,000	3,025,000.00	0.00	3,025,000.00
10/21/22	MATURITY	19424JKM7	COLLAT COMM PAPER V CO COMM PAPER	0.000	10/21/22	4,010,000	4,010,000.00	0.00	4,010,000.00
10/24/22	INTEREST	06406RAN7	BANK OF NY MELLON (CALLABLE) CORP NOTES	1.600	04/24/25	475,000	0.00	3,800.00	3,800.00
10/24/22	MATURITY	89119BKQ8	TORONTO DOMINION BANK COMM PAPER	0.000	10/24/22	5,000,000	5,000,000.00	0.00	5,000,000.00
10/25/22	INTEREST	3138MRLV1	FANNIE MAE POOL	2.500	01/01/28	219,298	0.00	456.87	456.87
10/25/22	INTEREST	3132A7WA5	FR ZS6941	2.000	03/01/28	211,387	0.00	352.31	352.31
10/25/22	INTEREST	3140X7FL8	FN FM3770	3.000	07/01/35	243,451	0.00	608.63	608.63
10/25/22	INTEREST	3140X3BR8	FN FM0047	3.000	12/01/34	320,688	0.00	801.72	801.72
10/25/22	INTEREST	3140J9DU2	FN BM4614	3.000	03/01/33	292,507	0.00	731.27	731.27
10/25/22	INTEREST	3140X9G25	FN FM5616	3.000	12/01/34	345,705	0.00	864.26	864.26
10/25/22	INTEREST	06406RAX5	BANK OF NY MELLON CORP (CALLABLE) CORPOR	0.850	10/25/24	350,000	0.00	1,487.50	1,487.50
10/25/22	INTEREST	95000U2X0	WELLS FARGO & COMPANY CORP NOTES (CALLAB	3.908	04/25/26	545,000	0.00	10,649.30	10,649.30

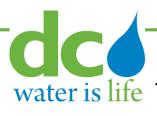


DC Water Finance Division Upcoming Transaction Cash Flows Next 30 Days

DATE	TRANSACTION	CUSIP	DESCRIPTION	COUPON	MATURITY DATE	PAR VALUE/SHARES	PRINCIPAL	INTEREST	TOTAL
10/25/22	INTEREST	06406RBC0	BANK OF NY MELLON CORP (CALLABLE) CORP N	3.350	04/25/25	700,000	0.00	11,659.86	11,659.86
10/25/22	INTEREST	3137BN6G4	FHMS K053 A2	2.995	12/01/25	700,000	0.00	1,747.08	1,747.08
10/25/22	INTEREST	3136ARTE8	FNA 2016-M3 A2	2.702	02/01/26	628,952	0.00	1,416.19	1,416.19
10/27/22	INTEREST	06051GKS7	BANK OF AMERICA CORP NOTES (CALLABLE)	3.841	04/25/25	700,000	0.00	13,443.50	13,443.50
10/31/22	INTEREST	912828X70	US TREASURY NOTES	2.000	04/30/24	700,000	0.00	7,000.00	7,000.00
10/31/22	INTEREST	912828YM6	US TREASURY NOTES	1.500	10/31/24	2,625,000	0.00	19,687.50	19,687.50
10/31/22	INTEREST	91282CDD0	US TREASURY N/B NOTES	0.375	10/31/23	3,650,000	0.00	6,843.75	6,843.75
10/31/22	MATURITY	9128283C2	US TREASURY NOTES	2.000	10/31/22	9,260,000	9,260,000.00	92,600.00	9,352,600.00
10/31/22	MATURITY	89233HKX1	TOYOTA MOTOR CREDIT CORP COMM PAPER	0.000	10/31/22	3,025,000	3,025,000.00	0.00	3,025,000.00
10/31/22	MATURITY	62479MKX0	MUFG BANK LTD/NY COMM PAPER	0.000	10/31/22	3,025,000	3,025,000.00	0.00	3,025,000.00
10/31/22	MATURITY	78015DKX7	ROYAL BANK OF CANADA NY COMM PAPER	0.000	10/31/22	5,000,000	5,000,000.00	0.00	5,000,000.00
10/31/22	INTEREST	912828R28	US TREASURY NOTES	1.625	04/30/23	24,810,000	0.00	201,581.25	201,581.25

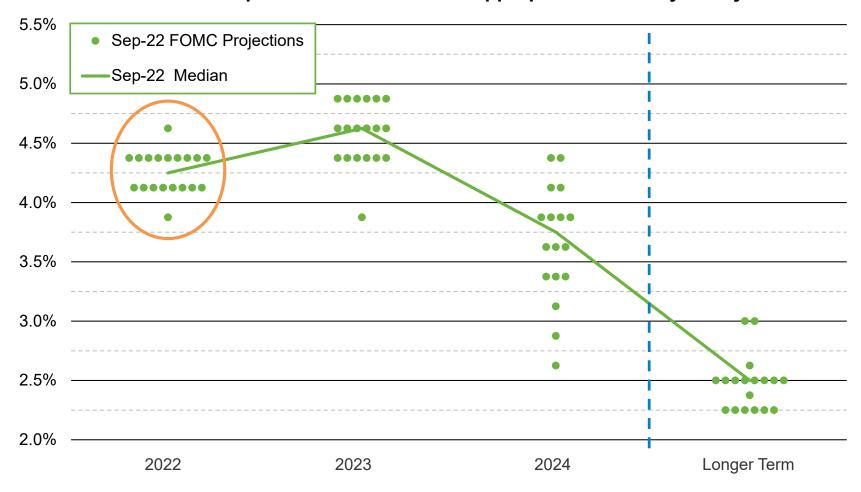


Appendix: Economic Update



Federal Reserve Officials Project Elevated Rates water is life Through the End of 2023

Fed Participants' Assessments of 'Appropriate' Monetary Policy



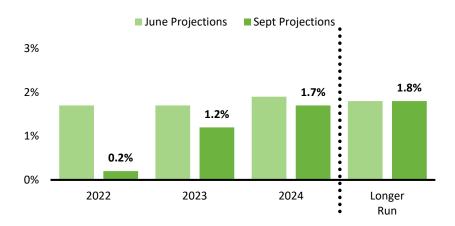
Source: Federal Reserve and Bloomberg.

Individual dots represent each Fed members' judgement of the midpoint of the appropriate target range for the federal funds rate at each year-end.

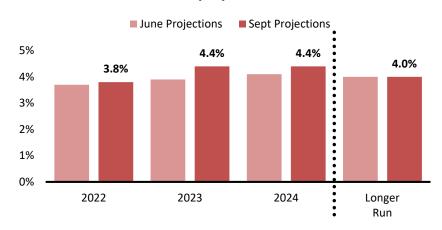


Fed's Projections Reflect Weaker Economic Growth and water is life Extended Timeline for Tighter Policy

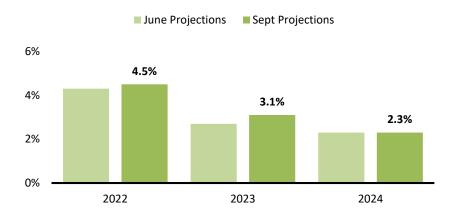
Change in Real GDP



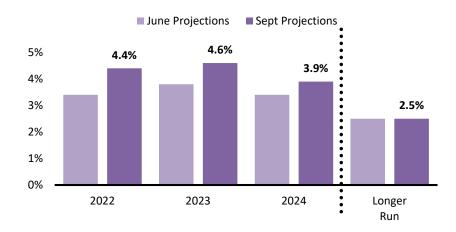
Unemployment Rate



Core PCE Inflation



Federal Funds Rate



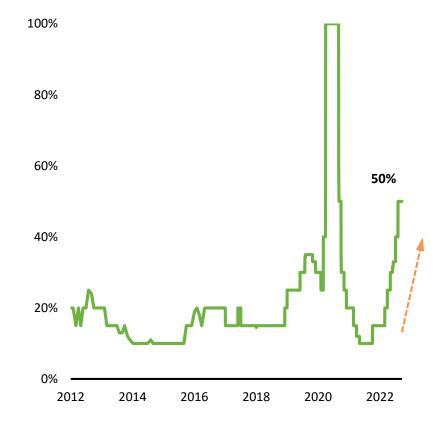
Source: Federal Reserve, latest economic projections as of September 2022.



Uncertainty Grows Around Economic Outlook; While water is life Consumer Holds Firm

GDP Contributors	Q3 2021	Q4 2021	Q1 2022	Q2 2022
U.S. Real GDP	2.3%	6.9%	-1.6%	-0.6%
Personal Consumption	1.4%	1.8%	1.2%	1.0%
Fixed Investment	-0.2%	0.5%	1.3%	-0.9%
Private Inventories	2.2%	5.3%	-0.4%	-1.8%
Net Exports	-1.3%	-0.2%	-3.2%	1.4%
Gov't Expenditures	0.2%	-0.5%	-0.5%	-0.3%

U.S. 1-Year Recession Probability (Bloomberg Median Economist Forecast)



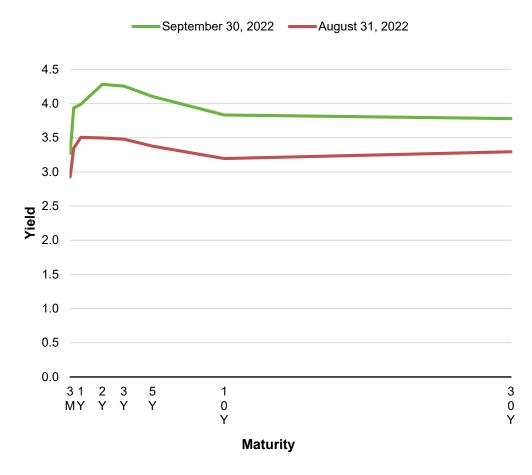
Source: Bloomberg, as of September 2022.



The Fed's Actions Continued to Drive Treasury Yields Up

	08/31/2022	09/30/2022	<u>Change</u>
3 month	2.93%	3.27%	0.35%
6 month	3.35%	3.93%	0.59%
1 year	3.51%	3.99%	0.48%
2 year	3.50%	4.28%	0.79%
3 year	3.48%	4.25%	0.78%
5 year	3.38%	4.10%	0.73%
10 year	3.20%	3.83%	0.64%
30 year	3.29%	3.78%	0.49%

U.S. Treasury Yield Curve



Source: Bloomberg, as of 08/31/2022 and 09/30/2022, as indicated.



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Merchant Card Fee Update

ATTACHMENT 2

Finance and Budget Committee, Date: October 27, 2022 Director of Finance, Ivan Boykin

District of Columbia Water and Sewer Authority



Purpose

• Discuss the plan regarding credit card fees for retail service



Blueprint 2.0

- - 1. Ensuring efficient use of economic resources
 - 2. Identifying innovative funding and financing
- Sustainability for Rate Payers
 - Providing affordable and equitable rates
 - Reducing credit card fees by \$2.8 million annually

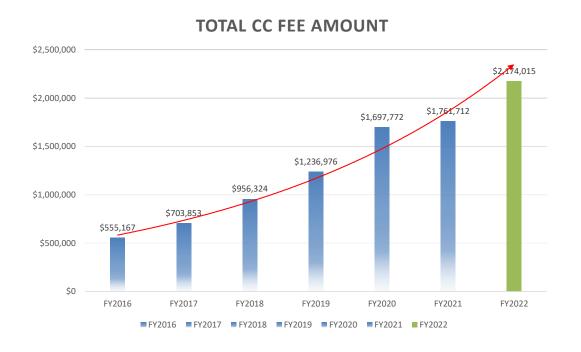


Sustainable





Credit Card Fees Growth



- Credit card fees increased from \$0.5 million in FY2016 to \$2.2 million in FY2022
- Credit card costs increased approximately by 29% per year from FY2016 to FY2022
- WEB fees directly tied to high rewards cards
 - WEB fees account for \$1.8 million in FY2022 at 84% of total CC fee costs



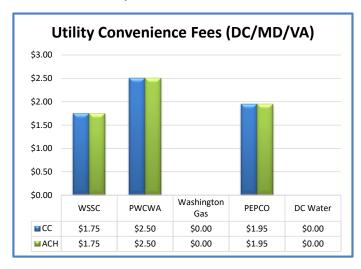
Concerns and Principles

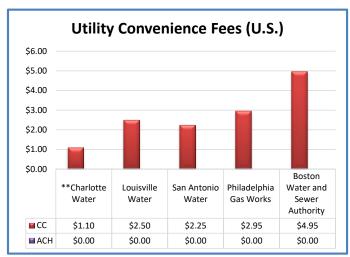
- Credit card fees are growing each year
- Largest fees are for largest transactions, commercial and multi-family accounts
- FY2023 Budget is \$1.7 million
 - Budget anticipated that action would be taken to reduce costs
 - Without action, costs are estimated to be \$2.8 million in FY2023
- Customers who drive these costs should pay them
- Preserve no-fee payment options
 - Walk-in centers
 - ACH
- Board concern no charges for CAP customers



Merchant Card Fee Peer Comparison

- Convenience fees for select utilities locally (DC/MD/VA) and across the United
- DC Water absorbs credit card/convenience fees
 - FY2019 = \$3.27, FY2020 = \$4.18, and FY2021 = \$4.27
 - FY2022 = \$4.87





WSSC – Washington Suburban Sanitary Commission PWCWA – Prince William County Water

Authority

**Charlotte Water - \$1.10 fee for payments less than \$999, but \$55.00 fee for payments greater than \$999

4



Credit Card Per Transaction Fee by Class

- Average FY2022 merchant card fees per transaction vary by customer class and payment type
 - IVR = 0.69%
 - WEB = 1.49%
 - RCC = 0.88%

		Credit Card	ΙAι	verage Ticket		
FY2022	IV	'R (PayPal)		WEB (Kubra)		RCC (Kubra)
Residential	\$	172.74	\$	152.71	\$	114.78
Commercial	\$	72.92	\$	3,315.77	\$	615.63
Multi-Family	\$	134.84	\$	2,547.78	\$	376.68
Credit Card Average Fee per Customer						
FY2022	I۷	'R (PayPal)		WEB (Kubra)		RCC (Kubra)
Residential	\$	1.20	\$	2.27	\$	1.01
Commercial	\$	0.51	\$	49.36	\$	5.44
Multi-Family	\$	0.94	\$	37.93	\$	3.33
Average Fee per Customer		0.69%		1.49%		0.88%



FY2023 Merchant Card Fee Options



 DC Water continues to absorb all CC fees

• FY2022 fees were \$2.2 million

Fees increase by 29% annually

DC Water Cost \$2.8 Million



Residential customers would not pay

Non-Residential customers would pay a percentage

• ACH free for non-residential

DC Water Cost \$1.4 Million



DC Water passes
 CC fee to all customers

 CAP customers would not be charged

ACH free for all customers

DC Water Cost \$0.2 Million

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Credit Card CAP Customer Data

- Over a two-month period in FY2022, 7,356 customer assistance program (CAP) customers made water bill payments
- Of the 7,356 CAP customers, 1,496 customers paid via credit card or roughly 20.3%
 - 1,332 made one-time payments
 - 164 made recurring payments
- Projected annual cost to DC Water at current \$4.80 per transaction rate may be approximately \$75,000-100,000

Customer Categories and Metrics

Category	Count
CAP1	6454
CAP2	597
CAP3	182
Non-Profit	123
Total	7356

Credit Card Types and Metrics

Payment Method	Count	
IVR Non-Recurring	625	
Web Non-Recurring	707	
Recurring Autopay	164	
Total	1496	

Source: FY 2022 data from Vertex One/SAP covering two months



Merchant Fee Plan Forward

- OC Water will pass credit card fees to all customers to eliminate high rewards card charges via payment aggregators
 - Residential CAP customers are automatically excluded
 - DC Water would absorb Non-Profit customer credit card processing fees
- Pay by ACH option will be free to all customers (retail and non-retail)



Timeline

CEO Decision Inform Board October F&B New vendor go live in Mar2023

Program fee structure

Go Live with Fee

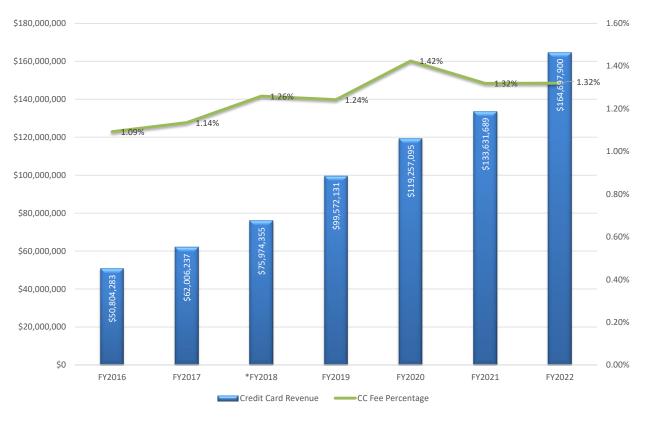
Public outreach – OMAC and Customer Service

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Revenues from Credit Card and Fee Percentage Growth



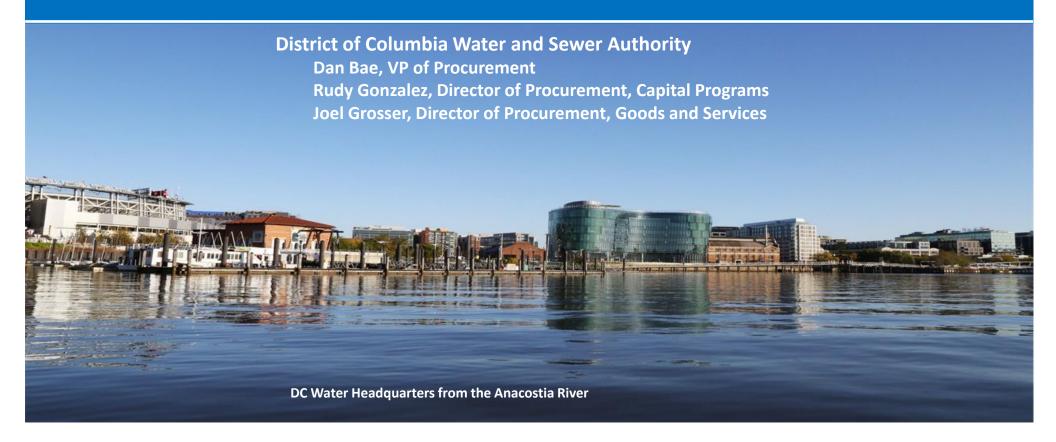
- Revenues received by credit cards increased from \$50.8 million in FY2016 to \$164.7 million in FY2022
- Credit Card fees as a percentage of Credit Card Revenue from 1.09% in FY2016 to 1.32% in FY2022

CC water is life*

Integrated Supply Chain Management

ATTACHMENT 3

Finance and Budget Committee, October 27, 2022



Purpose

To inform Committee and Board of Directors of DC Water's supply chain strategy to address supply chain issues



Table of Contents

- I. Current Supply Chain Landscape
- 2. DC Water's Strategy
- 3. Pros, Cons, and Mitigation Plan
- 4. Examples of application
 - I. Integrated Supply Chain for Capital Programs
 - 2. Chemical Supply Chain Management
- 5. Contracting Options
- 6. Q&A



Current Supply Chain Landscape

Shortages

- From durable goods to computer chips
- Food, fuel, energy
- Closure of some chemical manufacturing facilities

Extremely Long Lead Time

- ➤ Ductile & copper pipes: 10 15 months
- Valves & Fitting: 6 12 months

Price

Gas chlorine: increase 3 to 5 times over the last 2 years

Typical Procurement Process

- Passive and does not proactively manage the supply chain
 - Procure from distributors
 - Contractors procure construction materials after the contract award

Factors influencing supply chain issues

- > Pandemic
- Production delays
- > Logistics disruptions
- Labor shortage
- Food and Energy shortage
- Low interested rates increased spending
- Inflation & Monetary Policies
- Geopolitical tensions (i.e., Ukraine war)
- Trade tensions limiting sources
 - Trade tariffs and Buy America Build America
- Increasing demand
 - Infrastructure Bill

4



Strategy: Supply Chain Management (vs Procurement)



- Deploy a total Supply Chain Management
- Actively engage in the entire supply chain from manufacturing to logistics
- DC Water to engage and manage the entire supply chain cycle, not just procurement

Strategy:

- Deploy Supply Chain Management (proactive) vs. Procurement (passive)
- Actively monitor the entire supply chain and key factors
- Manage the Supply Chain Risks by actively engaging and procuring directly from manufacturers or key suppliers and form strategic partnership
- > Engage them during the planning and design, not after the contract award
- Forecast the need and order materials during the planning and design, not after the contract award
- > Identify and maintain multiple suppliers and replacements

Result: potentially could reduce the lead time by 10-12 mos





Strategy: Supply Chain Management (vs Procurement)

Pros

- Supports BluePrint 2.0 Imperatives: Reliable, Resilience, & Sustainable
- Reduces lead time and improves materials availability by as much as 10-12 month
- > Reflects the latest market conditions into planning
- > Identifies any potential alternates
- Reduces bonding and working capital requirements for contractors (lowers entry barrier)
- Reduces potential large material markup by contractors

Cons

- Additional work on DC Water
- > Financial risk from inaccurate forecast
- New to DC Water. Requires change in process/workflow for DC Water
- May impact some existing Contractor-Supplier relationships
- Liabilities from materials receiving process

Mitigation

- Implement "Materials Planning Team" for close collaboration internally as well as externally with suppliers and contractors
- Design a good forecasting model and rolling release of materials
- Communication and training of new process
- Robust logistics planning



Example I

Integrated Supply Chain for Capital Programs



Current Challenges

Extremely Long Lead Time

- ➤ Ductile & copper pipes: I0 I5 months
- ➤ Valves & Fitting: 6 12 months

Process Challenges

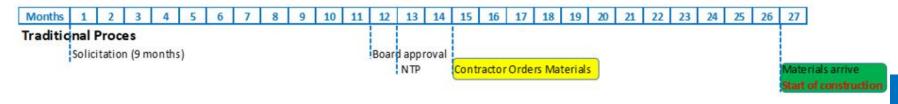
- Current Procurement process can not address these challenges
- Under current process and market conditions, construction can start 26 months after the start of solicitation due to the long lead time for solicitation and materials
- Contractors order materials after Notice To Proceed

Pros

- Convenient for DC Water
- DCW does not need to invest in inventory and management
- Less administrative work for DC Water

Cons

- DC Water can not address supply risks because we do not have direct control on materials
- No opportunity to mitigate lead times & price escalation
- > Delay and costs overruns for CIP





Integrated Supply Chain for Capital Programs

Scope

- Projects
 - Small Diameter Water Main Replacement
 - Lead Free DC
 - Sewer Pipe Rehabilitation
 - Operational Spares for Water and Sewer Operations for repairs and maintenance
- Categories
 - Ductile Iron Pipe, Valves, Fittings, Copper Tubing, Hydrants, Meters

Strategy

- Pre-qualify contractors to be available when the work is ready
- DC Water DIRECTLY manages the material supply to assure timely availability of materials

♦ Plan

- Identify and engage directly with key suppliers and their manufacturers
- Establish a pool of qualified contractors to engage during planning and ready to start the work
- > Engage contractors and suppliers early at planning and design, not after the contract award
- > Develop Bill of Materials (BOM) and forecast
- Order materials early per forecast during the planning and design
- > Develop and execute logistics plan (warehousing)
- Pay the supplier for pipes and contractor for any handling

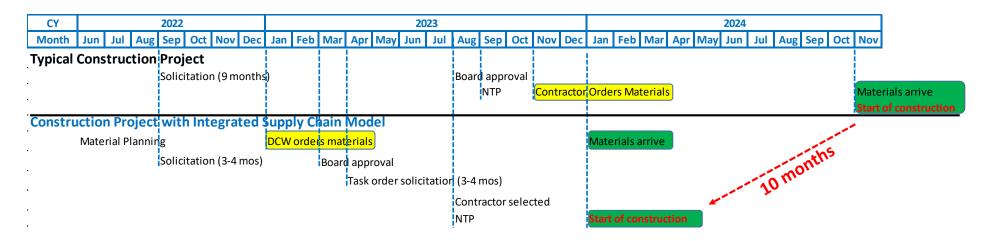
❖ 2-Step Solicitation Process: Qualification → Bid

- Qualified contractor to bid on work when the work is ready
- > Supports DC Water's business development goals:
 - Direct subcontracting/support opportunities for certified firms
 - Will result in more meaningful certified firm participation (and job creation).
 - Capacity Building (mentor-protégé) opportunities

9



Application to LFDC



- Assumed 12-months material lead time per current market condition
- Possible to reduce the construction start by 10 months

Key to the success:

Materials Planning and DCW ordering materials during planning

New Process is already deployed for LFDC:

- New 2-step solicitation process is already in use
- Materials Planning activities started in early summer
- Key suppliers already identified thru RFI

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Example 2

Chemical Supply Chain Management



Chemical Supply Chain Management: Supply Security

How DC Water Sources Chemicals

- Constantly monitor Supply markets for products and raw materials, Price indices, and Geopolitics
- RFPs and contracts for individual chemicals
- Source directly from manufacturers or major distributors with large capacity and multiple locations
- Supply security: multi-sourcing with independent supply chains for true capacity
- Multiple manufacturing locations and inventory locations to avoid capacity and logistic challenges
- Tight integration with the Wastewater treatment plant on planning, ordering, and inventory
- Foster strategic business relationships with suppliers
- Seek to be the customer of choice

Other Elements of Supply Security

- Suppliers agree to accept all purchase orders and fulfill all requested deliveries
- Suppliers agree not to place DC Water on "allocation". DC Water's allocation is 100% of demand
- Constant communication with suppliers on changing supply situations
- Immediate communication of supply chain delays or disruptions
- Abide by safety procedures and delivery procedures



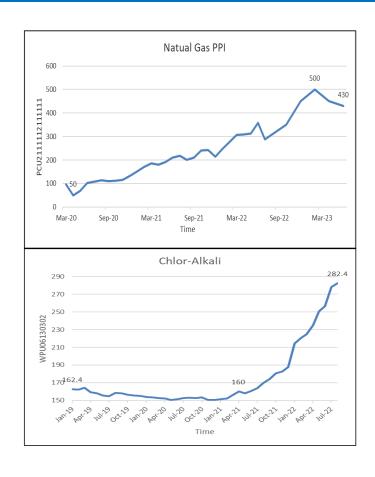
Major Chemical Sourcing Posture

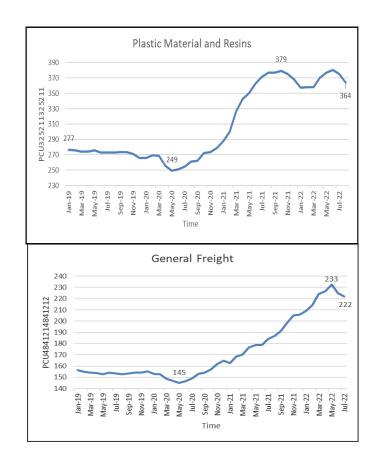
	Sourcing	Source Type	Manufacturing Locations	Inventory Locations	Watch-Outs
Methanol	Dual	Manufacturer & Distributor	Multiple	Multiple	Natural gas, geo- political instability
Ferric Chloride	Dual	Manufacturer & Distributor	Multiple	Multiple	Steel industry
Sodium Hypochlorite	Single	Manufacturer	Multiple	Multiple	Seasonal demand, CCU
Sodium Bisulfite	Dual	Manufacturer	Multiple	Multiple	CCU
Calcium Hydroxide	Single	Manufacturer	Multiple	Multiple	NaOH demand
Sodium Hydroxide	Dual	Distributor	Multiple	Multiple	Force majeures, construction industry
Polymers	Single	Manufacturer	Multiple	Multiple	Chemical intermediates

- * Availability of trucks and drivers is a concern
- Consider alternate chemicals



Some Cost Driver Markets We Follow







Contracting Options

Rider Contracts

- Mid-Atlantic Council of Government (COG) Cooperative Rider Clause is in our contracts
- DC Water utilizes other agency contracts
 - Vehicle Maintenance Service contract by Loudon County, VA
 - DPW for public works
 - GSA for telecommunication service
- Many agencies are also riding our contracts
 - Management consulting service
 - IT Service
 - Industrial cleaning

Joint Procurement

- DC Water has actively engaged in the discussions with other agencies to identify opportunities to leverage volumes in procurement
 - WSSC, AlexRenew, Fairfax, Loudon, Prince William, Washington Metropolitan COG

DC Water contracting approach

- Competitive procurement and negotiate contracts to assure price competitiveness, performance, and risk mitigation
- Emphasis on the quality and availability of goods and services
- Individualized strategy and contract on critical supplies such as chemicals to assure supply security



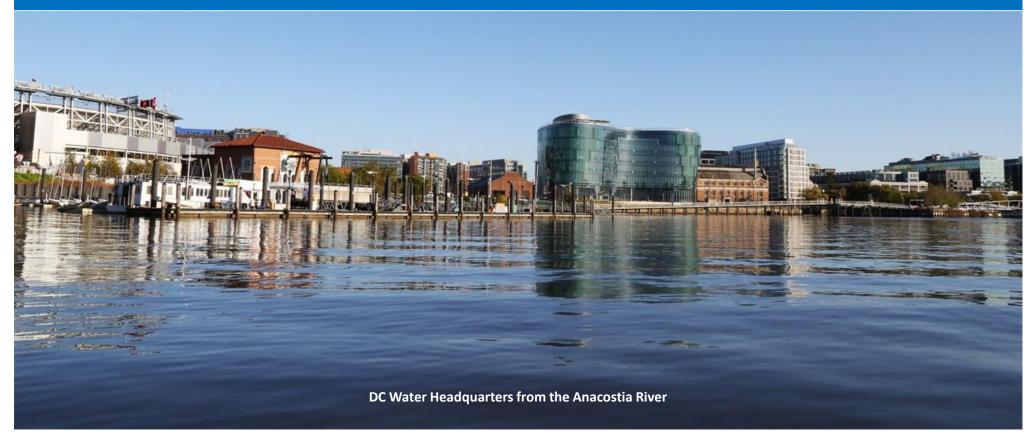




Carryover of Unexpended MAP and RAP Funds ATTACHMENT 4

Presentation to the Finance and Budget Committee, October 27, 2022 Matthew T. Brown, CFO and EVP

District of Columbia Water and Sewer Authority



Purpose

Request that the Committee recommend to the Board the carryover of unexpended DC Cares Multi-Family and Residential Assistance Program Funds



Background

- The Board approved the extension of the Residential and Multi-Family Assistance programs on October 6, 2002
 - On July 7, 2022, the Board approved and adopted Notice of Emergency and Proposed Rulemaking (NOEPR) to continue the implementation of the DC Water Cares RAP and MAP for FY 2023 and rescind the CAP2 recertification waiver provisions
 - On July 22, 2022, the NOEPR and Notice of Public Hearing were published in the D.C. Register
 - The Public Comment period was open from July 22, 2022 and closed on September 19, 2022
 - On September 14, 2022, the Board held a Public Hearing to receive testimony on the NOEPR and the public hearing record and comment period closed on September 19, 2022



Financial

			Remaining
Program	FY 2022 Budget	FY 2022 Actual	Balance
RAP	\$3,000,000.00	\$1,318,242.00	\$1,681,758.00
MAP	6,223,836.82	1,880,830.34	4,343,006.48
Admin. Cost: DC Water	\$200,000.00	\$28,647.47	\$171,352.53
Admin Cost: DOEE	\$50,000.00	\$19,164.00	\$30,836.00



Management Recommendation

That the committee recommend the following to the full Board for approval:

The carryover of unexpended Multi-Family and Residential Assistance Program Funds to fund the programs in FY 2023

Appendix

Appendix



FY2023 Program Design

- FY2023 DC Water Cares program RAP will not deviate from FY2022 design
- FY2023 DC Water Cares program MAP will be modified to increase owner incentive and participation

	RAP	МАР
Property Eligibility	Residential (single-family or individually metered)	Multifamily (4+ units) -AND- property owner participation
Household Income Eligibility	80% AMI (CAP or CAP2)	80% AMI (SNAP, TANF, LIHEAP, AHU, or applies directly)
Benefit Occurrence	On-going throughout fiscal year	One-time per fiscal year
Benefit Calculation	Current past due balance, up to \$2,000 per fiscal year	Lesser of, but not to exceed \$2,000 per fiscal year: 1) 6-month average from 10/1/21 to 9/30/22 2) Past due balance as of 9/30/22
Credits	Up to \$2,000 per fiscal year	80% to Tenants Account 20% on Owner's DC Water Account
Fiscal Year Benefit Renewal Process	Reapply for CAP or CAP2 via DOEE	Tenant: Reapply for programs listed under Household Income Eligibility above -AND- Owner: Reapply for property participation

AMI=Area Median Income SNAP=Suppl. Nutrition Assist. Pgrm.

TANF=Temp Assist. for Needy Families LIHEAP=Low Income HH Energy Assist.

AHU=Affordable Housing Unit

ATTACHMENT 5

FINANCE AND BUDGET COMMITTEE APPROVAL TO ROLLOVER THE FY 2022 RAP AND MAP PROGRAM'S BALANCE TO THE BUDGET FOR THE FY 2023 RAP AND MAP PROGRAMS

ACTION ITEM 7A: Recommendation for Board Approval to: (1) Rollover \$6,024,764.48 of the FY 2022 RAP and MAP Program's balance to the budget for the FY 2023 RAP and MAP Programs; and (2) Rollover \$202,188.53 from FY 2022 RAP, MAP and CAP Programs balance of Administrative funds for the Administrative costs for RAP, MAP and CAP Programs for FY 2023.

1. Rollover the FY 2022 RAP and MAP program's balances to the budget for the FY 2023 RAP and MAP programs:

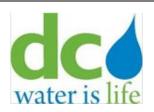
FY 2022

	Budget	<u>Actual</u>	<u>Balance</u>
RAP	\$3,000,000.00	\$1,318,242.00	\$1,681,758.00
MAP	\$6,223,836.82	\$1,880,830.34	\$4,343,006.48

2. Rollover \$202,853 the FY 2022, RAP, MAP and CAP Program's balance of Administrative funds to the FY 2023 budget for RAP, MAP and CAP programs' Administrative costs.

FY 2022

	<u>Budget</u>	<u>Actual</u>	<u>Balance</u>
Admin Costs: DC Water	\$3,000,000.00	\$28,647.47	\$171,352.53
Admin Costs: DOEE	\$50,000.00	\$19,164.00	\$30,836.00



ATTACHMENT 6

D.C. WATER AND SEWER AUTHORITY BOARD OF DIRECTORS FINANCE & BUDGET NOVEMBER COMMITTEE MEETING

Thursday, November 15, 2022; 11:00 a.m.
DC Water Headquarters
1385 Canal Street, SE, DC
AGENDA

Call to Order Chairperson

October 2022 Financial Report Chief Financial Officer

Capital Improvement Program Quarterly Update CIP Infrastructure Management Director

Rolling Owner Controlled Insurance Program (ROCIP) Update

Risk Manager

Investment Policy Update Finance Director

Amendments to the FY 2023 Budgets Chief Financial Officer

Agenda for December Committee Meeting Chairperson

Adjournment Chairperson

^{*}Detailed agenda can be found on DC Water's website at www.dcwater.com/about/board_agendas.cfm