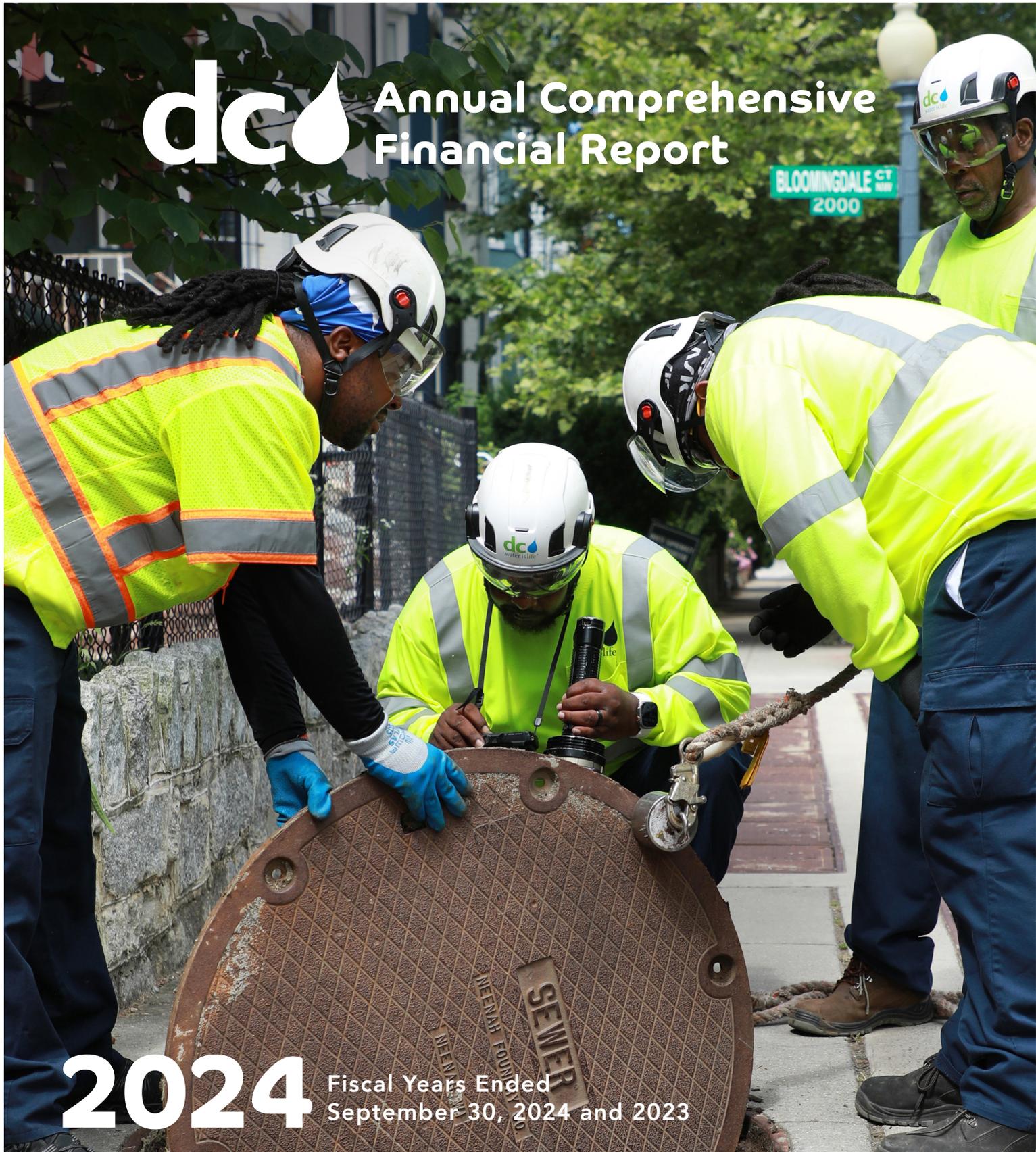




# Annual Comprehensive Financial Report

BLOOMINGDALE ST  
2000



# 2024

Fiscal Years Ended  
September 30, 2024 and 2023

David Gadis, Chief Executive Officer

Matthew T. Brown, Chief Financial Officer and Executive Vice President, Finance, Procurement and Compliance

District of Columbia Water and Sewer Authority

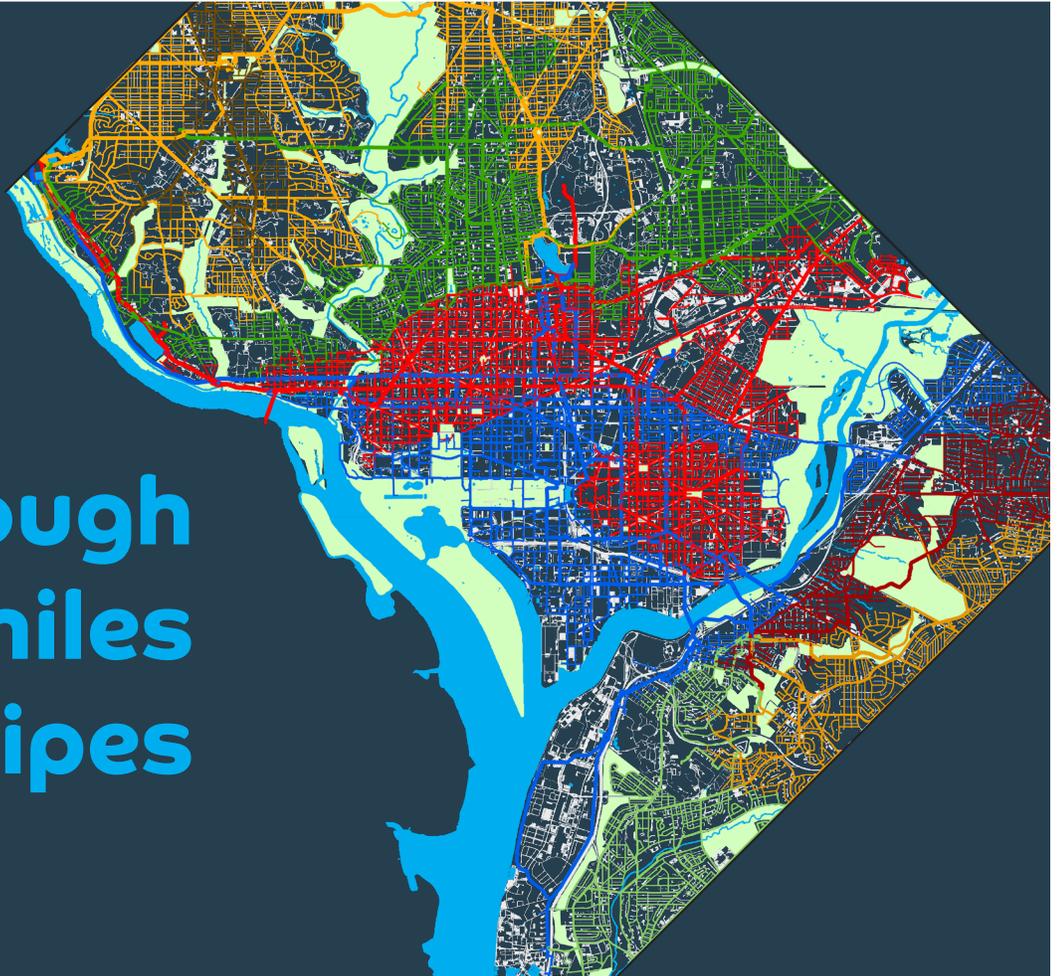




**DC Water  
distributes  
100.5  
million  
gallons  
of clean  
drinking  
water per  
day . . .**

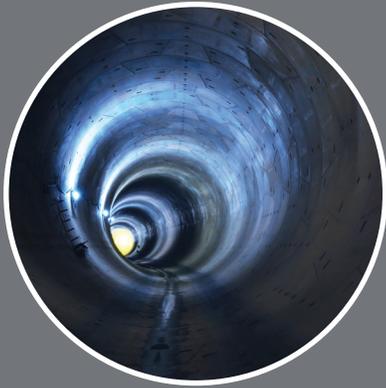


**. . . through  
1300 miles  
of pipes**





# dc clean RIVERS PROJECT



System-wide CSO volume



CSO volume to the Anacostia River



Over 100 feet below ground



For areas served by the Northeast Boundary Tunnel



Reduction of nitrogen to the Chesapeake Bay



**Blue Plains  
Wastewater  
Treatment Plant  
1937 - 2024**





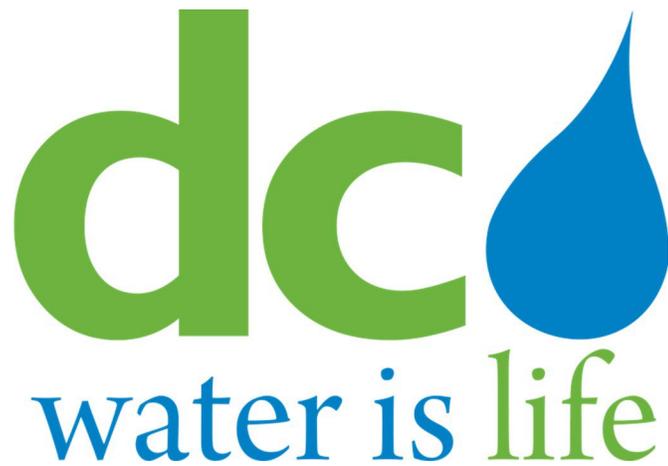


DC Water distributes drinking water and collects and treats wastewater for more than 702,250 residents and **25.95 million annual visitors** in the District of Columbia.



**92 ACRES**  
OF LAND MANAGED  
BY GREEN  
INFRASTRUCTURES





# **FY 2024**

District of Columbia Water and Sewer Authority

## **Annual Comprehensive Financial Report**

Fiscal Years  
Ended September 30, 2024 and 2023

Prepared by:  
Department of Finance, Accounting, and Budget

**Matthew T. Brown, Chief Financial Officer and Executive Vice President, Finance, Procurement and Compliance**



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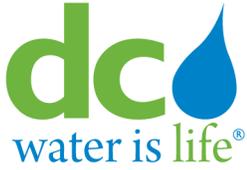
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**Introductory Section  
(Unaudited)**



March 1, 2025

Board of Directors,  
Customers and Partners  
District of Columbia Water and Sewer Authority  
1385 Canal Street, SE  
Washington, D.C. 20003

Dear Members of the Board:

I am pleased to present the District of Columbia Water and Sewer Authority's ("DC Water" or the "Authority") Annual Comprehensive Financial Report ("ACFR") for the fiscal years ended September 30, 2024, and 2023. The Authority's financial statements were prepared in accordance with U.S. generally accepted accounting principles ("GAAP"), as promulgated by the Governmental Accounting Standards Board ("GASB") and audited by a firm of independent certified public accountants retained by DC Water. In accordance with the Authority's enabling legislation, DC Water is required to perform an annual audit of its financial statements and submit it to the District of Columbia's Mayor and Chief Financial Officer, and the District of Columbia Council.

Responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with DC Water's management. To the best of my knowledge and belief, the information contained in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the Authority. All disclosures necessary for the reader to gain an understanding of DC Water's financial activity have been included.

DC Water's management is responsible for establishing and maintaining an internal control structure designed to ensure that its assets are adequately safeguarded against loss, theft, or misuse and to maintain accurate and reliable financial records for the preparation of financial statements and the representations made by management. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of internal controls should not exceed the benefits derived from the controls; and 2) the evaluation of costs and benefits requires management's exercise of judgment. To the best of my knowledge and belief, DC Water's internal accounting controls adequately safeguard its assets and provide reasonable assurance of the proper recording of financial transactions in accordance with GAAP.

KPMG LLP, Certified Public Accountants, has been retained by DC Water to serve as its independent auditors and has issued an unmodified ("clean") opinion on DC Water's financial statements for the years ended September 30, 2024, and 2023. The independent auditors' report is located at the front of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to supplement the MD&A and should be read in conjunction with it. DC Water's MD&A is located immediately following the independent auditors' report.

## Overview of DC Water

The District of Columbia Water and Sewer Enterprise Fund (the "Fund") was established in 1979 and was operated by the Water and Sewer Utility Administration, a division of the Government of the District of Columbia (the "District") Department of Public Works. The Authority, an independent authority of the District, was created in April 1996 and began operating on October 1, 1996 under and pursuant to an act of the Council of the District entitled the "Water and Sewer Authority and Department of Public Works Reorganization Act of 1996 (as amended)", and an Act of the United States Congress entitled the "District of Columbia Water and Sewer Authority Act of 1996". The Authority is considered a related organization of the District for purposes of presentation in the District's financial statements.

DC Water provides retail drinking water distribution and wastewater conveyance and treatment services to approximately 702,250 DC residents as well as to commercial and governmental customers in the District of Columbia, and wholesale wastewater conveyance and treatment services to approximately 1.8 million users in Montgomery and Prince George's Counties in Maryland, and Fairfax and Loudoun Counties in Northern Virginia.

DC Water is governed by a Board of Directors consisting of eleven principal and eleven alternate members who represent the District of Columbia, Montgomery and Prince George's Counties in Maryland, and Fairfax County in Virginia.

Budgets are prepared annually and reviewed and approved by The Authority's Board of Directors. After approval by the Board, DC Water submits its annual budget to the District for inclusion in the Mayor's annual budget. The District then includes DC Water's budget as an enterprise fund as part of its own budget submission to the U.S. Congress.

## Economic Condition

Washington, D.C., is not only known as the nation's capital, but it is also an international city with a vibrant tourist industry and business climate. The U.S. Census Bureau estimated that there were 702,250 residents in Washington, D.C. in 2024. The Washington Metropolitan Region has a population of more than 6.3 million individuals and is the sixth largest metropolitan area in the country.

The District's economic base is driven by the federal and local governments as well as diplomatic embassies and international organizations. The District is host to 19 colleges and universities and more than 185 foreign embassies and other recognized diplomatic missions. A number of international organizations, such as the International Monetary Fund, World Bank, Inter-American Development Bank and Organization of American States are headquartered in the District. An estimated 25.95 million people visit the Washington Metropolitan Region on an annual basis, not only to do business with the federal government and local firms, but also to visit the national monuments, historic sites, museums and other major cultural attractions.

Personal income has grown considerably in the District in recent years, from \$49.2 million in 2015 to \$72.5 million in 2023, an increase of 47.3%. The unemployment rate in the District decreased from 6.9% in 2015 to 5.6% in 2024. The District's economy grew consistently faster than the national economy for much of this decade and is expected to continue to grow in 2025. The District's economy is relatively more information and service industry dependent than most states, accounting for the region's relative insulation from the most recent national housing and credit centric recession.

DC Water continues to invest in its infrastructure to benefit District residents and the region and to support continued economic growth. DC Water is guided in both its operations and its infrastructure investments by the strategic plan, Blueprint 2.0.

## Major Initiatives

### *Capital Improvement Program*

The funding for DC Water's capital program comes mainly from its retail and wholesale customers. However, over the next several years additional federal funding is anticipated from the Environmental Protection Agency (EPA) through the Bipartisan Infrastructure Law (BIL). These grants provide funding for lead service line replacements throughout the District of Columbia. To date, EPA has awarded DC Water \$142.5 million in BIL funds and Supplemental Funds for the Lead Program, and an additional \$116.7 million is expected in FY25 and FY26. In addition to funds under BIL for the Lead Program, the Authority also receives fundings from the Safe Drinking Water Act, and Clean Water Act. From FY25 to FY34, a total of \$389 million in EPA funding is expected to support the capital programs at DC Water.

### *Blueprint 2.0*

The Blueprint 2.0 was adopted as DC Water's strategic plan in October 2021. The plan provides five interconnected organizational Imperatives which are: Healthy, Safe, and Well; Reliable; Resilient; Sustainable; and Equitable. Each Imperative is defined by Themes and each Theme is measured via one or more goal metrics to assess progress. Baselines were established in FY22 and examples of goals DC Water advanced during the past year include: improving the rate of OSHA Recordable Incidents (1.7 down from a baseline of 3.7, Healthy, Safe, and Well goal 1.03); increasing DC Water's Strategic Management Maturity (2.9 up from a baseline of 2.4, measured on a maturity scale from 1 to 5, Reliable goal 5.04); and showing progress on making the Blue Plains Advanced Wastewater Treatment Plan electrically self-sufficient for normal operations (29.6% up from a baseline of 26.0%, Resilient goal 1.05).

### *Green Bond Reporting*

Through our continued, transparent reporting, DC Water is working to remain a leader in the Green Bond space. In 2021, DC Water adopted a Green Bond Framework aligned with the four International Capital Market Association (ICMA) Principles regarding use of proceeds, project selection, management of proceeds, and reporting. The purpose of the Green Bond Framework is to formalize the process and commitments that govern DC Water's issuance of Green Bonds. DC Water has implemented the Framework and is adhering to the ICMA principles.

### *ESG Reporting*

DC Water delivered its third Environmental, Social, and Governance (ESG) Report in 2023. This year, we continued the linkage of ESG and resilience, featuring our Enterprise Risk Management (ERM) program in our ESG+R (Resilience) framework for the report. We again leveraged the disclosure framework of the Task Force on Climate-Related Financial Disclosures (TCFD) to provide information related to climate resilience, risks, and opportunities in addition to reporting via the Sustainability Accounting Standards Board (SASB) standard for water utilities.

### *Lead Removal Initiative*

DC Water's Lead Free DC (LFDC) initiative continues its progress toward replacing all the lead and galvanized iron service lines in the District with copper pipe. In FY24, Lead Free DC replaced a total of 2,197 service lines, providing an estimated \$16 million in free lead service line replacements through our four programs. To align with the Biden-Harris Administration's Justice40 Initiative, the program prioritized lead service line replacements for: (1) vulnerable populations most impacted by lead exposure (children and seniors) and (2) communities that are historically underserved, and experience disproportionately poorer health outcomes in comparison to other communities in the District. In addition to expanding the opportunities for free lead service line replacements in the District, the program also supports jobs and reinvests local dollars back into the economy. The Lead Pipe Replacement Assistance Program (LPRAP) connects local plumbing contractors with homeowners who need service line replacement on private property. Through the program, a partnership between the District Department of Energy and Environment (DOEE) and DC Water, a record 544 lead service line replacements were completed between October 1, 2023, and September 30, 2024.

### *Customer Assistance Programs*

This year, our DC Water Cares program assisted 4,985 customers who needed help paying their water bills. With more than \$5.2 million in aid provided in FY24, DC Water Cares is among the most robust assistance programs offered by any water utility in the nation. Participants receive discounts on their monthly bills.

SPLASH is a program created by DC Water, and administrated by the Urban League, which provides financial assistance for customers unable to afford water and wastewater services. The program accepts donations from the public, but the fund is mostly driven by contributions from DC Water employees through payroll deductions. In 2024, 339 customers received assistance for a total of \$112 thousand from SPLASH.

### *Community Contributions*

The Authority's workforce supports Everybody Wins DC (EWDC), a non-profit that helps emerging young readers build the skills they need to succeed in the classroom and beyond. Our staff volunteers read with these students, both virtually and in-person, to improve reading comprehension and build the students' confidence. All EWDC programs are 100% free for families and schools.

In addition, since 1999, Authority staffers have contributed to Bread for the Soul, a District-based organization that provides support services for families affected by HIV / AIDS. Each December, employees donate books, toys, coats, gloves, hats, and grocery gift cards to support these households and lift spirits during the holiday season.

### *Clean Rivers Project*

DC Water has made substantial progress in the implementation of its CSO Long Term Control Plan (LTCP), called the DC Clean Rivers Project, to reduce CSOs that discharge to the Anacostia and Potomac Rivers, as well as Rock Creek. The Anacostia River Tunnel System was placed in operation in two phases: Phase 1 from Blue Plains to RFK Stadium in March 2018 and Phase 2 - the Northeast Boundary Tunnel in September 2023. With the completion of the Northeast Boundary Tunnel, all CSO controls benefiting the Anacostia River have been placed in service. From March 20, 2018, through December 2024, the system has performed exceptionally well, capturing over 17.7 billion gallons of combined sewer and removing more than 11,287 tons of trash and debris, preventing it from being discharged to the Anacostia River. The Potomac River Tunnel which runs from Joint Base Anacostia Bolling to Georgetown University started construction in 2024 and is required to be placed in operation by 2030. The Piney Branch Tunnel benefiting Rock Creek is planned to be constructed from 2026-2029. When fully implemented, combined sewer overflows will be reduced by a projected 96 percent city-wide during an average year (98 percent on the Anacostia River), resulting in improved water quality and significantly reducing debris in our nation's capital waterways.

### *Blue Plains Floodwall*

In FY24 DC Water was awarded \$20.3 million in FEMA's Building Resilient Infrastructure and Communities (BRIC) grant funding for the design and construction of Segments A, B, and D of Blue Plains Advanced Wastewater Treatment Plant (AWTP) floodwall. DC Water will cover 30% of the total project cost of \$29 million. This project continues the grant funded 2021 installation of Segment C of the floodwall and will provide 500-year flood protection to the plant, ensuring it can operate at full capacity during extreme wet weather events.

### *Blue Drop*

In FY 24, 55,365 tons of Bloom, Class A Exceptional Quality biosolids, were sold resulting in \$540,948 of revenue (39% increase from FY23) and \$2.75 million in net savings (a 10% increase from FY23). Bloom has resulted in a total net savings of \$12.6 million since production started in 2017. In addition, Blue Drop hosted 64 events and generated \$641K in gross revenue, a 45% increase over FY23. Bloom is a precious asset that returns value to our ratepayers, reduces our carbon footprint, provides long term benefits to soils, and protects the Chesapeake Bay by reducing the use of chemical fertilizers.

### *Certified Business Utilization*

As part of its strategic initiatives, DC Water continues to ensure certified businesses (Disadvantaged Business Enterprises, Local Small Business Enterprises, and Women Business Enterprises) have meaningful participation in its procurement activities. In FY 24, DC Water approved fifty-eight (58) large procurement actions, totaling \$1.33 billion. Of this total, certified firms were awarded \$519.35 million (38.65%) in prime and subcontracting opportunities.

### *Local Workforce*

DC Water Works is the Authority's initiative designed to empower local and District residents to establish meaningful employment on DC Water construction and service projects. As part of this program, DC Water established a goal that 75% of the new jobs created on its projects would be filled by local residents. In 2024, 119 new positions were created on DC Water projects. Of this amount, 102 positions were filled by local residents (85%). This includes forty-one (41) positions that were specifically filled by District residents.

### *Community Activators Program*

In 2024, DC Water launched its second Community Activators training cohort, continuing its effort to develop the skills of dedicated individuals who want to make a positive impact in their DC Water neighborhoods. The program is structured to train participants with technical knowledge and on the job training through a "Train", "Shadow" and "Experience" approach. Twelve (12) District residents were recruited as activators and are receiving classroom and on-the-job training in communication and stakeholder engagement.

### *Internship and Apprenticeship Programs*

Since its inception in 2018, two cohorts of apprentices have been established, providing employment and on-the-job training, mentorship, and other support services. It can take 2-5 years, based on the job, to successfully complete the program. In 2024, the DC Water Apprenticeship Program graduated five apprentices. Supported by the District Department of Employment Services (DOES), the program empowers District and local residents to establish a long-term career with DC Water.

In addition, DC Water's Summer Internship Program seeks to inspire young professionals to launch their careers at the Authority. The 12-week paid internship program exposes college level students to the many job opportunities available in their fields of study. During summer 2024, 43 students participated in the program.

### *Strong Credit Ratings*

Throughout FY24, the Authority maintained an AA+ credit rating by Fitch Ratings for senior lien revenue bonds, an AAA credit rating by S&P and an Aa1 by Moody's. DC Water also maintained a GB1 rating for green bonds, Moody's highest possible green bond assessment.

Combined, these ratings made DC Water's bonds highly desirable. Strong credit ratings enable the Authority to issue debt at lower borrowing costs, which in turn reduces ratepayer costs in the long run. These notable results are due to the Authority's solid financial team, outstanding financial performance, and management of our capital program.

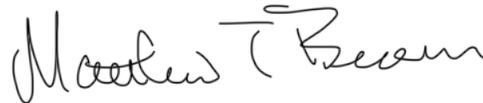
## **Awards and Acknowledgements**

The Authority has once again been honored by the Government Finance Officers Association, with a Certificate of Achievement for Excellence in Financial Reporting for our annual comprehensive financial report, for the fiscal year ended September 30, 2023. The Certificate of Achievement is widely regarded as the highest form of acknowledgement in governmental accounting and financial reporting. To date, DC Water has received the GFOA's ACFR award for every year of its existence as an independent Authority, for a total of 27 consecutive awards. In addition, the Authority received, for the second time, the Popular Annual Financial Reporting Award (PAFR) from GFOA for its fiscal year 2023 annual financial report. DC Water also received the Distinguished Budget Presentation Award from GFOA for its fiscal year 2025 budget, for a total of 24 consecutive years.

### *Acknowledgements*

With deep appreciation, I wish to recognize the outstanding leadership and personal commitment of Vice President, Controller Genes Malasy through fiscal year 2024 as well as DC Water's dedicated team of finance professionals for their collective effort in drafting DC Water's FY24 Annual Comprehensive Financial Report.

Respectfully submitted,

A handwritten signature in black ink that reads "Matthew T. Brown". The signature is written in a cursive style with a large, stylized initial "M".

Matthew T. Brown  
Chief Financial Officer and Executive Vice President  
Finance, Procurement and Compliance



## BOARD OF DIRECTORS

### PRINCIPAL MEMBERS

**RACHNA BUTANI-BHATT**, DISTRICT OF COLUMBIA  
**ANTHONY GIANCOLA**, DISTRICT OF COLUMBIA  
**HOWARD GIBBS**, DISTRICT OF COLUMBIA  
**RICHARD JACKSON**, DISTRICT OF COLUMBIA  
**FARIBA KASSIRI**, MONTGOMERY COUNTY, MD  
**JON MONGER**, MONTGOMERY COUNTY, MD  
**FLOYD HOLT**, PRINCE GEORGE'S COUNTY, MD  
**JARED MCCARTHY**, PRINCE GEORGE'S COUNTY, MD  
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**AMY STEVENS**, MONTGOMERY COUNTY, MD  
**JEFFREY SELTZER**, MONTGOMERY COUNTY, MD  
**ANDREA CROOMS**, PRINCE GEORGE'S COUNTY, MD  
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**SARAH MOTSCH**, FAIRFAX COUNTY, VA

## PRINCIPAL STAFF MEMBERS

### SENIOR EXECUTIVE TEAM

**DAVID GADIS**, CEO AND GENERAL MANAGER  
**MARC BATTLE**, EXECUTIVE VICE-PRESIDENT, GOVERNMENT AND LEGAL AFFAIRS  
**MATTHEW T. BROWN**, CHIEF FINANCIAL OFFICER AND EXECUTIVE VICE PRESIDENT, FINANCE, PROCUREMENT AND COMPLIANCE  
**WAYNE GRIFFITH**, CHIEF ADMINISTRATIVE OFFICER AND EXECUTIVE VICE PRESIDENT, STRATEGY AND PERFORMANCE  
**KEITH J. LINDSEY**, CHIEF OF STAFF OCEO-CENTRAL ADMINISTRATION  
**JEFFREY THOMPSON**, CHIEF OPERATING OFFICER AND EXECUTIVE VICE PRESIDENT, CENTRAL ADMINISTRATION  
**AMBER JACKSON**, VICE PRESIDENT, EMPLOYMENT, LABOR, AND HR COMPLIANCE – PEOPLE AND TALENT – LABOR RELATIONS  
**KIRSTEN WILLIAMS**, CHIEF COMMUNICATIONS AND STAKEHOLDERS ENGAGEMENT OFFICER AND EXECUTIVE VICE PRESIDENT  
**JOE EDWARDS**, CHIEF INFORMATION OFFICER AND EXECUTIVE VICE PRESIDENT – INFORMATION TECHNOLOGY – CENTRAL ADMINISTRATION

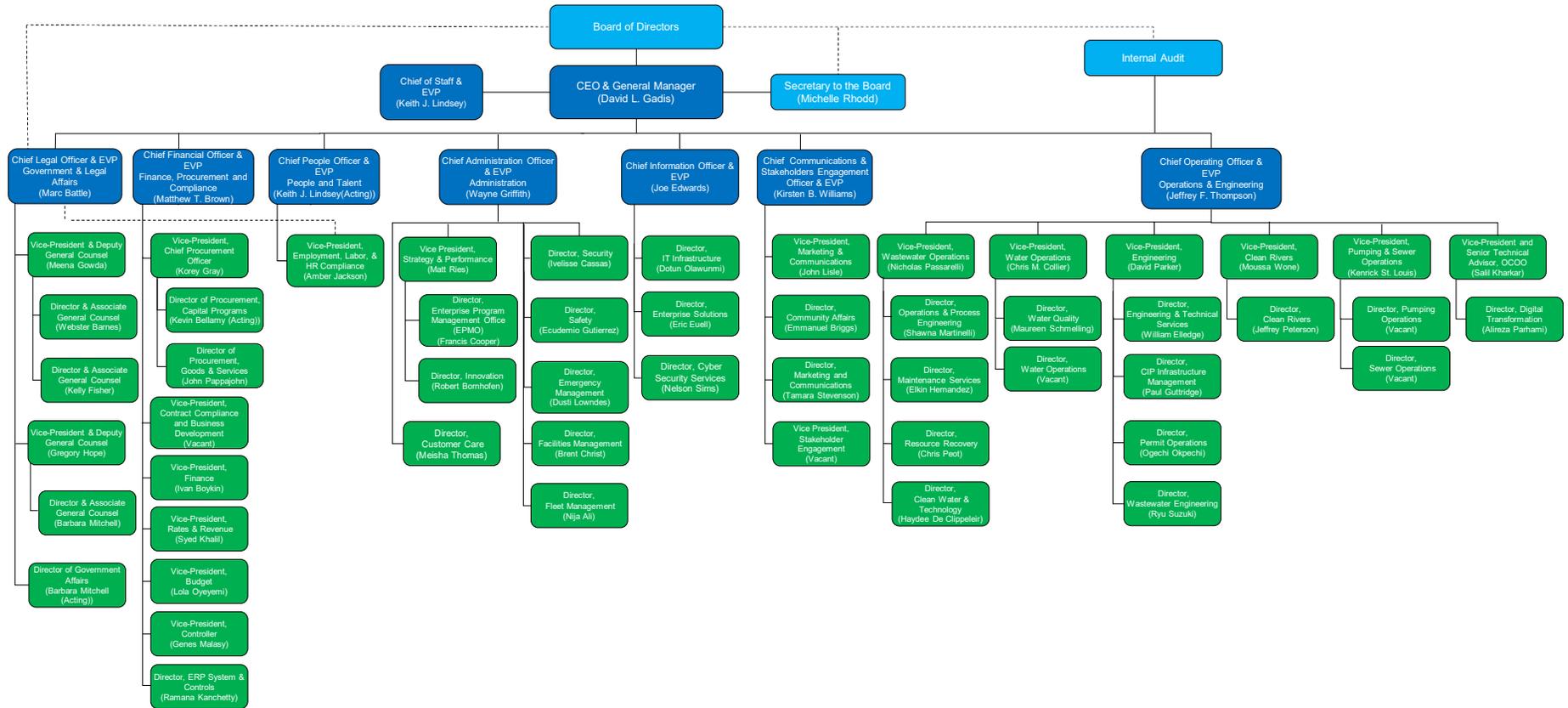
## OFFICE OF FINANCE AND PROCUREMENT

**KOREY R. GRAY**, VICE PRESIDENT, AND CHIEF PROCUREMENT OFFICER – PROCUREMENT – CENTRAL ADMINISTRATION  
**IVAN BOYKIN**, VICE PRESIDENT, FINANCE DIRECTOR  
**SYED KHALIL**, VICE PRESIDENT, RATES AND REVENUE  
**GENES MALASY**, VICE PRESIDENT, CONTROLLER  
**LOLA OYEYEMI**, VICE PRESIDENT, BUDGET DIRECTOR

### KEY LEADERSHIP

**JOHN LISLE**, VICE PRESIDENT, MARKETING AND COMMUNICATIONS  
**NICHOLAS PASSARELLI**, VICE PRESIDENT, WASTE WATER OPERATIONS  
**KENRICK ST. LOUIS**, VICE PRESIDENT, SEWER AND PUMPING OPERATIONS  
**MEENA GOWDA**, VICE PRESIDENT, DEPUTY GENERAL COUNSEL  
**GREGORY HOPE**, VICE PRESIDENT, DEPUTY GENERAL COUNSEL  
**SALIL KHARKAR**, VICE PRESIDENT, SENIOR TECHNICAL ADVISOR  
**MOUSSA WONE**, VICE PRESIDENT, CLEAN RIVERS PROJECT  
**DAVID PARKER**, VICE PRESIDENT, ENGINEERING  
**GEORGE SPEARS**, VICE PRESIDENT, LABOR RELATIONS  
**MATTHEW RIES**, VICE PRESIDENT, STRATEGY AND PERFORMANCE  
**SAMUEL CONRAD**, VICE PRESIDENT, TRANSFORMATION AND OPERATIONS  
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**CHRISTOPHER COLLIER**, VICE PRESIDENT, WATER OPERATIONS

# Governance and Organizational Structure





Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**District of Columbia  
Water and Sewer Authority**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

September 30, 2023

*Christopher P. Morill*

Executive Director/CEO



Government Finance Officers Association

Award for  
Outstanding  
Achievement in  
Popular Annual  
Financial Reporting

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**District of Columbia  
Water and Sewer Authority**

For its Annual Financial Report  
For the Fiscal Year Ended

September 30, 2023

*Christopher P. Morrill*

Executive Director/CEO